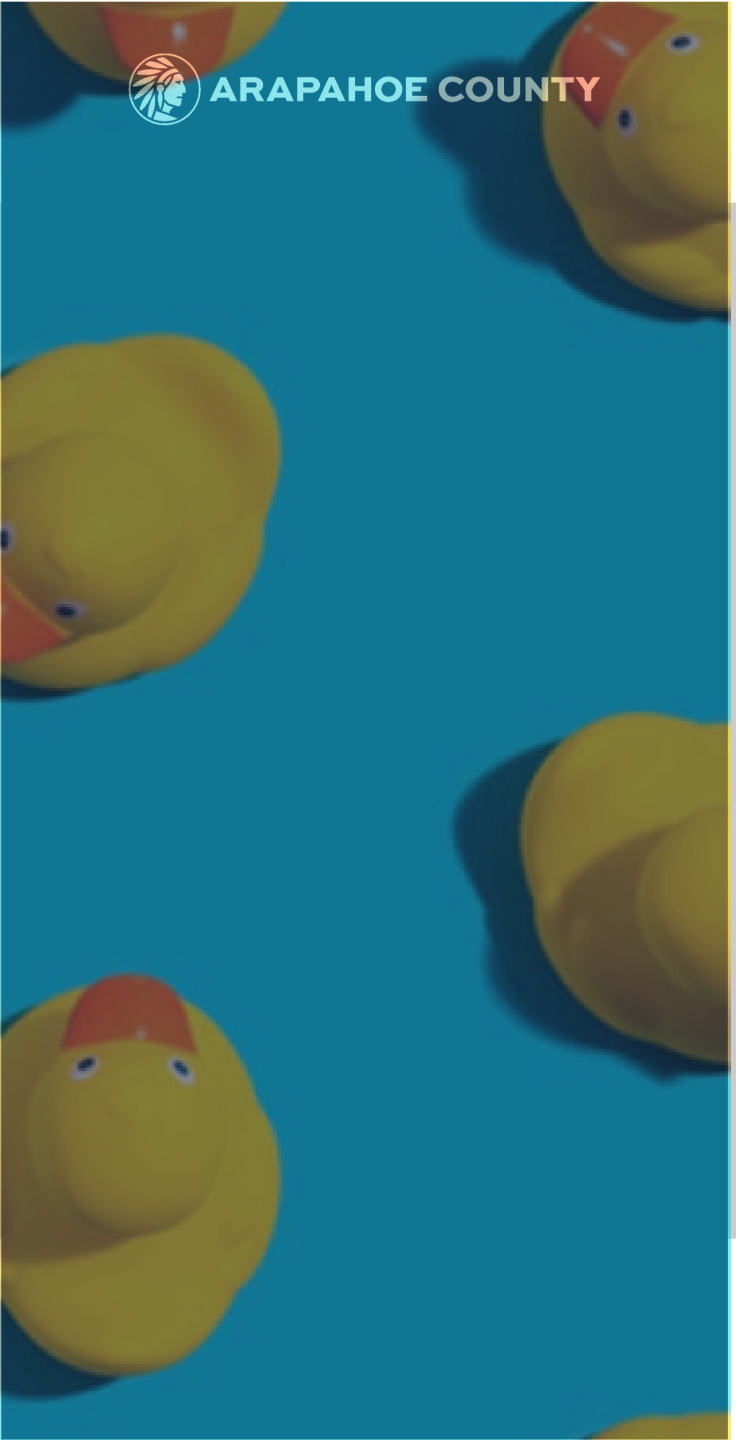
ARAPAHOE COUNTY



FY 2027 Budget Presentation

Breanna Paderewski
Director of Finance and Administration

ACPH Financial Update

- 2025 County Single Audit Results
  - State Desk Audit
- Fund Balance Review

ARAPAHOE COUNTY

FY 2025 Audited Fund Balance

	2025	2024	2023
Beginning Fund Balance	$ 3,105,359	$ 1,782,592	$ -
Revenue	$ 24,519,205	$ 25,120,983	$ 23,685,592
Expenses	$ 23,954,429	$ 23,798,217	$ 21,903,000
Change in Net Position	$ 564,776	$ 1,322,767	$ 1,782,592
Unavailable Revenue	$ 841,631	$ 823,963	
Committed Fund Balance	$ 2,828,504	$ 2,281,396	
Total Fund Balance	$ 3,670,135	$ 3,105,359	$ 1,782,592
Appropriated Expenditures	$ 25,027,786	$ 23,979,505	$ 24,550,139
Target Fund Balance (34% of Exp).	$ 8,342,595	$ 7,993,168	$ 8,183,380

