

Potential Project List for ARPA Investments

No.	Project Name	Description	Bucket	Funds Requested	Sponsor	Score	BOCC Approved	General Government
1	Early Childhood Education Child Care Center Renovate Existing Building on GOALS Campus	GOALS Early Childhood Education Child Care Center will provide renovated space for 70 year-round child care slots (ages 0 to 5) for the GOALS program and the surrounding community. Of the 70 to be served, up to 10% (7 children) could be used by families over poverty income levels depending on the needs of the community. Approximately 90% (63) slots will be targeted for families eligible for the Child Care Assistance Program, Early Head Start and Head Start. These 3 government programs provide child care and early childhood education to families in poverty and extreme poverty.	Vulnerable Populations	\$ 1,200,000	Human Services	4.7	Yes	
2	Family Resource Pavilion Renovation/Expansion: New Gymnasium, Move Respite Program to Free Up Space for Additional Providers	The Family Resource Pavillion (FRP), serves youth in Arapahoe and Douglas Counties. It is a one stop shop for families to receive services ranging from prevention to intervention. The building houses offices and services from The Juvenile Assessment Center, Shiloh House, Synergy Addiction Research and Treatment Services, AllHealth, Juvenile Counseling Program, Arapahoe County Department of Human Services, Douglas County Department of Human Services, Arapahoe County Sherriff's Office, and Douglas County Sherriff's Office. The population that the FRP serves (juvenile's and their families) has increased as a result of COVID, due to isolation, economic stress, fear of COVID and the impact, etc. We know that children and especially adolescent mental health needs have significantly increased. (we will be adding specific data soon)	Vulnerable Populations	\$ 1,000,000	Human Services	3.8	Yes	
3	Continue funding 3.5 TGFP for Casework and services...	The impacts of the pandemic are far beyond what we could have anticipated. The overall well-being of children, their parents and the at-risk and elderly, is subject to worsen as folks emerge from the pandemic. These problems relate to household finances, jobs, physical/behavioral health care, housing, transportation, caregiving, and well-being. They reinforce the need for strong safety net supports and access to resources that reach populations most deeply and disparately impacted by the pandemic. These additional positions provide support in a multitude of ways to reduce the risk of child and adult maltreatment. These include financial supports, social support, establishing protective factors and well-being.	Vulnerable Populations	\$ 403,000	Human Services	5	Yes	
4	Non-Profit Impact Assistance Grants for Food Banks and Meals on Wheels Programs in AC	The Non-Profit Impact Assistance Grant provide Food Banks and Meals on Wheels Programs, who have seen in increased service demand due to the impact of COVID-19 pandemic, an opportunity to apply for Arapahoe County Funding to purchase food, supplies, equipments, and other legitimate items needed to scale up operation to meet the increased demand for their services and support the food need of Arapahoe County residents.	Vulnerable Populations	\$ 1,400,000	Human Services	5	Yes	
5	Village Exchange Center Vaccination Incentive Program	It is suggested that some of the vulnerable populations that are choosing not to be vaccinated are low-income individuals that are concerned about the potential loss of income from becoming ill for a day or two from the vaccine. This program incentivizes this population by ensuring they would ahve approximately two days of income, should they become ill from the vaccine. This is directly related to the pandemic, and the state and federal governments have implemented similar programs to encourage people to become vaccinated.	Vulnerable Populations	\$ 1,000,000	Human Services	4.9	Yes	
6	Village Exchange Center Low Wage Workers Relief Fund	Program is designed to provide one-time, \$1,500 grants to low wage workers that test positive for COVID-19 to enable them to quarantine for 14 days. The grants will ensure that they have income replacement while quarentining to assist with eliminating these folks that tested positive to not spread the disease by having to go to work.	Vulnerable Populations	\$ 250,000	Human Services	4.9	Yes	
7	Complete Build for HSConnects	HSConnects is an internal designed and operated imaging/workflow/interoperability system designed to assist the department with digitizing documents from citizens to promote the health, well-being and safety of citizens and families. Currently, half of the department's programs are utilizing the software, and this project would enable the other half of the programs to be accessible to program staff employed to identify and meet the needs of vulnerable families through an interoperability lens.	Vulnerable Populations	\$ 3,889,875	Human Services	N/A		X
