



# 3<sup>RD</sup> QUARTER REVIEW & 2026 RECOMMENDED BUDGET

BOCC STUDY SESSION – NOVEMBER 18, 2025



# OVERVIEW

## ■ 3<sup>rd</sup> Quarter

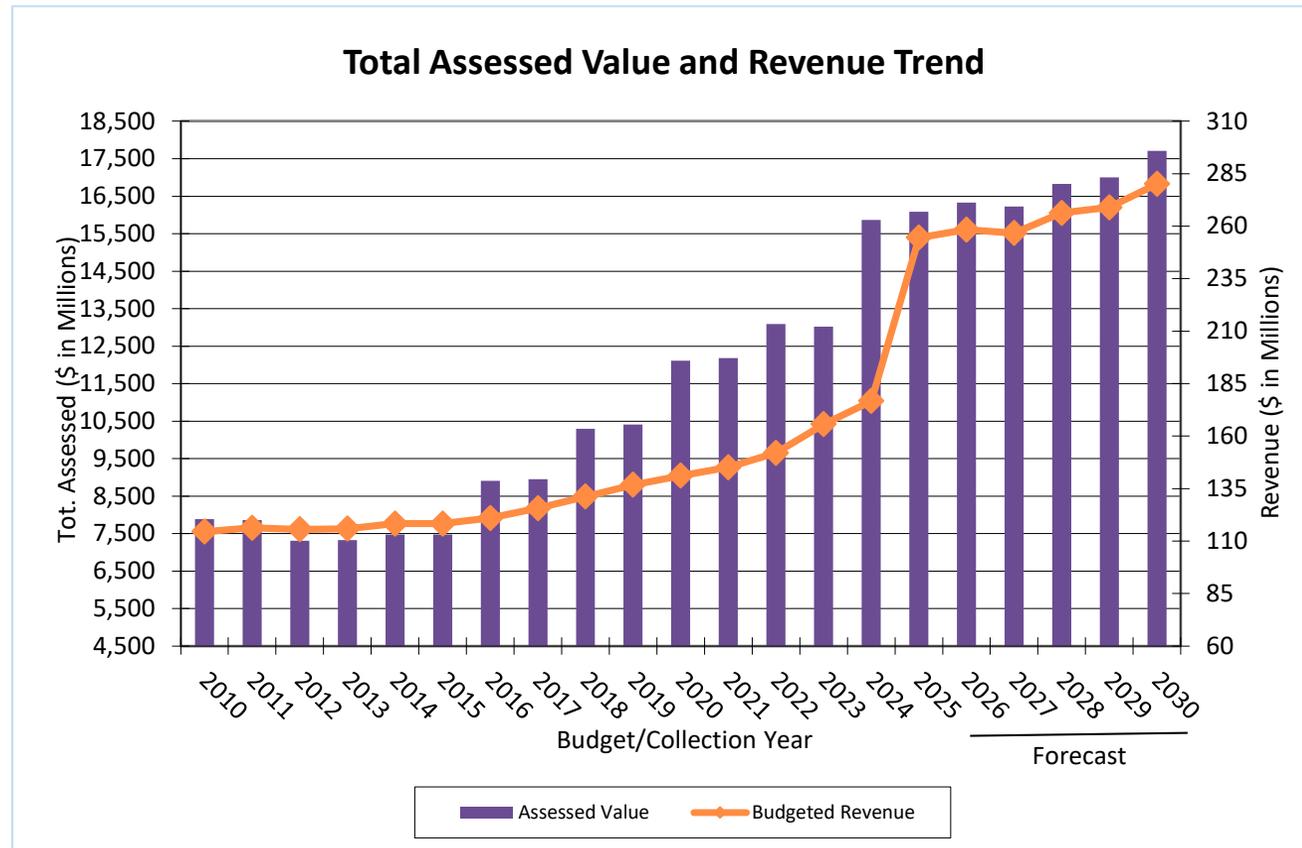
- Economic Outlook & Assumptions
- Status of Major Funds & Projections
- Supplemental Appropriation Requests

## ■ 2026 Budget Update

- Status of General Fund Operating Budget
- Changes since Recommended
- Overview of Key Funds