ARAPAHOE COUNTY

FY2027 Budget Process

County Budget Process Reminders:

Flat budget: must request increases

Must balance

Timeline:

- ~~June – BOH meeting: FY27 Budget review, no action needed~~
- ~~July – Budget sub-committee meeting: review draft budget~~
- Aug – BOH meeting: adoption of FY27 Budget
- Sept – Sub-committee present budget to Executive Budget Committee
- Oct – BOCC receives proposed budget package
- Dec – BOCC adopts FY27 budget

FY2027 Budget Package Priorities

ARAPAHOE COUNTY

Priority 1, Total Compensation Funding

Purpose: At ACPH's inception, January 2023, we were a primarily grant-funded department (upwards of 60% of our revenue came from grants), and the County's funding formula for ACPH was based on that percentage. However, over the past 3.5 years, we have seen reductions in many of our grant awards (i.e. WIC, which includes a 7%, or $170,000, reduction since 2023), or the funds have been flat (MCH has been flat funded for the past 3 years). Meanwhile, staffing costs have increased due to merit and market increases, as well as increases to the costs of retirement contributions and healthcare costs.

Today, we are projecting that our grant revenue for FY2027 will account for 47.15% of our total revenue. Since 88% of our expenses are personnel, there are few options for cutting costs. In FY2026, Arapahoe County funded the full cost of the market and merit increase for staff. We are requesting the same for FY2027.

- Budget ask for FY2027:
  - Total $1,053,606 , $316,082 is already accounted for, **$737,524** is new; ongoing and based annually on each year's total compensation request, no new FTE

ARAPAHOE COUNTY

Priority 2, WIC Stabilization

Purpose: WIC is the largest clinical program at ACPH, with staff seeing over 12k clients per month. With decreased funding over the last two years and increasing expenses, the Department continuously utilizes the indirect line item to cover payroll expenses. This greatly impacts the Department’s fund balance, and therefore the Department’s ability to cover administrative expenses as well as respond to unforeseen emergencies. In alignment with other WIC programs across the state, the Department is requesting the funding to cover the WIC Program Management, including two WIC Managers and the Special Project Coordinator.

- Budget ask for FY2027:
    - $404,197; ongoing, no new FTE

Priority 3, Family Connects

Purpose: Increase FC program capacity to provide an additional 350 nurse home visits annually in Arapahoe County, strengthening connections to community resources, improving maternal mental health, and intervening in a critical period for high-risk infant and maternal health conditions.

- Impact:
  - Reduced infant hospitalization, reduced emergency department utilization, reduced postpartum anxiety, reduced child abuse and neglect investigations
  - Overall cost savings to health care and human services systems
  - Reduction in racial disparities for maternal anxiety, depression and father support

- Budget ask for FY2027:
  - 1 FTE, Family Connects Nurse
    - $129,792 salary and benefits; ongoing
  - .5 FTE, Family Connects part-time Business Support
    - $40,100 salary and benefits; ongoing

Priority 4, Continued Clinic Operations Support

Purpose: In 2026, ACPH received funding to support clinical operations for both the Immunization and Sexual Health clinics. Neither of these programs is fully supported by grants and the additional county funding has allowed the programs to maintain service levels and has allowed increased access to services.

- $250,000 Total clinical operating expense, ongoing
    - $125,000 in Immunization operating expense; ongoing
    - $125,000 in Sexual Health operating expense; ongoing

Priority 5, EH Land Use Built Environment

Purpose: To advocate for and help shape the design of well-connected communities with a lens for community health and wellbeing, including:

- Walkability, building and street design, drinking water supply, wastewater infrastructure, vector control plans, public transportation, etc.
- How a community is designed and built can significantly impact a person's mental wellbeing and physical health.
- A Land Use & Built Environment Specialist would promote healthy behaviors and ensure that health and environmental issues are routinely identified and addressed in planning and development.

- Budget ask for FY2027:
  - 1 FTE, Land Use & Built Environment Specialist
    - $129,792 salary and benefits; ongoing

ARAPAHOE COUNTY

Priority 6, Harm Reduction Capacity

Purpose: The Harm Reduction Program provides essential direct services in the community to prevent drug overdose and HIV/Hep C and STI transmission through naloxone and safer drug use supply distribution, education and referrals to resources, and HIV, Hep C and STI testing. Over the last two years the Harm Reduction program has seen ~$138k or just under 20% reduction in funding. Due to this reduction, the Department is requesting the funding for the Harm Reduction Program Supervisor.