8	Improvements to OEM PPE resource ordering systems	Using internal and vendor support, complete the build out of the OEM's PPE and Resource Ordering tool built on the Microsoft 365 platform. The entire system is cloud based, leveraging software already owned by the county, including Teams, SharePoint, PowerBI, Power Automate. The first portion of the project was completed in 2020, via CARES funds, while the remaining intake and updating of the system was deferred. This system allows partners to place orders for needed PPE and equipment, automates the order notification process and creates real time metrics, including inventory. The remaining pieces include invoicing and intake along with improvements to tracking.	COVID Response	\$ 150,000	Sheriff's Office	4.4		
9	Ongoing PPE supply and distribution	Using internal and vendor support, complete the build out of the OEM's PPE and Resource Ordering tool built on the Microsoft 365 platform. The entire system is cloud based, leveraging software already owned by the county, including Teams, SharePoint, PowerBI, Power Automate. The first portion of the project was completed in 2020, via CARES funds, while the remaining intake and updating of the system was deferred. This system allows partners to place orders for needed PPE and equipment, automates the order notification process and creates real time metrics, including inventory. The remaining pieces include invoicing and intake along with improvements to tracking.	COVID Response	\$ 150,000	Sheriff's Office	5		

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10	Testing for COVID-19 and variants in wastewater systems	Continue funding, on an as-needed basis, the wastewater testing program for water providers as part of the early warning system. Using a known lab and known wastewater systems, this program funds the purchase and shipping of test kits that provide up to 15 days advance notice of surging cases within the participating systems. The early warning system is comprised of wastewater testing, a proven leading indicator and access to GIS data sets from the hospitals across Colorado.	COVID Response	\$ 225,000	Sheriff's Office	N/A		
11	Premium pay for Sheriff's Office employees	Sheriff's Office personnel have not been in a position to receive compensation for the physical risks, mental stress, and increased workload they have faced since the beginning of the pandemic. Each employee who responded during the first three waves of the pandemic should be awarded \$3,000 which is in line with other local agencies, including the City of Aurora.	COVID Response	\$ 2,475,000	Sheriff's Office			
12	Temporary FTEs for Detentions Kitchen and Laundry	Detentions Services Bureau has released, per court order based on the pandemic, nearly all sentenced inmates. Per Colorado law, sentenced inmates work in order to earn time off their sentence to the county jail. Many of those jobs were in the kitchen and laundry, preparing breakfasts, lunches, and dinners for all inmates as well as washing, drying, folding, and distributing laundry for inmates. As such contract staff or deputy sheriffs are filling those roles. The known backlog of court cases makes it unlikely increase the sentenced population that would normally perform those functions. This project provides 2 years of contract staffing for those functions. https://bit.ly/33PreRj	County Operations	\$ 2,000,000	Sheriff's Office	4	Yes	
13	Resolve Ongoing Warehousing Operations Problems	**Addendum** The facility is 36,648 sqft in Centennial, includes two drive-in garage doors, and 4 semi loading bays, warehouse, conference, and office space. Calculating current on hand PPE which is the minimum threshold, OEM needs 8026sqft for PPE alone. The OEM is also the designated LTP for the SNS for 4 counties, adding 3644sqft. The ACF equipment requires 5570 sqft, adding ACF/Homeless showers is another 700sqft. Including the necessary alternate EOC facility at 1900 sqft brings the total minimum open space requirement to 19,944 sqft. That consumes 54.4% of the facility and equates to \$3,099,243.31 ARPA dollars with remaining \$2,595,756.39 coming from the general govt bucket. This is not same facility, OEM found a smaller sized building meeting our needs at a lower price point, now requesting \$5.695M. The facility is located at 7084 S Revere Parkway near the intersection of Broncos Pkwy and Easter Ave and close to the SACF, JCDF, Courthouses, and Lima Plaza (flier in the file).OEM supplied over 2 million pieces of PPE and maintains a large ongoing supply to meet public health demands. Additional, climate controlled space is required to keep PPE safe, secure & operational. Additionally, the requirements for storing critical non PPE equipment expanded. Those critical items include the county cache of Durable Medical Equipment (used in the establishment of the Alternate Care Facility), shower systems, beds, bedding, temporary walls, etc. that are required to respond to COVID. All of these items are currently at risk of degradation from weather, rodents, and loss from being unconsolidated.	Emergency Preparedness	\$ 5,875,000	Sheriff's Office			