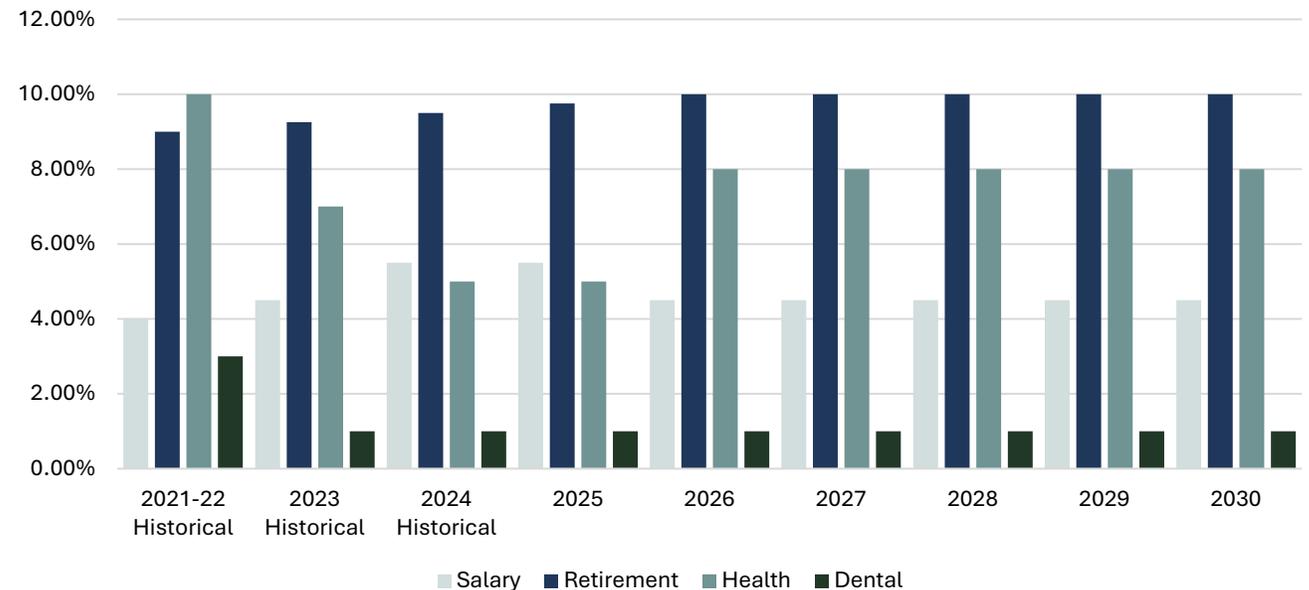
# REVENUE - PROPERTY TAX TREND



# EXPENDITURES – PROJECTION ASSUMPTIONS

- Salary increase assumptions at 4.5%
- Retirement assumption at 10.0%
- Health insurance assumption 8.0%
- Dental insurance assumption is 1%
- All other expenses are held at baseline levels
- Continue with no estimate of ongoing budget packages other than the \$15.0M transfer to capital

Key Expenditure Growth Assumptions



# ECONOMIC OUTLOOK

## Economic Indicators - September 2025

Economic Indicator	Area	2023	2024	Forecast		
				2025	2026	2027
Real GDP Growth	National	2.9%	2.8%	1.6%	1.4%	1.7%
Unemployment Rate	National	3.6%	4.0%	4.2%	4.6%	4.7%
	Colorado	3.3%	4.3%	4.6%	4.8%	4.8%
Personal Income Growth	National	5.9%	5.4%	5.1%	4.8%	4.3%
	Colorado	5.1%	4.8%	4.8%	4.6%	5.1%
Wage and Salary Growth	National	5.4%	5.8%	4.8%	4.3%	3.7%
	Colorado	6.2%	5.1%	4.4%	4.2%	4.5%
Inflation	National	4.1%	2.9%	2.8%	3.2%	2.5%
	Colorado	5.2%	2.3%	2.8%	3.4%	2.7%
Housing Permit Growth	Colorado	-18.5%	-18.3%	-7.7%	-9.7%	0.1%
Nonresidential Building Growth	Colorado	0.9%	-30.2%	19.2%	-15.8%	7.4%

Source: Colorado Legislative Council September 2025 Economic & Revenue Forecast

- Unemployment is expected to increase through the forecast period with Colorado remaining above the Nation.
- Local Inflation expected to increase to 2.8% for 2025 and decrease from 2.9% to 2.8% for the Nation
- Housing permits are expected to decline the next two years
- Nonresidential building growth is expected to increase in 2025 then decline in 2026

# GENERAL FUND

(Dollars in Millions)	Actual	Adopted	Amend.	Proj.	Recomm.	Forecast			
	2024	2025	2025	2025	2026	2027	2028	2029	2030
<b>Total Revenue</b>	<b>283.7</b>	<b>317.6</b>	<b>320.0</b>	<b>341.6</b>	<b>320.0</b>	<b>317.9</b>	<b>328.2</b>	<b>330.9</b>	<b>342.7</b>
Expenditures	264.3	266.2	287.0	278.2	315.9	313.7	326.0	333.5	344.9
Other Adjustments	-	-	-	0.7	-	-	-	-	-
<b>Total Expenditures</b>	<b>264.3</b>	<b>266.2</b>	<b>287.0</b>	<b>278.9</b>	<b>315.9</b>	<b>313.7</b>	<b>326.0</b>	<b>333.5</b>	<b>344.9</b>
<b>Net</b>	<b>19.4</b>	<b>51.4</b>	<b>33.0</b>	<b>62.8</b>	<b>4.1</b>	<b>4.2</b>	<b>2.2</b>	<b>(2.6)</b>	<b>(2.2)</b>
<b>Beginning Fund Balance</b>	<b>78.6</b>	<b>97.9</b>	<b>97.9</b>	<b>97.9</b>	<b>160.7</b>	<b>164.8</b>	<b>169.0</b>	<b>171.2</b>	<b>168.6</b>
Change in Fund Balance	19.4	51.4	33.0	62.8	4.1	4.2	2.2	(2.6)	(2.2)
<b>Ending Fund Balance</b>	<b>97.9</b>	<b>149.4</b>	<b>130.9</b>	<b>160.7</b>	<b>164.8</b>	<b>169.0</b>	<b>171.2</b>	<b>168.6</b>	<b>166.4</b>
<b>Board Designated Reserve</b>	<b>26.1</b>	<b>28.0</b>	<b>28.0</b>	<b>28.0</b>	<b>42.7</b>	<b>47.1</b>	<b>48.9</b>	<b>50.0</b>	<b>51.7</b>
<b>Portion of Revenue from 1A</b>				<b>69.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Portion of Expenditures from 1A</b>				<b>8.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

\*Other adjustments doesn't match actual request since some amounts are already included in the projections.

# CAPITAL EXPENDITURE FUND

(Dollars in Millions)	Actual	Adopted	Amend.	Proj.	Recomm.				
	2024	2025	2025	2025	2026	2027	2028	2029	2030
<b>Total Revenue</b>	<b>14.5</b>	<b>9.3</b>	<b>12.4</b>	<b>12.5</b>	<b>26.8</b>	<b>25.1</b>	<b>25.4</b>	<b>25.5</b>	<b>25.9</b>
Expenditures	35.5	10.3	38.2	20.3	26.8	25.1	25.1	25.2	25.2
Other Adjustments	-	-	-	-	14.0	(0.0)	0.3	0.4	0.8
<b>Total Expenditures</b>	<b>35.5</b>	<b>10.3</b>	<b>38.2</b>	<b>20.3</b>	<b>40.8</b>	<b>25.1</b>	<b>25.4</b>	<b>25.5</b>	<b>25.9</b>
<b>Net</b>	<b>(21.0)</b>	<b>(1.1)</b>	<b>(25.8)</b>	<b>(7.8)</b>	<b>(14.0)</b>	-	-	-	-
<b>Beginning Fund Balance</b>	<b>47.2</b>	<b>26.1</b>	<b>26.1</b>	<b>26.1</b>	<b>18.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>
Change in Fund Balance	(21.0)	(1.1)	(25.8)	(7.8)	(14.0)	-	-	-	-
<b>Ending Fund Balance</b>	<b>26.1</b>	<b>25.1</b>	<b>0.4</b>	<b>18.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>
Restrict/Commit/Assigned	-	-	-	-	-	-	-	-	-
<b>Funds Avail. for Approp.</b>	<b>26.1</b>	<b>25.1</b>	<b>0.4</b>	<b>18.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>

