# **AC Decision Support Framework**

# What is the Decision Support Framework?

A structured guide to deepen understanding, broaden perspectives, and foster strategic alignment in decision-making. This framework is meant to strengthen culture and decision-making capacity, not create more paperwork.

Use it to guide what matters—and make your thinking transparent. It supports the county in the development of a thinking discipline to guide and shape comprehensive discussions when decisions are needed. This is a lens, not a scorecard.

# **Purpose**

This framework helps Arapahoe County institutionalize values-based, transparent decision-making. It is intended to assess strategies, initiatives, or decisions based on the County's Mission, Vision, and six strategic lenses (Sustainability, Data Informed, Community Engagement, Collaboration, Financial Implications, and Equity). In particular it intends to:

Strengthen County operations and decision-making alignment with County strategic plan.

Foster thoughtful discussion.

Improve consistency and clarity in board-facing proposals.

Serve as a thinking tool, not a mandatory pass/fail checklist.

Cultivate analysis habits, not be a burdensome exercise.

# When to Use the Framework

This tool is not required for every operational decision. It will be used:

When preparing Board Summary Reports.

Not for drop-ins or third party presentations.

When presenting initiatives, policy shifts, capital investments, or new programs for BOCC consideration.

As a training tool for strategic thinking across leadership.

# How to Use the Framework

Review the statements in each section (6 strategic lenses + mission/vision). Hover over links for additional guidance and/or definitions.

Mark alignment\*:

High - Strong alignment with criteria

Medium - Moderate alignment

Low - Weak alignment

No - Misaligned

N/A - Not applicable-provide justification in notes

Use the Notes section for short explanations (2-3 sentences maximum), if necessary. (Examples: "Onetime cost from ARPA," "Limited engagement due to timeline.") Notes should be used to explain how or why it aligns, or doesn't align.

\*Do not overthink alignment. Honest responses (including "low" or "no") are valuable to the discussion. Tradeoffs and imperfection are part of the process. The Notes are where the insight lives.

## Name and Title

Molly Orkild-Larson, Principal Planner

# Department, Office, and/or Division

Planning Division

# Issue/Initiative for Discussion

Land Development Code Amendment

# Short Description of Issue/Initiative

Add EV Charging Stations to the Land Development Code

# Tips:

Hover your mouse over the links for more information.

Use the Notes field to describe the "why"—even if it seems obvious.

There are 6 categories, each with mulitple questions.

Note there is a "Save and Continue Later" option at the bottom right of each page.

# **Mission & Vision Alignment**

Vision: <u>Initiative</u> enhances quality of life through exceptional, responsible public service.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | X    |     |     |    |     |

### **Notes**

Increase the quality of life of the public by supporting an alternative mode of travel.

Mission: Initiative contributes to a diverse and vibrant county where everyone can thrive.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | X    |     |     |    |     |

### **Notes**

Increases the diversity of transportation that can be used in the County.

# **Sustainability**

We analyze county activities through the lens of human, environmental, social, and economic sustainability, so our decisions lead the county toward meeting the needs of today while empowering current and future generations to thrive.

<u>Hollistic.</u> Initiative promotes long-term financial (including one-time and ongoing cost considerations), human, environmental, and social sustainability.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | Χ    |     |     |    |     |

#### **Notes**

This technology is an investment for a cleaner environment.

# Enduring. The initiative builds lasting, resilient <u>systems</u> rather than offering temporary fixes.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | Χ    |     |     |    |     |

#### **Notes**

This technology is an investment in growing this type of transportation.

# Established. The systems and infrastructure are in place to support sustainability over time.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria |      | Χ   |     |    |     |

### **Notes**

The sustainability of EVs will increase overtime through the implementation of infrastructure.

# Established. The people and culture are in place to support sustainability over time.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | X    |     |     |    |     |

#### **Notes**

There is growing support for more sustainable methods of transportation.

# **Data Informed**

We use varied data informed and <u>evidence-based best and promising practice</u> tools to inform how best to utilize resources to address challenges.

# Quality. Initiative is supported by accurate, relevant, and timely data.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | X    |     |     |    |     |

### **Notes**

The data for EV charging stations is current and now is the time to promote this type of technology.