14	Arapahoe County Digital Trunk Radio System Improvements	Add simulcast county wide and "6-pack". 6-pack would go on Aurora Muni Center and address radio problems in central and east part of county. Signal blocked by hospitals. This would increase coverage within buildings. Cost savings would result long term from decreased need for BDAs which are required for in-building coverage now. -The increased coverage would allow for safer, more effective response to any location suspected of a COVID outbreak including hospitals, jails, residential areas or nursing homes. -Even when responding to nursing home, residential or hospitals there are times when law enforcement is needed to secure the situation prior to EMS personnel going in. -There are some existing coverage gaps within Arapahoe County that this Simulcast cell would help fill. -The growth in Arapahoe County will continue which will include multi-family homes, big box stores and businesses. The Simulcast cell would improve communication within these buildings	County Operations	\$ 6,200,000	Sheriff's Office	N/A		X
15	Add video conferencing to alternate EOC at County Detention Center	Per EMAP Accreditation and Federal standards OEM maintains an alternate EOC. Currently it is the briefing room at the county detention center. The alternate EOC has no teleconferencing capabilities. The addition of the video conferencing capability allows the OEM to operate from the alternate EOC with similar capacity to our primary facility. The video capability would be the same platform as exists in the EOC and would meet county standards	Emergency Preparedness	\$ 22,000	Sheriff's Office	N/A		X
16	UV Light Disinfection Cabinets	Since the beginning of the pandemic, OEM has been a steady supplier of PPE to community partners such as local governments, hospitals, fire departments, EMS providers, social workers, law enforcement, courts, assisted living facilities. OEM has supplied over 2 million pieces of PPE including gloves, gowns, face shields, safety glasses, masks, disinfectant, and PAPR filters. In order to maintain an open and recovering community, the continued acquisition and distribution of PPE is critical.	COVID Response	\$ 225,000	Sheriff's Office	N/A		X

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17	ACC & CCA Capital Investment into Local Workforce Development Priorities	CCA's Center for Engineering and Applied Technology slated to open Summer 2023 and ACC's Health Innovation Center planned to open in Spring 2023 will expand critical programming in high-growth, high-demand career fields to address acute industry workforce needs and prepare Arapahoe County residents for careers in engineering, construction, clean energy, power mechanics and healthcare. The Center for Engineering and Applied Technology at CCA will create a dynamic new training and education space for students and industry partners featuring diesel power mechanics, construction, clean energy and applied engineering programming as well as interactive learning-lab space. With this new building, CCA will upgrade and expand outdated diesel technology training space, better leverage the expertise and resources of the college's construction training partner through co-location and program expansion, and add capacity for high-tech, interactive applied learning space for engineering and other technology fields. ACC's Health Innovation Center will center around a health simulation suite that integrates each of the health programs into a single shared academic space with a focus on simulated and active learning experiences. These simulated education spaces will be used across all health programs, educating the students and integrating the healthcare experience across their various specialties. The integrated approach will improve collaboration and dialogue between healthcare disciplines and train students to better serve patients as they transition between local providers. Additionally, these simulated learning environments will allow ACC to remain current in providing compliant recertification programs for ACC graduates and other professionals.	Education	\$ 7,000,000	0	3.2 ACC 2.8 CCA		
18	Continuation of Colorado Spirit program	AllHealth Network proposes the continuation of our Colorado Spirit program to support the mental health needs of our community. The Colorado Spirit program offers free individual and group counseling and support to assist individuals and communities in recovering from the challenging effects of the COVID-19 pandemic through the provision of community-based, telephonic and web-based outreach and psychoeducational services. The goals of the program are to reach large numbers of people affected by the pandemic and to assess the emotional needs of those impacted by the pandemic and make referrals to transitional behavioral health services when necessary. The team is responsible for identifying tangible needs and to link the public to community resources. The team provides a warmline as well as telephonic and video-based emotional support, education, basic crisis counseling and connection to community referrals. In addition, Colorado Spirit staff train and educate organizations and community-based groups on how to support others to promote community resilience and recovery. This work is intended to leave behind a permanent legacy of improved coping skills, educational and resource materials, and enhanced community linkages. This program fills a critical gap by providing free psychological support for our community during a time of remarkably high demand for behavioral health services. Studies have shown the importance of providing ongoing resources, awareness, and training to support mental health outcomes in communities¹. As more than one program participant in Colorado Spirit has exclaimed, "I don't know what I would do without you!" We aim to continue to offer this service at no charge to support the public health of our community.	Mental Health	\$ 488,060	Communication & Admin Svcs	3.9	Yes	