- Budget ask for FY2027:
    - $102,700 salary and benefits; ongoing, no new FTE

ARAPAHOE COUNTY

Priority 7, Injury Violence Prevention Specialist

Purpose: The Injury & Violence Prevention Specialist builds strong relationships across Arapahoe County to reduce injuries and prevent violence through community-driven action. This role works directly with residents, schools, neighborhood groups, and partner organizations to understand local needs, elevate community voices, and co-create meaningful prevention strategies.

- Budget ask for FY2027:
  - 1.0 FTE, Community Engagement Specialist
    - $117,992 salary and benefits; ongoing

ARAPAHOE COUNTY

Priority 8, Rural Outreach Specialist

Purpose: Rural communities face unique challenges related social determinates of health, including access to food and care, as well as to economic stability. With changes to both Medicaid funding and access to food, the need is anticipated to increase. This dedicated outreach specialist would focus on the needs of these communities in Arapahoe County.

- Budget ask for FY2027:
  - 1.0 FTE, Community Engagement Specialist
    - $117,992 salary and benefits; ongoing

Additional Budget Packages Requested

- International Board-Certified Lactation Consultant
  - $79,960 1.0 FTE; on-going
- School Outreach Coordinator
  - $122,414 1.0 FTE; on-going
- Community Safety Coordinator
  - $122,414 1.0 FTE; on-going
- Community Engagement Initiative
  - $30,000 operating expense; one-time