# SOCIAL SERVICES FUND

(Dollars in Millions)	Actual	Adopted	Amend.	Proj.	Recomm.	Forecast			
	2024	2025	2025	2025	2026	2027	2028	2029	2030
<b>Total Revenue</b>	<b>89.5</b>	<b>89.7</b>	<b>92.7</b>	<b>94.4</b>	<b>96.3</b>	<b>97.5</b>	<b>99.9</b>	<b>102.3</b>	<b>105.6</b>
Expenditures	88.4	92.4	96.2	94.3	96.4	99.6	103.2	107.0	111.0
Other Adjustments	-	-	-	-	0.3	-	-	-	-
<b>Total Expenditures</b>	<b>88.4</b>	<b>92.4</b>	<b>96.2</b>	<b>94.3</b>	<b>96.7</b>	<b>99.6</b>	<b>103.2</b>	<b>107.0</b>	<b>111.0</b>
<b>Net</b>	<b>1.0</b>	<b>(2.8)</b>	<b>(3.6)</b>	<b>0.1</b>	<b>(0.4)</b>	<b>(2.1)</b>	<b>(3.4)</b>	<b>(4.7)</b>	<b>(5.4)</b>
<b>Beginning Fund Balance</b>	<b>10.2</b>	<b>11.2</b>	<b>11.2</b>	<b>11.2</b>	<b>11.3</b>	<b>10.9</b>	<b>8.8</b>	<b>5.4</b>	<b>0.7</b>
Change in Fund Balance	1.0	(2.8)	(3.6)	0.1	(0.4)	(2.1)	(3.4)	(4.7)	(5.4)
<b>Ending Fund Balance</b>	<b>11.2</b>	<b>8.5</b>	<b>7.7</b>	<b>11.3</b>	<b>10.9</b>	<b>8.8</b>	<b>5.4</b>	<b>0.7</b>	<b>(4.7)</b>
Restrict/Commit/Assigned	(2.9)	(3.2)	(3.2)	(3.2)	(3.2)	(3.3)	(3.4)	(3.6)	(3.7)
<b>Funds Avail. for Approp.</b>	<b>8.3</b>	<b>5.3</b>	<b>4.5</b>	<b>8.1</b>	<b>7.6</b>	<b>5.5</b>	<b>2.0</b>	<b>(2.9)</b>	<b>(8.4)</b>

# ALEA FUND

(Dollars in Millions)	Actual	Adopted	Amend.	Proj.	Recomm.	Forecast			
	2024	2025	2025	2025	2026	2027	2028	2029	2030
<b>Total Sources</b>	<b>13.9</b>	<b>12.4</b>	<b>12.4</b>	<b>12.5</b>	<b>14.4</b>	<b>14.5</b>	<b>15.1</b>	<b>15.2</b>	<b>15.8</b>
Uses	12.8	13.0	13.1	12.5	15.7	15.6	16.4	16.9	17.6
Other Adjustments to Uses	-	-	-	-	-	-	-	-	-
<b>Total Uses</b>	<b>12.8</b>	<b>13.0</b>	<b>13.1</b>	<b>12.5</b>	<b>15.7</b>	<b>15.6</b>	<b>16.4</b>	<b>16.9</b>	<b>17.6</b>
<b>Net</b>	<b>1.1</b>	<b>(0.6)</b>	<b>(0.6)</b>	<b>0.1</b>	<b>(1.3)</b>	<b>(1.1)</b>	<b>(1.3)</b>	<b>(1.7)</b>	<b>(1.8)</b>
<b>Beginning Fund Balance</b>	<b>7.3</b>	<b>8.4</b>	<b>8.4</b>	<b>8.4</b>	<b>8.5</b>	<b>7.2</b>	<b>6.1</b>	<b>4.7</b>	<b>3.1</b>
Change in Fund Balance	1.1	(0.6)	(0.6)	0.1	(1.3)	(1.1)	(1.3)	(1.7)	(1.8)
<b>Ending Fund Balance</b>	<b>8.4</b>	<b>7.8</b>	<b>7.7</b>	<b>8.5</b>	<b>7.2</b>	<b>6.1</b>	<b>4.7</b>	<b>3.1</b>	<b>1.3</b>
Restrict/Commit/Assigned	(2.1)	(2.2)	(2.2)	(2.1)	(2.6)	(2.6)	(2.7)	(2.8)	(2.9)
<b>Funds Avail. for Approp.</b>	<b>6.2</b>	<b>5.6</b>	<b>5.5</b>	<b>6.4</b>	<b>4.6</b>	<b>3.5</b>	<b>2.0</b>	<b>0.3</b>	<b>(1.6)</b>

# ROAD & BRIDGE FUND

(Dollars in Millions)	Actual	Adopted	Amend.	Proj.	Recomm.	Forecast			
	2024	2025	2025	2025	2026	2027	2028	2029	2030
<b>Total Revenue</b>	<b>19.6</b>	<b>19.2</b>	<b>19.4</b>	<b>19.4</b>	<b>29.4</b>	<b>29.9</b>	<b>30.2</b>	<b>30.7</b>	<b>31.1</b>
Expenditures	19.4	19.7	20.5	18.3	30.4	30.7	31.0	31.3	31.7
Other Adjustments	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>19.4</b>	<b>19.7</b>	<b>20.5</b>	<b>18.3</b>	<b>30.4</b>	<b>30.7</b>	<b>31.0</b>	<b>31.3</b>	<b>31.7</b>
<b>Net</b>	<b>0.3</b>	<b>(0.5)</b>	<b>(1.1)</b>	<b>1.1</b>	<b>(1.0)</b>	<b>(0.8)</b>	<b>(0.8)</b>	<b>(0.7)</b>	<b>(0.6)</b>
<b>Beginning Fund Balance</b>	<b>4.8</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>6.1</b>	<b>5.1</b>	<b>4.3</b>	<b>3.5</b>	<b>2.8</b>
Change in Fund Balance	0.3	(0.5)	(1.1)	1.1	(1.0)	(0.8)	(0.8)	(0.7)	(0.6)
<b>Ending Fund Balance</b>	<b>5.0</b>	<b>4.5</b>	<b>3.9</b>	<b>6.1</b>	<b>5.1</b>	<b>4.3</b>	<b>3.5</b>	<b>2.8</b>	<b>2.2</b>
Restrict/Commit/Assigned	(3.2)	(3.3)	(3.4)	(3.1)	(5.1)	(5.1)	(5.2)	(5.2)	(5.3)
<b>Funds Avail. for Approp.</b>	<b>1.8</b>	<b>1.2</b>	<b>0.5</b>	<b>3.1</b>	<b>0.0</b>	<b>(0.9)</b>	<b>(1.7)</b>	<b>(2.4)</b>	<b>(3.1)</b>