19	AuMHC Homeless Services Facilities Improvements	AuMHC's Pathways to Home program provides street outreach, drop-in services and clinical case management, transition care to access long-term care teams and mental health providers, and housing case management to access permanent, affordable long-term housing options to over 850 individuals annually. We target individuals with behavioral health conditions and provide specialized care that addresses level of functioning and symptom severity that can create additional barriers to access and stability in housing. Our services are essential to help individuals maintain symptom stability, access psychiatric medications, receive prosocial supports, and obtain housing financial assistance for homeless prevention, rapid rehousing, and shelter. The Pathways to Home facility at 1544 Elmira Street is a key community-based access point for all services, including drop-in to address immediate needs and provision of ongoing behavioral health treatment. The facility is in need of multiple renovations to improve client ability to access services in a safe, trauma-informed, and welcoming environment. We request funding to invest in an updated wheelchair ramp for access for individuals with disabilities, install cleanable and sanitary flooring and furniture to adhere to COVID-19 precautions, update the front door with electronic security to support staff and client safety, install white noise throughout the facility to improve client privacy, and other minor improvements to support client experience of care. Although this facility is in Adams County, close to the border between Adams and Arapahoe Counties, 65% of all clients served indicated they reside in Arapahoe County.	Homelessness	\$ 197,500	Communication & Admin Svcs			X

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20		Aurora Mental Health Center currently operates immediate access acute-care services at three separate locations: Walk-In Center and a 16-bed Crisis Stabilization Unit on the Anschutz Medical Campus; our Connect to Care walk-in access point at 791 Chambers Road; and Withdrawal Management (Detox) services at 1290 S. Potomac. These disparate locations require first responders and the public to determine which location to access, creating unnecessary confusion, as well as the need to move clients across sites when required. The 2020 Behavioral Health Needs Assessment prepared for the Colorado Department of Human Services Office of Behavioral Health identified confusion regarding availability and access to crisis services as well as need for a more complete continuum of substance use disorder care as two priorities statewide and in our service area. We are investing in a new multidisciplinary safety net campus at 1290 South Potomac Street. This facility will co-locate services in a state-of-the-art, trauma-informed building as a “one stop” access point for both mental health and substance use disorder acute care. Current plans are to include the following services onsite, creating a single co-located place for clients, community members, and first responders to access acute services. Connect to Care (C2C): provides clients immediate access to services when they need them, and is staffed with a multidisciplinary team which includes therapists, family support specialists, case managers, and peer specialist. C2C also works directly with our Psychiatric Access Team to ensure clients have access to a nurse and medical professional who can prescribe medication. C2C uses a hybrid model so that clients can walk in without an appointment at a time that is convenient for them, make an appointment the same day, or set up an access appointment within 1-2 weeks. Clients then meet with the appropriate members of our care staff who can meet their needs. This may take the form of beginning therapy, receiving medication, accessing housing or food resources, or receiving psychoeducation that helps them manage their concerns. Same-day access reduces wait time for services, which can be a significant deterrent to many individuals seeking therapy. C2C provided access to care for over 2,200 individuals in 2021, including over 1,500 (72%) from Arapahoe County. Crisis Services: include walk-in, crisis stabilization services and crisis respite. The Crisis Stabilization Unit is a 16-bed unit, providing residential services for adult clients for up to five days. The program engages clients in a robust treatment program that includes case management, individual and group therapy, Peer support, consultation with a psychiatrist, and 24/7 access to supportive staff members. Services include medication evaluation and management, individual, group and family therapist, milieu oversight and activities, peer services, and case management. The CSU provided services to over 400 individuals in 2021 including 122 (30%) from Arapahoe County. The Walk-In Center provides immediate screening and support from 8am-	Mental Health	\$ 5,000,000	Communication & Admin Svcs	4.5	Yes	
