American Rescue Plan Act (ARPA) Funding Approach

November 2, 2021

Purpose

Recap direction to date and approach

Seek direction on mental health investments

Next steps



September 2021 Study Sessions

- Adopt the maximum amount of federally-defined revenue loss calculation available to the County to provide the Board flexibility to address general government concerns.
- Ensure County-related programs/priorities are first to be funded by ARPA dollars.
- Evaluate internal and third-party funding requests against established criteria.
- ▶ Align with recovery plan objectives and considerations.
- ▶ Prioritize investments in key areas, in alignment with stakeholder feedback.
- ▶ All investments are within eligibility criteria defined by U.S. Treasury.

Running Balance

- + \$127,400,000 total ARPA funds (two tranches)
- \$23,600,000 revenue loss calculation
- \$5,725,000 (Vulnerable Populations)
- \$12,806,500 (Business Support)
- \$260,000 (Homelessness)
- \$8,116,000 (County Operations)
- \$1,000,000 (Mental Health)
- \$5,200,000 (COVID Response)**
- \$15,000,000 future revenue loss calculation*
- = \$56,592,500 Available for Allocation

NOTE: * Estimated future loss based on calculation

** \$2.9M hasn't been used because of other funding - could reduce amount



County Investments to Date

- Vulnerable Populations: \$5,725,000
 - ► GOALS: \$1,200,000
 - ► Family Resource Pavilion: \$1,000,000
 - ► Food Assistance: \$1,400,000
 - ► Eastern Food Box Program: \$100,000
 - ► Temporary Caseworkers: \$403,000*
 - Village Exchange Vaccine Incentive Program: \$1,000,000
 - ► Village Exchange Center Low Wage Worker Fund: \$250,000*
 - ▶ Pretrial Fee Support: \$375,000

- Business Support: \$12,806,500
 - Commercial Rent Rescue: \$4,500,000
 - SBDC Small Business Support: \$2,500,000
 - Retrain Arapahoe: \$5,000,000
 - Business Services Staff Time: \$800,000
 - AwardForce Software Renewal: \$6,500

County Investments to Date

- Homelessness/Housing: \$260,000
 - ► Temporary Homeless Coordinator
 - ► Emergency Rental Assistance program
- ► COVID Response: \$5,200,000
 - ► STRIDE: \$1,000,000
 - ▶ PPE Inventory/Storage: \$700,000
 - ▶ Water testing: \$100,000
 - ► Other Community Testing Support: \$500,000
 - ► TCHD Contact Tracing/Other Needs: \$1,400,000**
 - Vaccination Assistance/Support: \$1,500,000**

- County Operations: \$8,116,000
 - ► Detention Center Food/Laundry Service: \$2,000,000
 - ► Temporary HR Staffing: \$568,000
 - Temporary FD Staffing: \$340,000
 - ▶ DA Temporary Staffing: \$1,358,000
 - ► COVID Communications: \$1,600,000
 - ► Facility Improvements: \$850,000
 - Facility Space Study: \$200,000
 - Facility Cleaning: \$500,000
 - Leaves/Other Needs: \$700,000
- Mental Health: \$1,000,000
 - Aurora Mental Health Grant Match

Funding Requests: Mental Health

- ▶ Six proposals were submitted within the mental health bucket; one of which is better suited for future general government funding consideration.
- Seeking Board direction on five projects to utilize ARPA funds.
- Align with County's recovery plan, expand safety net, and provide pilot programming opportunities.
- Given multiple submittals from Aurora Mental Health Center, recommend prioritizing investments.
- ▶ Recommend funding requests with ARPA funds. If approved, recommend further refinement on capital investments.

Continuation of the Colorado Spirit Program- All Health

- Free individual and group counseling and support to assist individuals and communities in recovering from the challenging effects of the COVID-19 pandemic through the provision of community-based, telephonic and web-based outreach and psychoeducational services
- Fills a critical gap by providing free psychological support for our community during a time of remarkably high demand for behavioral health service
 - ▶ Since June 2020, the program has had more than 300 in-person, brief supportive contact, more than 1,500 individuals attend a group services, had almost 11,000 telephone contacts by a crisis counselor, and more than 2,000 email communications in response to requests
 - ▶ Other mental health/mental well-being resources distributed to more than 26,000 individuals and mailed 215,000 pieces of literature to homes and/or public places
- Funding covers staff costs including 3 crisis counselors, 1 community liaison, a web marketing specialist, and 50% of expenses for a program leader
- County ARPA Request: \$488,060

Aurora Mental Health Center (AuMHC) Potomac Safety Net Campus

- Consolidates existing services into a new, multidisciplinary safety net campus at 1290 South Potomac Street. This facility will co-locate services in a state-of-the-art, trauma-informed building as a "one stop" access point for both mental health and substance use disorder acute care.
- Pandemic has resulted in development or exacerbation of depressive, anxiety, substance use and other psychiatric disorders in vulnerable populations including individuals with pre-existing psychiatric disorders and County residents
- AuMHC serves diverse client population, 56% of which are individuals below 150% of federal poverty limit.
- Project fits both vulnerable populations and mental/physical health buckets
- Opportunity to secure state grant funds for project; short timeline to submit; BoCC approved \$1M 10/19/21
- ► Total capital cost: \$29.5M; County ARPA Request: \$5M