# SUPPLEMENTAL REQUESTS – DISCUSSION NEEDED

- **General Fund: Sheriff's Office, \$33,000**

- Appropriate \$33,000 from fund balance to purchase spare body worn camera (BWC) batteries for the Detentions Bureau for the Sheriff's Office.

- **General Fund: Sheriff's Office, \$4,000**

- Appropriate \$4,000 from fund balance to cover unexpected increased cost of Neogov web-based software for the Sheriff's Office.

- **General Fund: Sheriff's Office, \$101,000 (Transfer)**

- Transfer \$101,000 to Central Services Fund for estimated auction value and to request to retain 15 vehicles for training and spares for the Sheriff's Office.

- **General Fund: Clerk & Recorder's Office, \$19,760 (Transfer)**

- Transfer \$19,760 from the Clerk & Recorder's Office to the Information Technology Department, General Fund, for annual software and URL amount for Elections.

# SUPPLEMENTAL REQUESTS – DISCUSSION NEEDED

- **General Fund: Facilities & Fleet Management, \$48,645** *(Transfer)*
  - Transfer \$48,645 from the unappropriated General Fund balance to the Central Services Fund, Facilities and Fleet Management, to upgrade and replace a totaled Ford Escape with a Ford F350 with plow and hopper.
- **General Fund: Information Technology, \$23,211** *(Transfer)*
  - Transfer \$23,211 from the General Fund to the Central Services Fund to purchase a network switch to be installed at the Sheriff's Office datacenter for the fiber network project.
- **General Fund: Administrative Services, \$390,000** *(Transfer)*
  - Transfer \$390,000 from the unappropriated General Fund balance to the Workers Compensation Fund for additional claims expenses for the County Attorney.
- **Capital Expenditure Fund: Facilities & Fleet Management, \$60,000** *(Transfer)*
  - Transfer \$60,000 from unassigned funds to the Altura Plaza Makeup Air Unit replacement project to cover costs due to additional work needed.

# SUPPLEMENTAL REQUESTS – DISCUSSION NEEDED

- **Capital Expenditure Fund: Facilities & Fleet Management, \$660,000** *(Transfer)*
  - Transfer \$660,000 from projects savings in the Admin I Elevator Upgrade & the Admin I Chiller projects for design and construction funds to remodel the District Attorney’s office building to accommodate increased staffing.
- **Capital Expenditure Fund: Facilities & Fleet Management, \$330,200** *(Transfer)*
  - Transfer \$330,200 from project savings in the CentrePoint Roof Replacement project for a new Energy Performance Audit project.
- **Central Services Fund: Public Works & Development, \$6,417**
  - Appropriate \$6,417 to replace a sweeper bucket (asset 4171) for Public Works & Development.
- **Central Services Fund: Public Works & Development, \$57,664**
  - Appropriate \$57,664 to replace a 2011 truck that was totaled for Public Works & Development.

# SUPPLEMENTAL REQUESTS – DISCUSSION NEEDED

- **Central Services Fund: Open Spaces, \$115,346**
  - Recognize and appropriate \$26,984 from Open Spaces Sales Tax to purchase a water trailer with a 1600 gallon capacity
  - Recognize \$8,889 and appropriate \$19,325 from Open Spaces Sales Tax to purchase a trailer pressure washer
    - Utilize IG rents from FA#302058 (floor scrubber) that will not be replaced
  - Recognize \$10,090 and appropriate \$36,442 from Open Spaces Sales Tax to replace a gator
  - Recognize \$16,541 and appropriate \$32,595 from Open spaces to purchase a mulching head attachment
- **Central Services Fund: Open Spaces, \$92,159**
  - \$22,375 to purchase an over-seeder attachment
  - \$15,801 to purchase a verticutter attachment
  - \$7,180 to purchase a fertilizer spreader
  - \$10,361 to purchase an herbicide sprayer

# SUPPLEMENTAL REQUESTS – DISCUSSION NEEDED

- **Central Services Fund: Public Works & Development, \$3,814**
  - Recognize and appropriate funds from Road & Bridge Fund for the increased cost of the skid steer breaker bar for Public Works & Development.
- **Central Services Fund: Public Works & Development, \$20,708**
  - Appropriate \$20,708 to replace a planer mill attachment (asset302989) for Public Works & Development.
- **Central Services Fund: Sheriff's Office, \$89,041**
  - Appropriate \$89,041 to replace a 2019 Ford Explorer that was totaled (asset 302884) for Sheriff's Office.
- **Open Space Sales Tax Fund: Open Spaces, \$237,141**
  - Recognize \$237,141 in funding per the IGA with the City of Centennial for various improvement projects for Open Spaces.

# SUPPLEMENTAL REQUESTS – NEW REVENUE/BUDGET CLEANUP

- **General Fund: Public Works & Development, \$18,200**
  - Recognize and appropriate \$18,200 from Open Space project management reimbursement for Public Works & Development.
- **General Fund: Public Works & Development, \$19,433**
  - Recognize and appropriate \$19,433 from collected collateral for Dove Valley Business Park Randy Ross Tennis Center Project for Public Works & Development.
- **General Fund: Sheriff's Office, \$14,500**
  - Recognize and appropriate \$14,500 for 2025 POST Academy revenue for the Sheriff's Office.
- **General Fund: District Attorney, \$35,180**
  - Recognize and appropriate \$35,180 for restitution reimbursements for the District Attorney's Office.
- **General Fund: District Attorney, \$150,275**
  - Recognize and appropriate \$150,278 for State reimbursements for mandated costs for the District Attorney's Office.