21	AuMHC Telehealth Access	To support client access to resources, services, and their health record, we request funding to develop and implement a new client portal. The portal will be custom designed to meet both client needs, such as appointment scheduling, access to health record, downloading prevention and recovery resources, and sending secure messages to their treatment team, and staff needs, such as sending self-assessments to complete, treatment reminders, and follow-up contacts to support ongoing recovery. The portal will help clients feel more in control of and engaged in their treatment plan, promoting self-sufficiency, communication and active use of recovery resources. The portal will serve as our digital front door for access to care.	Public Health	\$ 130,000	Communication & Admin Svcs	2.2	No	
22	AuMHC Safety Implementation and Preparedness	We will invest in an expert consultant to provide technical assistance in three key areas to develop and implement comprehensive safety and infection control policies, processes, and training across the agency: 1) infection control to understand local and federal regulations, appropriate use of PPE, and other recommendations to prevent the spread of COVID-19 and other infectious diseases; 2) occupational health to provide consultation to our Human Resources Department regarding response to staff exposures and cases, contact tracing, and staff training; and 3) facility design and flow to create safer environments for work and clinical care and improved response to incidents at both building-level and system-level.	COVID Response	\$ 163,000	Communication & Admin Svcs	1.8	No	
23	AuMHC Suicide Prevention	AuMHC requests support to invest in the infrastructure needed to fully adopt the seven principles of the Zero Suicide Framework, enabling us to better identify suicide risk, train staff how to engage clients, implement evidence-based treatments for suicide ideation, and conduct ongoing data collection and measurement to provide measurement-based performance improvement and care. We will establish a Suicide Prevention Pathway, which will provide guidelines and monitoring mechanisms to ensure that suicide risk assessments are completed, a safety plan is created for all clients with risk, and both risk and treatment plan are documented and communicated among treatment team members. We will provide training to staff to improve ability to recognize and address risk, for both administrative and clinical staff, as well as to increase capacity in evidence-based treatments, such as Cognitive Behavioral Therapy for Suicide Prevention (CBT-SP), dialectical behavior therapy (DBT), and the Collaborative Assessment and Management of Suicide (CAMS), that have demonstrated impact on suicide risk.	Mental Health	\$ 104,000	Communication & Admin Svcs	3.9	Yes	

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24	CLS Eviction Pilot Program	CLS would implement its eviction pilot program in Arapahoe County, similar to programs implemented in Adams and Denver counties. The program provides landlord-tenant legal clinics and serves/represents clients in landlord-tenant and other housing disputes, with a goal to reduce preventable evictions, mitigate eviction-related consequences, and connect tenants with community resources. The pilot program provides a dedicated attorney, paralegal within existing Courthouse office space to provide these services. Arapahoe County has a high rate of eviction filings and limited resources to support those who need help, especially as a result of the pandemic.	Homelessness	\$ 1,000,000	Communication & Admin Svcs	4.4	Yes	
25	Denver South Entrepreneural Fund	Take advantage of the region’s already existing entrepreneurial infrastructure to attract start-up organizations that help recruit new, and grow existing, fast growing early-stage companies. • Leverage existing entrepreneurial infrastructure • Attract start-up organizations • Activate entrepreneurial community • Attract and grow companies • Job creation Developing and maturing Denver South’s entrepreneurial environment is one of our strategies to support small businesses and job growth in the region. The Fund would require an investment of \$1 million over two years to attract startup organizations, such as national or international industry accelerators, to catalyze our existing entrepreneurial community partners that will lead to job creation by local early-stage businesses.	Business Support	\$ 1,000,000	Communication & Admin Svcs			X
26	Mental Health and Care Management Support for Seniors	Innovative Housing Concepts (also known as the Englewood Housing Authority) mission is to assist lower-income families in a non-discriminating manner, with safe, decent and affordable housing opportunities as they strive to achieve self-sufficiency and improve the quality of their lives. To this end, the Innovative Housing Concepts is committed to operating in an efficient, ethical, fiscally-responsible and professional manner. Innovative Housing Concepts operates two federally subsidized buildings; Simon Center Apartments and Orchard Place Apartments. Both of these buildings house residents who are low-income and either disabled, senior, or both. The average income for these properties is \$15,603.50. Having on-site support for bereavement and care management for our residents is a crucial piece to aging in place for our seniors, and maintaining their housing and physical/emotional needs of our disabled resident. Many of our residents lack the means to access groups and the support from community partners off-site. This program would eliminate barriers to accessing these services that are paramount in the well-being of our residents. The project that would be funded through this grant would be once a month bereavement groups and care management through Jewish Family Services (JFS). Specifically, a once-a-month, one hour, bereavement group led by a licensed therapist	Mental Health	\$ 12,960	Communication & Admin Svcs	N/A		X