AuMHC Campus Funding Requests to Date

Funding Organization	Funding Program	AuMHC Request Overview	Capital Component	Amount Requested	Date Submitted	Award
Adams County	ARPA	Will provide detail on complete cost of project; expecting RFP ~November 1	Acquisition, Construction, and Finishing	\$29,150,000		not yet submitted
Arapahoe County	ARPA	Provided detail on complete cost of project, including Land Acquisition, Construction and Interior Finishing	Acquisition, Construction, and Finishing	\$29,150,000	8/10/2021	pending
City of Aurora	ARPA	Provided detail on complete cost of project, including Land Acquisition, Construction and Interior Finishing	Acquisition, Construction, and Finishing	\$8,000,000-\$10,000,000	10/18/2021	pending
	Community Project Funding	Planning and development of acute care facility plan and Stride facility plan, including developer, architecture and design fees	Planning and Development	\$1,000,000	4/15/2021	pending
Governor's Office	ARPA	Mayor coordinating with governor's office based on their outreach to recommend projects for ARPA funding with city match	Acquisition, Construction, and Finishing	Not yet determined, and contingent upon City of Aurora funding decision		not yet submitted
	County Behavioral Health Grant	Collaborating with Arapahoe County for submission	Acquisition, Construction, and Finishing	\$1,000,000		not yet submitted
Signal Behavioral Health Network	SB202	Planning and development, including master site plan and master acute care facility plan, including developer fees, civil engineering, schematic design and project management	Planning and Development	\$557,000	10/12/2021	pending
		TOTAL REQUESTED		\$60,857,000	ΔΙΜΑΡΝS	\$0.00

AuMHC Suicide Prevention

- ► Fund infrastructure needed to fully adopt seven principles of Zero Suicide Framework, to better identify suicide risk, train staff on client engagement, implement evidence-based treatments for suicide ideation, and conduct ongoing data collection and measurement.
- Establishes a Suicide Prevention Pathway, providing guidelines and monitoring mechanisms to ensure risk assessments are completed, safety plans are created for all clients with risk and both risk and treatment plans are documented/communicated among team members.
- Suicide remains a major public health crisis, the risk of which has only increased as a result of the pandemic.
- Aurora Mental Health Center is a key member of the healthcare safety net for Arapahoe County, serve individuals with <60% of earned median income
- ► Total ARPA Request: \$104,000

AuMHC Project Prioritization

- ► Total of Five Projects Submitted:
 - Safety Net Campus
 - Suicide Prevention Training/Support
 - ► Homelessness Facility Improvements
 - ► Facility Safety Improvements
 - ▶ Improved Telehealth Portal
- Staff recommends prioritizing funding the requested investment in the Safety Net Campus
 - ▶ Suicide prevention is an important public health crisis not addressed in other submittals
 - Recommend evaluating the homelessness submittal in the context of the programmatic area



Pretrial Mental Health Program Expansion

- ► The pretrial mental health program improves the lives of its clients by reducing relapse and recidivism among other things:
 - ► FTA rate reduced by 27%
 - ▶ 1529 connections to services in the last quarter
 - > \$2,654,341.52 program savings; \$420,811 savings 1/2021-7/31/2021
- Instances of mental health needs have increased due to the pandemic while economic opportunity has decreased. This has caused the referrals to increase.
- ► This pilot expansion would include hiring 2 temporary grant funded mental health pre-trial navigators to increase the number served
- ► Increasing the ability to serve 2x the current individuals served should double the current cost savings
- ► Total ARPA Request: \$480,000 over three years

Arapahoe County Detention Center Diversion Pilot Project

- This pilot would house behavioral health impacted jail inmates into the unused wing of the Arapahoe County Residential Center (ACRC)
- Given the high prevalence of mental health and/or substance use disorders among inmates, establishing an alternative, treatment-based facility, in lieu of jail custody is a way we can meet these individuals' needs in a trauma-informed and clinical setting
- Establishing a behavioral health alternative to the jail has been identified by the ACJCC as the number one priority
- ▶ Similar programs across the nation have seen long term cost savings and positive outcomes:
 - ► Bexar County TX:
 - ▶ Saves more than \$10 million per year on averted jail costs and ER costs
 - ▶ 89% of those that exited did not return to homelessness after 1 year
 - ▶ In first year of operation-3,323 fewer jail bookings. Jail bookings in 2018 were 5,360 less than in 2010
 - Davidson County TN:
 - 21% recidivism demonstrated in first year
- All services and staffing would be provided via a contract with the GEO
- ▶ Total One-Time ARPA Request: \$2.5 Million for 2 year pilot

Next Steps

- Staff continues to work through eligibility and evaluation criteria assessment
- Next study session is November 9, 2021