# SUPPLEMENTAL REQUESTS – NEW REVENUE/BUDGET CLEANUP

- **Forfeiture Fund: Sheriff's Office, \$106,315**
  - Recognize and appropriate \$106,315 for federal and state forfeiture funds received by the Sheriff's Office.
- **Grant Fund: Clerk & Recorder's Office, \$164,081**
  - Recognize and appropriate \$164,081 for the Electronic Recording Technology Board Grant for 2025 for the Clerk & Recorder's Office.
- **Grant Fund: Coroner's Office, \$69,610**
  - Recognize and appropriate \$69,610 for grants for the Coroner's Office related to the Coverdell grant and toxicology reimbursements from the State.
- **Homeland Security Fund: Sheriff's Office, \$473,633**
  - Recognize and appropriate \$473,633 for various trainings, exercises, assessments, and software renewal for the Sheriff's Office.
- **Infrastructure Fund: Public Works & Development, \$515,562**
  - Recognize and appropriate \$515,562 for Transit & Micro-mobility Study from Federal & State IGA, and SPIMD for Public Works & Development.

# SUPPLEMENTAL REQUESTS – NEW REVENUE/BUDGET CLEANUP

- **Infrastructure Fund: Public Works & Development, \$757,270**
  - Recognize and appropriate \$757,270 for HLC Broadway Underpass Centennial & Littleton IGAs for Public Works & Development.
- **Infrastructure Fund: Public Works & Development, \$1,337,000**
  - Recognize and appropriate \$1,337,000 for Gun Club Alameda Signal for Public Works & Development.
- **Infrastructure Fund: Public Works & Development, (\$8,820)**
  - Return revenue and expenditure appropriations of \$8,820 to then be recognized and appropriated in the General Fund, Public Works & Development (Q2 Correction).
- **Infrastructure Fund: Public Works & Development, \$1,368,268**
  - Recognize and appropriate \$1.4M for RTIF, RuTIF, and Oil & Gas Impact Fees for Public Works & Development.
- **Infrastructure Fund: Public Works & Development, \$56,000**
  - Recognize \$1.45M and appropriate \$56,000 to account for timing issues of the fourth quarter budget review and reappropriations for Public Works & Development.

# SUPPLEMENTAL REQUESTS – NEW REVENUE/BUDGET CLEANUP

- **Infrastructure Fund: Public Works & Development, \$7,500**
  - Recognize and appropriate \$7,500 for the Easter Trail Study Foxfield IGA for Public Works & Development.
- **Infrastructure Fund: Public Works & Development, \$712,217**
  - Appropriate \$712,217 that was not able to be reappropriated due to timing of received revenue for the Yale/Holly Intersection - Highline Canal Improvements for Public Works & Development.
- **Arapahoe Law Enforcement Authority Fund: Sheriff's Office, \$31,230 *(Existing)***
  - Request a capital asset number to purchase a UTV using existing appropriations for the Sheriff's Office.

# EBC RECOMMENDATIONS

- **General Fund: Sheriff's Office, \$4,000**
  - Appropriate \$4,000 from fund balance to cover unexpected increased cost of Neogov web-based software for the Sheriff's Office.
  - EBC recommended the Sheriff's Office absorb this expense within existing budget.
- **Arapahoe Law Enforcement Authority Fund: Sheriff's Office, \$31,230 (*Existing*)**
  - Request a capital asset number to purchase a UTV using existing appropriations for the Sheriff's Office.
  - EBC recommended the Sheriff's Office bring this request back in the 2027 budget process and prioritize with their other requests.

# SUPPLEMENTAL REQUESTS

3rd Quarter Budget Review				
Summary of Proposed Budget Adjustments				
	Fund	Revenue Amount	Expense Amount	FTEs
<b>2025</b>				
<b>DISCUSSION NEEDED</b>				
General Fund		\$ -	\$ 475,645	-
Capital Expenditure Fund		-	-	-
Central Services Fund		239,174	458,008	-
Open Space Sales Tax Fund		237,141	-	-
Road & Bridge Fund		-	-	-
Workers Compensation Fund		390,000	390,000	-
<b>TOTAL Discussion Needed</b>		<b>\$ 866,315</b>	<b>\$ 1,323,653</b>	<b>-</b>
<b>NEW REVENUE/BUDGET CLEANUP</b>				
General Fund		\$ 246,411	\$ 246,411	\$ -
Forfeiture Fund		106,315	106,315	-
Grant Fund		69,610	69,610	-
Homeland Security Fund		473,633	473,633	-
Infrastructure Fund		5,428,764	4,744,997	-
<b>TOTAL New Revenue/Budget Cleanup</b>		<b>\$ 6,324,733</b>	<b>\$ 5,640,966</b>	<b>-</b>