27	Digital Literacy for Seniors	Innovative Housing Concepts (also known as the Englewood Housing Authority) mission is to assist lower-income families in a non-discriminating manner, with safe, decent and affordable housing opportunities as they strive to achieve self-sufficiency and improve the quality of their lives. To this end, the Innovative Housing Concepts is committed to operating in an efficient, ethical, fiscally-responsible and professional manner. The project that would be funded through this grant would be digital literacy and education through OATS. Specifically, a 5-week, 2 class weekly classes (10 classes in total) honing in on training around the devices we have purchased for our residents, the amazon echo dot. The courses would include information related to apps and capabilities of the apps that would be useful for senior with the primary objective of helping residents become acquainted with the internet and device usage, specifically the voice activated Alexa dots. Desired outcomes would be a higher level of engagement with the Alexa dots and higher perceived understanding of the Alexa dots functionalities with the ultimate goal of higher digital literacy and distribution of devices. To promote the courses, content around the classes would be included in our monthly newsletter and calendar which outlines community programming	Education	\$ 6,000	Communication & Admin Svcs			X

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28	K-12 Education Needs	During stakeholder outreach sessions, several school districts highlighted outstanding capital needs (HVAC, food/nutrition storage, community school transitions) that could benefit from additional County assistance. This project is a placeholder to provide some additional funding (perhaps through a grant program or similar CARES formula) to support the unique needs of our nine local districts.	Education	\$4,000,000	Communication & Admin Svcs	2.9		
29	STRIDE CHC Dental clinic in West Arapahoe County	STRIDE Community Health Center (STRIDE) is dedicated to improving access to primary care, behavioral health and dental services for low-income community members and is diligently working to serve those most impacted by COVID-19. Ensuring underserved communities have an accessible medical home like STRIDE where individuals can treat and manage their chronic conditions, access behavioral health services as well as dental services all in one integrated location drives improved health outcomes, creates positive patient experiences, and decreases health disparities. STRIDE would use the ARPA funding from Arapahoe County to develop a dental clinic in West Arapahoe County with three dental bays and three private rooms to meet the dental needs of Medicaid, uninsured, and underinsured residents. Specifically, this project will bring the following services to West Arapahoe County: Comprehensive exams, Digital x-rays, Cleanings, Fillings and sealants, Crowns, Root Canals, Dentures, Emergency care, Extractions, and Pediatric Specialty Care	Public Health	\$1,590,000	Communication & Admin Svcs	3.7		
30	Affordable Housing Grant Program	Arapahoe County Community Resources would like to create a grant with ARPA funding that would allow for development companies/housing authorities/local entities to apply for funding, in order to provide gap financing to assist in providing affordable housing in Arapahoe County. The affordable housing projects can potentially include transitional and supportive housing, anything that falls on the continuum of housing needs for lower income households.	Homelessness	\$10,000,000	Community Resources	4.3	Yes, to develop and refine a proposal for final approval	
31	Tri-Cities Ready to Work Bridge House	The Tri-Cities policy group has identified a priority of opening a "Ready to Work" bridge house in the Tri-Cities area (Littleton, Englewood, Sheridan). The Ready to Work program is an established local program with successful locations in Aurora and Boulder. The Ready to Work program is a shelter concept that provides work and basic needs for a population of men over a transitional period of time (around 6 months). During that time, shelter and all basic needs are provided and employment is gained. The time in the program is utilized to attain self-sufficiency for the men involved so that when they have completed the program they have permanent employment and housing in the community. Currently, there are no shelter options in the Tri-Cities area of Arapahoe County. This project would enhance housing and shelter options for this are of the County, during a time where homelessness is increasing.	Homelessness	\$1,000,000	Community Resources	4.6	Yes, to develop and refine a proposal for final approval	