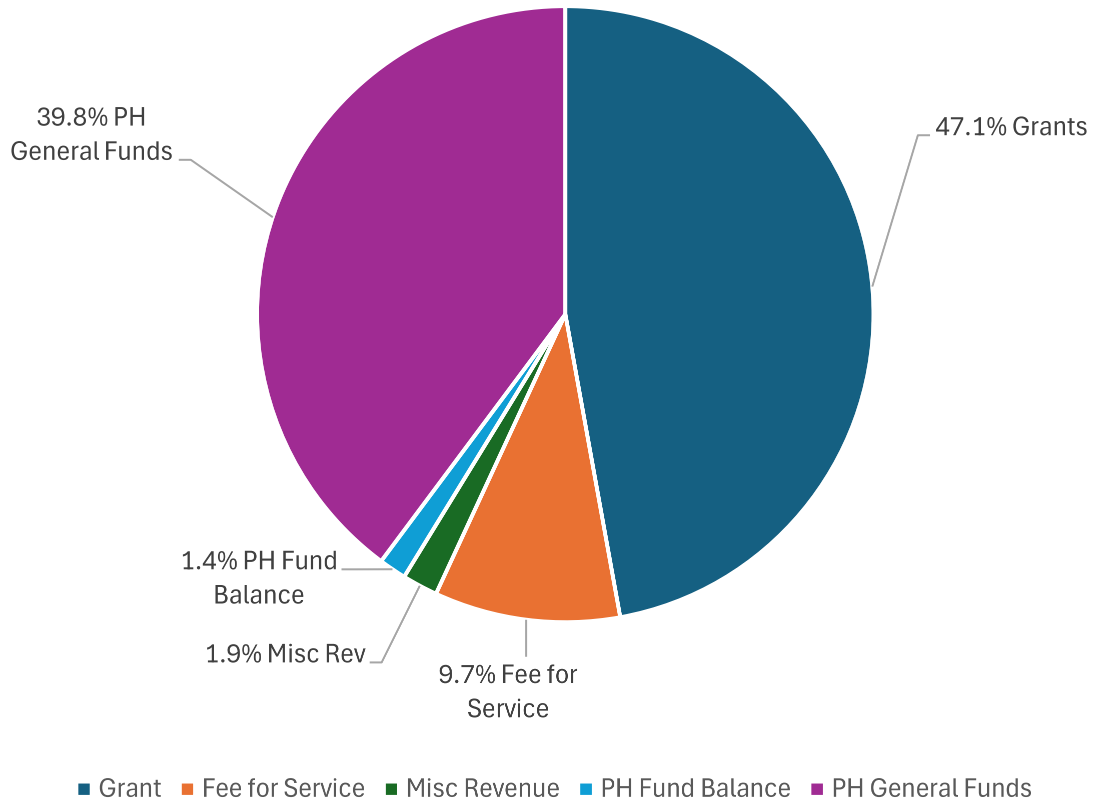
Year over Year Comparison

Revenue	2024 Actuals	2025 Actuals	FY2026 Budget	FY2027 Projected Budget per BDS	$ Difference: FY26 v FY27	% Difference: FY26 v FY27
Grant	15,718,745	14,599,984	13,504,742	13,193,463	(311,279)	-2.3%
Fee for Service	2,132,615	2,321,391	2,452,990	2,727,590	274,600	11.2%
Misc Revenue*	188,149	151,281	733,491	521,553	(211,938)	-28.9%
Public Health Fund Balance	-	-	-	***402,005***	***402,005***	
Public Health General Funds					-	
On-Going	6,000,000	6,000,000	6,000,000	6,000,000	-	0.0%
On-going due to merit/comp	211,355	541,558	1,053,666	1,611,415	557,749	52.9%
On-going budget asks	253,590	475,129	557,750	***3,497,732***	2,939,982	527.1%
One Time	614,070	429,861	970,662	***30,000***	(940,662)	-96.9%
Public Health General Funds Total	7,079,015	7,446,548	8,582,078	11,139,147	2,557,069	29.8%
Totals	**25,118,524**	**24,519,204**	**25,273,301**	**27,983,758**	**2,710,457**	**10.7%**
Expenses, Including All Budget Asks						
Salaries	15,183,665	15,935,416	17,553,106	19,627,141	2,074,035	11.8%
Benefits	4,028,354	4,308,676	4,911,905	5,148,060	236,155	4.8%
Supplies	861,948	724,916	869,040	838,314	(30,726)	-3.5%
Services	3,314,379	2,517,249	1,709,632	2,073,509	363,877	21.3%
Community Programs	56,571	68,030	9,290	12,104	2,814	30.3%
County Services	353,300	400,141	220,327	284,630	64,303	29.2%
Totals	**23,798,217**	**23,954,428**	**25,273,300**	**27,983,758**	**2,710,458**	**10.7%**

ARAPAHOE COUNTY

FY27 Budget – Projected Revenue

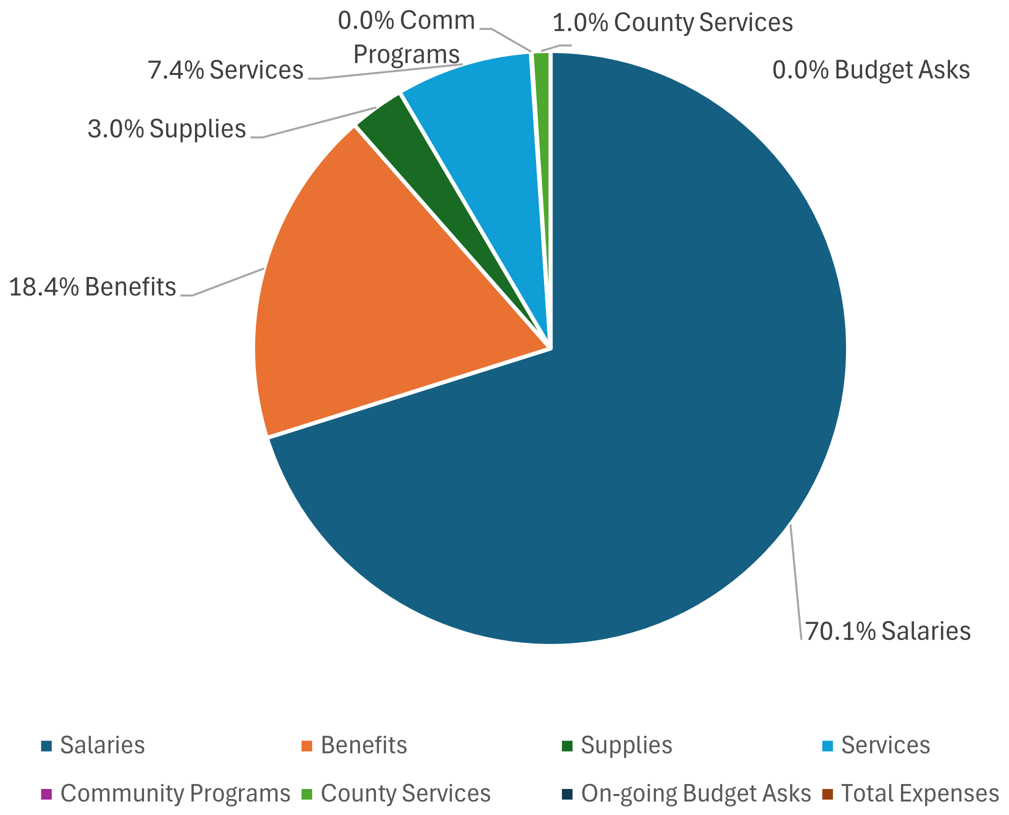
Revenue	$ Totals	Overall Percentage	Grant %
Total Grant Revenue	13,193,463	47.2%	
Federal	5,548,582		42.0%
State	7,257,553		55.0%
Other	387,328		3.0%
Fee for Service	2,727,590	9.8%	
Misc Revenue	521,553	1.9%	
PH Fund Balance	402,005	1.4%	
PH General Funds	11,139,147	39.8%	
Total Revenue	**27,983,758**		