# REVIEW OF THE 2026 BUDGET

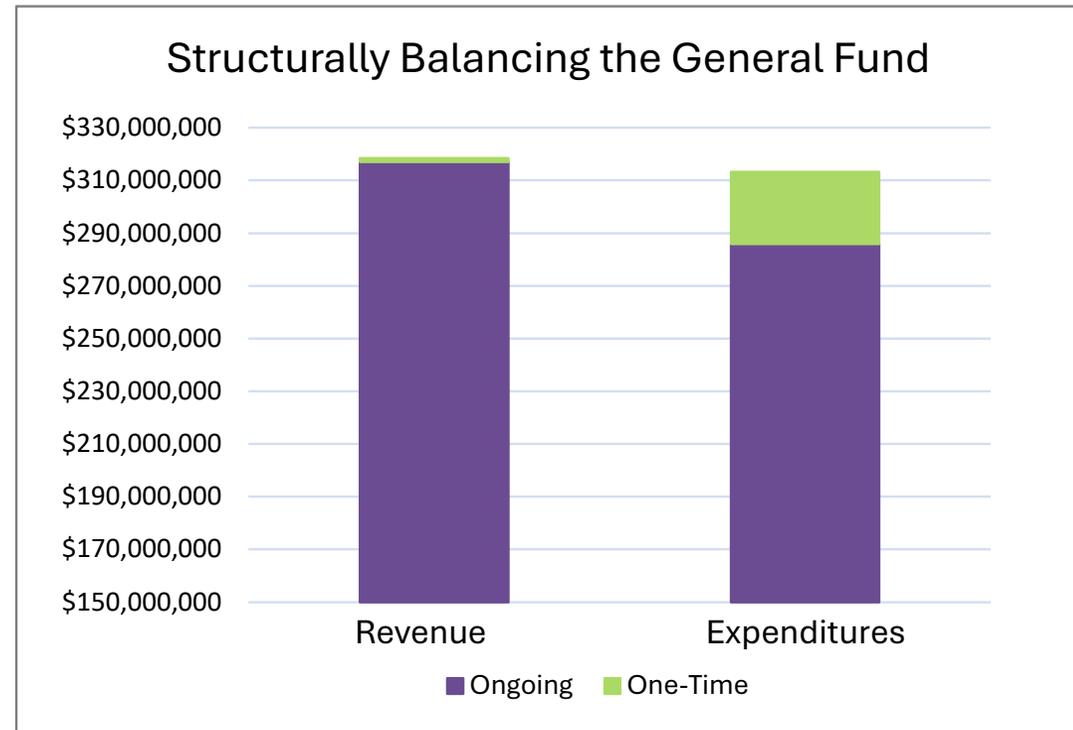


# 2026 BUDGET QUICK FACTS & FIGURES

- Total Revenues (all funds): \$671.1 million, 8.2% increase (*\$620.1 million '25*)
  - General Fund revenue: \$318.4 million, 0.3% increase (\$1.2 million increase ongoing) (*\$317.6M '25*)
- Total Expenditures (all funds): \$667.3 million, 16.9% increase (*\$570.7 million '25*)
  - General Fund expenditures: \$313.2 million, 17.7% increase (\$31.7 million ongoing) (*\$ 266.2M '25*)
- Total Staffing: 2,917.57 FTE, up 63.00 FTE from '25 (2,854.57 '25 amended)
  - General Fund staffing: 1,665.12 FTE, up 55.75 FTE from '25 (1,609.37 amended)
- Estimated Ending 2026 General Fund Balance: \$165.9 million (\$5.2 million addition)
- Total County Net Assessed Value (estimated): \$16.3 billion, up 1.5% from '25
- Total County Mill Levy (estimated): 15.960 mills (15.821 maximum allowable + refunds and abatements) 15.885 in '25
- Capital Improvement Program budget: \$26.6 million (\$10.2 million in '25)

# STRUCTURALLY BALANCED BUDGET

- 2026 General Fund operating budget was balanced with \$33.6M
- Current operating budget has a surplus of \$31.1M
- Intentional set-aside for multi-year approach to investing additional funds and to plan ahead for intervening years property tax growth will stair-step



# SIGNIFICANT CHANGES SINCE RECOMMENDED BUDGET

## ■ **General Fund: Revenue**

- Property Tax decrease \$3.7M due to shift in additional mill levy to Capital Expenditure Fund
- Increase revenue from Centennial IGA based on total comp budget packages: \$1.9M