# Accuracy. Data is interpreted and validated by appropriately qualified professionals.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | Х    |     |     |    |     |

#### **Notes**

The design, inspections, and installation is done by professionals.

# Application. Data is used to guide decisions rather than simplyjustify them.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | Х    |     |     |    |     |

### **Notes**

The design, inspections, and installation is done by professionals and assists in EVs being used by the public.

# **Community Engagement**

We want to understand and respond to community values in decision-making, meeting people where they are.

Inclusive. Specific communities affected by the initiative have been engaged, as appropriate, and in accessible ways.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | Х    |     |     |    |     |

### **Notes**

Public outreach was put on the County's website from on Sept. 15 and through Oct. 3. A social post on Facebook and NextDoor on Sept. 15. The newsletter article appeared on Sept. 19. The email blast went out on Sept. 15 to a contact list of EV consultants, developers, and professionals.

Open. We are transparent in sharing what we're doing and why, in a meaningful way.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | Χ    |     |     |    |     |

#### **Notes**

The public outreach done has been transparent.

Responsive. Community input and feedback has been considered and reflected, where appropriate, based on genuine understanding.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | X    |     |     |    |     |

#### **Notes**

Staff received two comments from the public outreach, one wasn't applicable and the other discussed fire concerns of EVs. Staff has been discussing fire safety with the local fire districts.

# **Collaboration**

We work within and across the county to implement outcomes, engaging key <u>internal and external partners</u> to maximize benefits and increase efficiency.

Strategic. Key partners have been identified and intentionally engaged in atimely manner to maximize benefit and increase efficiency.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | X    |     |     |    |     |

#### **Notes**

Key partners (ie CEO, fire districts) have been contacted and staff has engaged in discussions with them.

Participatory. Collaboration is transparent, inclusive, and responsive to both internal and external stakeholders.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | Χ    |     |     |    |     |

#### **Notes**

Staff is working with Colorado Energy Office (CEO) and fire districts in formulating the new code.

Defined. County's role is clearly defined as lead, support, or defer.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | Χ    |     |     |    |     |

### **Notes**

The County is the lead in the code amendment and is receiving support for the CEO in this task.

# **Financial Implications**

We consider long-term and holistic financial implications in decision-making, prioritizing best overall value, responsible use of public funds, and sustainable financial health.

Prudent. Short- and long-term costs are understood, affordable, and balanced with current available resources (including non-monetary assets like equipment or facilities.)

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria |      |     |     |    | Χ   |

#### **Notes**

There is no cost to the County.

Efficient. The initiative includes cost-saving measures, external funding, or partnerships where appropriate, and prioritizes best overall value.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria |      |     |     |    | Χ   |

#### **Notes**

This is not applicable. The County is not funding the installation of this development.

Accountable. Public funds are used responsibly, with trade-offs and non-monetary impacts clearly considered.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria |      |     |     |    | Χ   |

### **Notes**

This is not applicable. The County is not funding the installation of this development.

Disciplined. One-time and ongoing financial commitments are identified, justified, and planned for in alignment with long-term fiscal health.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria |      |     |     |    | Χ   |

### **Notes**

This is not applicable. The County is not funding the installation of this development.

# **Equity**

We work with communities impacted by county policies, behaviors, beliefs, practices, and decisions. We seek their voice, consider historical context, and understand intersectional impacts. We anticipate potential obstacles, consider unintended consequences, and work to remove barriers for the betterment of all.

Precautionary. Benefits, challenges, and impacts are understood and addressed, with care taken to avoid unintended harm.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria | Х    |     |     |    |     |

### **Notes**

Benefits are understood in that it supports a mode of trnasportation that is more environmentally friendly. Fire hazards are realized and fire districts have the knowledge and equipment to fight these types of fires. District that are lacking, CEO is looking into getting funding and training for them.

Equitable. The initiative acknowledges and addresses both historical and current <u>inequities</u>.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria |      |     |     |    | Χ   |

## **Notes**

This is not applicable.

Adaptive. The approach is <u>flexible</u> and inclusive, removing barriers and meeting diverse needs.

|          | High | Med | Low | No | N/A |
|----------|------|-----|-----|----|-----|
| Criteria |      | Χ   |     |    |     |

#### **Notes**

This type of technology can be used in different zone districts and areas (urban or rural).