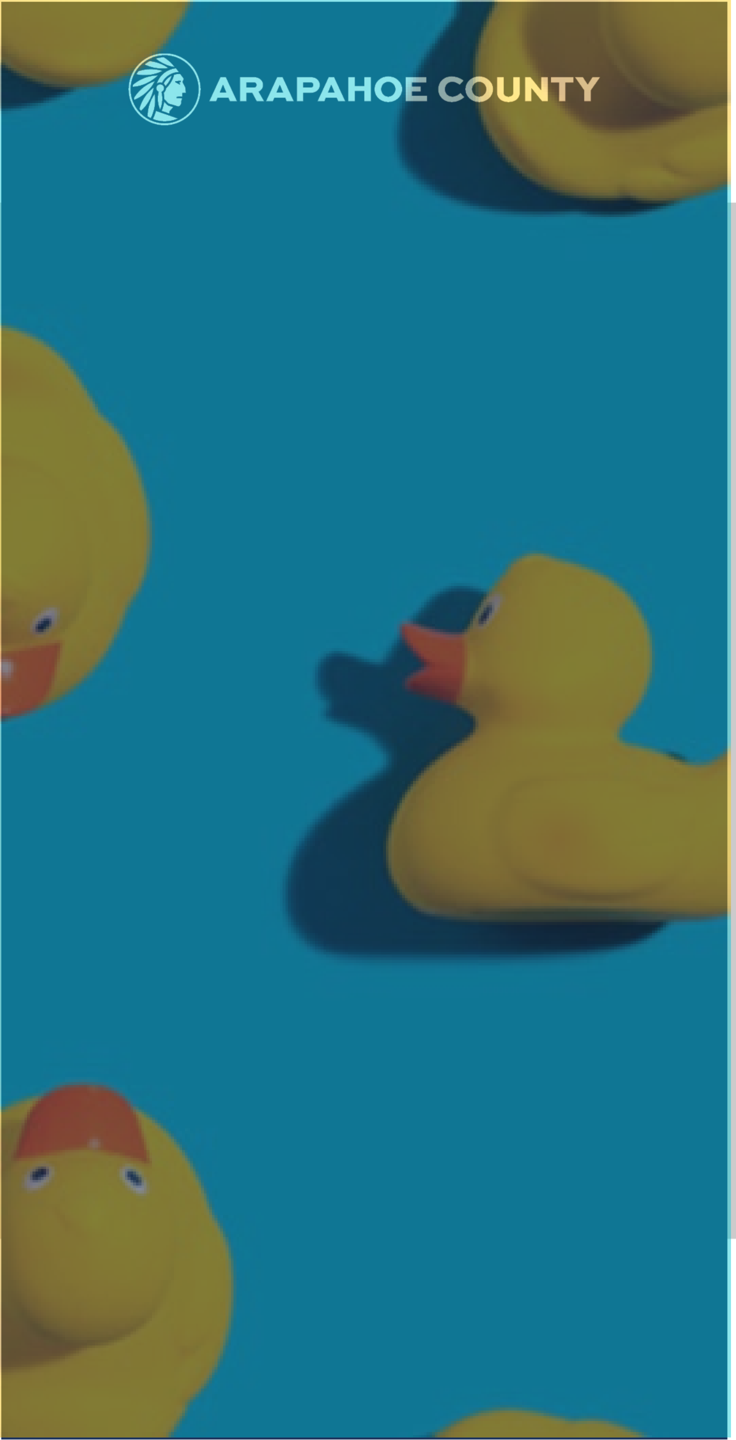


ARAPAHOE COUNTY

FY27 Budget – Projected Expenses

Expenses	$ Totals	Overall Percentage
Salaries	19,627,141	70.1%
Benefits	5,148,060	18.4%
Supplies	838,314	3.0%
Services	2,073,509	7.4%
Community Programs	12,104	0.0%
County Services	284,630	1.0%
Total Expenses	**27,983,758**	





Questions