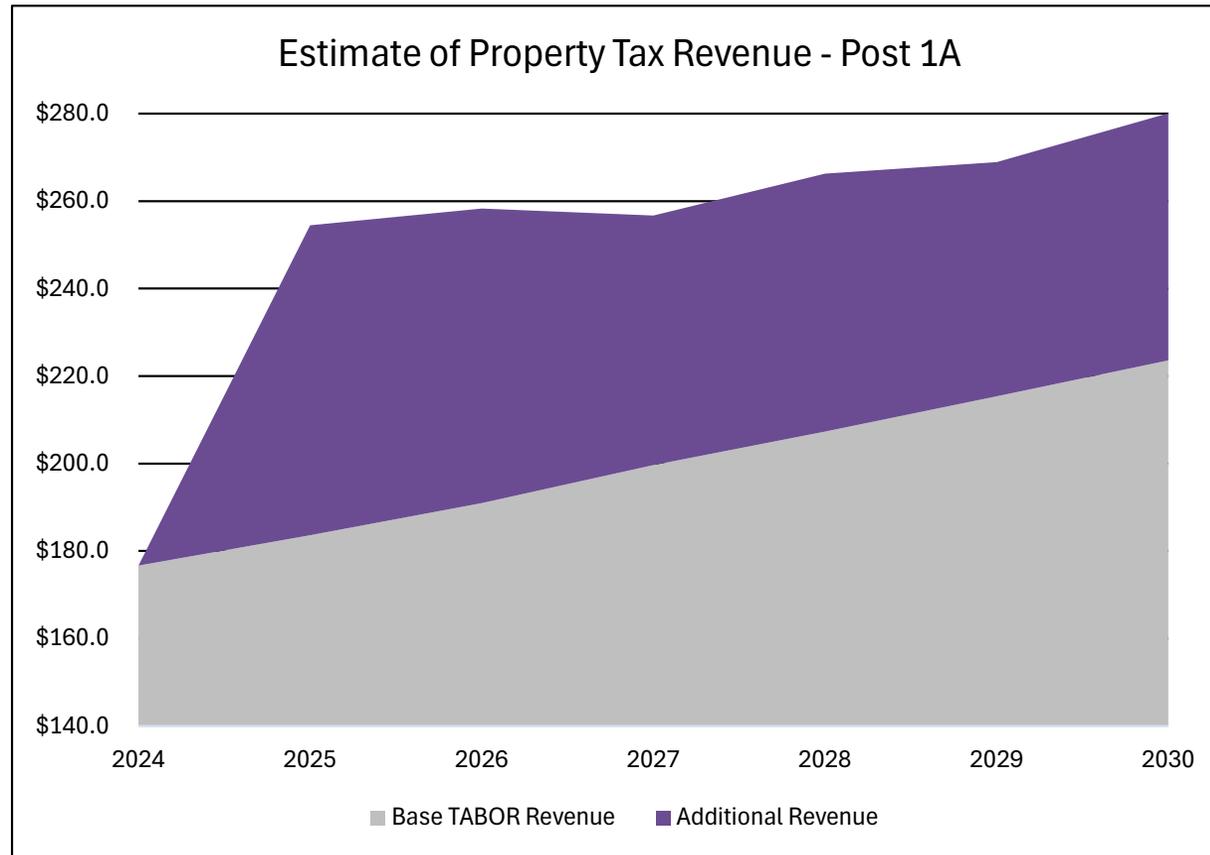
## ■ **General Fund: Expenditures**

- Adjustment to base payroll: \$258,000
- Adjustment to Total Compensation packages including vacancy savings: \$440,000
- Increase to IG Rents: \$83,000
- Additional budget adjustments related to CBA with Facilities & Fleet Management: \$87,000
- Remove budget package for OpenCounter: no net impact to General Fund (impacts Public Works & Development and Information Technology Departments)
- Transfer to Capital Expenditure Fund decrease by \$3.7M
- Adjustment to funding for Public Health from Total Comp packages: \$100,000

## ■ **Capital Expenditure Fund**

- Rebalance to have additional \$3.7M in funding from mill levy (total CIP investment the same for 2026)
- \$13.4M from property tax and \$500,000 from specific ownership tax, \$13.0 million in one-time transfer

# PROPERTY TAX



# PROPERTY TAX

(Dollars in Millions)	2025 Levy	2025 Revenue	2026 Levy	2026 Revenue	Adjusted		2026 Assessed Value	2026 AV Change
					2026 Levy	2026 Revenue		
General Fund	13.803	\$ 212.8	13.552	\$ 219.1	13.324	\$ 215.4		
Social Services Fund	1.327	20.5	1.450	23.4	1.450	23.4		
Road & Bridge Fund	0.375	5.8	0.358	5.8	0.358	5.8		
Capital Expenditure Fund	0.380	5.9	0.600	9.7	0.828	13.4		
<b>Total County*</b>	<b>15.885</b>	<b>\$ 244.9</b>	<b>15.960</b>	<b>\$ 258.0</b>	<b>15.960</b>	<b>\$ 258.0</b>	<b>\$ 16,328.7</b>	<b>4.8%</b>
Developmental Disability	1.000	\$ 16.1	1.000	\$ 16.3	1.000	\$ 16.3	\$ 16,328.7	1.3%
ALEA Fund	4.982	10.8	4.982	12.8	4.982	12.8	2,592.6	18.3%
Recreation District*	0.615	1.3	0.585	1.3	0.585	1.3	2,236.5	3.5%
ACWW PID	7.900	8.5	7.500	8.7	7.500	8.7	1,177.0	7.8%

NOTES:

1) The refund and abatement levy is to capture the revenue that would have been collected in prior years due to errors in assessments and is considered outside of the TABOR calculation.

# TOTAL COMPENSATION BUDGET

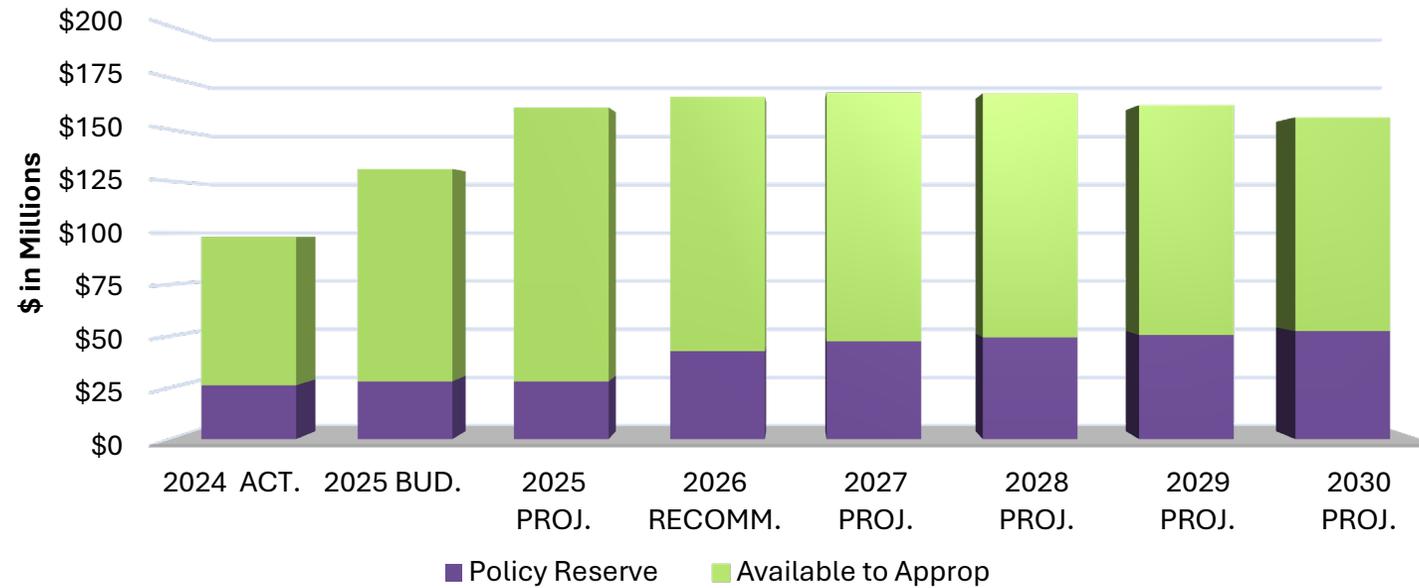
- Compensation for non-collective bargaining employees is 4.0%
  - 3% merit, 1% market
- Comparable increases have been negotiated with some collective bargaining units
  - Across the board increases for employees in the bargaining units at their negotiated percentage
- Still in negotiations with Human Services
- Other economic adjustments have been made to compensation and benefits for 2026

# GENERAL FUND REVIEW

<b>Category</b>	<b>2026 Requested Budget</b>	<b>2026 Recommended Budget</b>	<b>2026 Current Budget</b>	<b>Variance from Recomm.</b>
Estimated Beginning Balance	\$130,767,011	\$130,767,011	\$160,696,131	\$29,929,120
<b>Baseline Revenues</b>	324,378,649	324,378,649	322,761,216	(1,617,433)
Package Revenues	(3,710,221)	(4,334,964)	(4,334,964)	-
LESS: One-Time Items	(1,430,036)	(1,430,036)	(1,430,036)	-
Subtotal Operating Revenues	319,238,392	318,613,649	<b>316,996,216</b>	(1,617,433)
TOTAL REVENUES	320,668,428	320,043,685	<b>318,426,252</b>	(1,617,433)
Baseline Expenditures	262,408,849	262,408,849	262,184,779	(224,070)
<b>Package Expenditures</b>	65,244,254	53,509,365	51,023,154	(2,486,211)
LESS: One-Time Items	(33,178,165)	(30,942,449)	(27,312,019)	3,630,430
Subtotal Operating Expenditures	294,474,938	284,975,765	<b>285,895,914</b>	920,149
TOTAL EXPENDITURES	327,653,103	315,918,214	<b>313,207,933</b>	(2,710,281)
<b>Net Operating Surplus/(Deficit)</b>	<b>24,763,454</b>	<b>33,637,884</b>	<b>31,100,302</b>	<b>(2,537,582)</b>
Total Use of Fund Balance	(6,984,675)	4,125,471	<b>5,218,319</b>	1,092,848
Estimated Ending Balance	<u>\$123,782,336</u>	<u>\$134,892,482</u>	<u>\$165,914,450</u>	<u>\$31,021,968</u>

# GENERAL FUND BALANCE OUTLOOK

## Fund Balance Trend and Forecast



# SIGNIFICANT FUND BUDGETS

Dollars in Millions	Social Services	Law Enforce.	Road & Bridge	Capital Expend.	Rec. District	ACWW PID
<b>Revenues</b>						
Baseline Budget	\$ 94.1	\$ 14.4	\$ 19.2	\$ 13.9	\$ 1.6	\$ 9.1
Recommended Packages	2.4	-	10.0	13.0	-	-
<b>Total Revenues</b>	<b>96.5</b>	<b>14.4</b>	<b>29.2</b>	<b>26.9</b>	<b>1.6</b>	<b>9.1</b>
<b>Expenditures</b>						
Baseline Budget	95.0	13.1	19.5	0.2	1.1	9.0
Recommended Packages	1.8	2.5	10.5	26.7	0.6	-
<b>Total Expenditures</b>	<b>96.7</b>	<b>15.5</b>	<b>29.9</b>	<b>26.9</b>	<b>1.7</b>	<b>9.0</b>
<b>Net Change</b>	<b>\$ (0.3)</b>	<b>\$ (1.1)</b>	<b>\$ (0.7)</b>	<b>\$ (0.0)</b>	<b>\$ (0.0)</b>	<b>\$ 0.1</b>
<b>Cumulative Balance</b>						
<b>Beginning Funds Available</b>	<b>\$ 11.3</b>	<b>\$ 8.5</b>	<b>\$ 6.1</b>	<b>\$ 0.4</b>	<b>\$ 3.8</b>	<b>\$ 3.4</b>
Change in Fund Balance	(0.3)	(1.1)	(0.7)	(0.0)	(0.0)	0.1
<b>Ending Funds Available</b>	<b>11.0</b>	<b>7.4</b>	<b>5.4</b>	<b>0.4</b>	<b>3.8</b>	<b>3.5</b>
Policy/Debt Reserves	(3.2)	(2.6)	(5.1)	-	(0.1)	(1.2)
<b>Funds Available for Approp.</b>	<b>\$ 7.8</b>	<b>\$ 4.7</b>	<b>\$ 0.3</b>	<b>\$ 0.4</b>	<b>\$ 3.7</b>	<b>\$ 2.3</b>

# OTHER BUDGETED FUNDS

<b>Fund</b>	<b>Revenue</b>	<b>Expenditures</b>
Electronic Filing Technology Fund	\$ 100,000	\$ 100,000
Arapahoe/Douglas Works Fund	17,850,000	17,850,000
Conservation Trust Fund	850,000	559,900
Communication Network Replacement Fund	169,750	169,750
Sheriff's Commissary Fund	1,327,762	1,340,068
Community Development Fund	8,025,000	8,025,000
Forfeited Property Fund	-	152,000
Developmental Disability Fund	16,328,713	16,328,713
Grant Fund	17,342,309	17,342,309
Open Space Sales Tax Fund	45,693,896	45,693,896
Homeland Security Fund	597,912	597,912
Building Maintenance Fund	2,489,026	2,999,792
Arapahoe County Fair	925,230	925,230
Infrastructure Fund	13,876,500	13,876,500
Lease Purchase Agreement Fund	1,216,498	1,216,498
Central Services Fund	13,545,162	12,496,236
Self Insurance Liability Fund	4,338,850	4,338,850
Employee Flex Plan Fund	1,333,562	1,333,562
Workers Compensation Fund	1,672,361	1,672,361
Self Insurance Dental Fund	1,985,999	1,985,999
Public Health Fund	25,273,300	25,273,300

# CAPITAL IMPROVEMENT PROGRAM

- CIP Committee reviewed 5-year plan after recommended budget was presented
- BOCC only adopts the first year of the plan
- Developed more concrete plan for the remaining 4 years of the CIP plan
  - \$1.0 million for technology projects
  - \$12.0 million for facilities projects
  - \$12.0 million for infrastructure projects
- Recommended increasing mill levy to 0.828 mills to bring revenue in Capital Expenditure Fund to \$13.9 million from property tax and specific ownership tax
- Commit to total budget of \$25.0 million annually through 2030
- \$26.6 million in CIP projects for 2026

## NEXT STEPS

- Possible adjustments before adoption:
  - Adjustments to property tax revenue from Assessor's Office final certification
  - Incorporation of any changes requested by the BOCC

# 2026 BUDGET

- Are there any changes to the supplemental appropriation requests as presented or the recommendations made by the EBC?
- Can these requests be brought forward for the public hearing on December 9<sup>th</sup>?
- Are there any further questions or concerns regarding the 2026 Budget?
- December 9<sup>th</sup> is the adoption of the 2026 budget and certification of mill levies.