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32	Tri-Cities Navigation Center	One of the primary needs in the Tri-Cities (Englewood, Littleton, and Sheridan) region with regards to addressing homelessness is the establishment of a Navigation Center. Such an initiative will greatly increase the level of coordination, strategy and capacity for data-driven approaches to serving the needs of individuals experiencing homelessness in the area. In order to formalize this work, the Tri-Cities Navigation Center will provide an independent nonprofit organization tasked with carrying forward navigation work in the tri-cities. Initially, the Center will have capacity to establish needed organizational structure around the aforementioned work being done already in the form of organizational infrastructure and dedicated staffing. Long-term, the Center will be able to scale navigation work in the region to a full realization of holistic navigation services.	Vulnerable Popluations	\$ 300,000	Community Resources	4.2	Yes, to develop and refine a proposal for final approval	
33	Homeless Program Administrator	The Homeless Program Administrator position is a temporary grant funded position created to help coordinate the county's larger homeless efforts as well as homeless projects funded by ARPA. This position will establish a regional coordinating committee in the county to ensure joint efforts and leveraged resources to address homelessness in the county, following the pandemic.	Homelessness	\$ 260,000	Community Resources	N/A	Yes	
34	Permanent Supported Housing Toolkit tp serve Justice Involved	Arapahoe County has been heavily involved in leading the way on a local PSH Toolkit project to serve the Justice involved population. This project would include land acquisition and construction of a 100 bed facility to house clients of several justice rehabilitation program partners, including the 18th judicial district problem solving courts, the Arapahoe County Pretrial Mental Health program, Diversion clients of the 18th Judicial Distric Attorney's Office, the Probation Mental Health Program, Project SAFER, Veterans Treatment Court, jail reentry, and defendants being restored to competency out of custody. This facility will improve the health, safety and rehabilitation of approximately 100 justice involved clients at a time by addressing rehabilitation needs for those with mental health or substance use disorders.	Homelessness	\$ 3,000,000	Community Resources	2.2	Yes, to develop and refine a proposal for final approval	

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35	Aurora Shelter Campus/Alternative Sheltering Options	The City of Aurora has requested partnership with Arapahoe County on initiatives related to addressing homelessness in the City of Aurora, by leveraging the use of ARPA funds. The projects that are currently being discussed as a city include a Homelessness Services Campus/Shelter as well as other Alternative Sheltering options in the city such as pallet shelters, tiny homes, safe camping, and safe parking. The City of Aurora has requested \$20 million from Arapahoe County for these efforts. The project estimation for the Homelessness Services Campus is \$50-\$60 million and the Alternative Sheltering Options is \$1.5 million.	Homelessness	\$ 20,000,000	Communnity Resources	3.4	Yes, to develop and refine a proposal for final approval	
36	Commercial Rent Rescue	ADW! has completed a business rent relief program. \$4,481,072.50 has been allocated to 111 businesses to stabilize business operations during the pandemic.	Business Support	\$ 4,481,073	Community Resources	4.5	Yes	
37	SBDC - Small Business Support Program	Provide additional assistance to businesses who need assistance, beyond rent, to stay open. This would include working with the SBDC on counseling services for up to 100 small businesses and 3 different types of business support grants to help stabilize the business. 1. Revenue Replacement Up to \$30,000.00. 2. Operational expense assistance Up to \$20,000.00. 3. Innovation/Technology Up to \$20,000.00.	Business Support	\$ 2,518,928	Community Resources	4.8	Yes	
38	Retrain Arapahoe	Utilize funding to provide short term certifications, work based learning, incumbent worker traiing, and supportive services for individuals experienceing unemployment or under employment due to the pandemic. Up to \$10,000/individual to provide training, certifications, and a laptop to improve digital access and literacy. Staffing includes: 12 various TGFPB and time of existing staff to allocate to the initiative	Business Support	\$ 5,000,000	Community Resources	4.9	Yes	
39	Awardforce Software	During the pandemic, Arapahoe County's ADWorks! utilized the Awardforce application platform for business grants and assistance. Arapahoe County's current software license is up for renewal and it is necessary to continue this for an additional year to ensure that there are virtual and electronic service delivery options for grants related to federal and state stimulus funding distribution and access.	Business Support	\$ 6,330	Community Resources	4.3	Yes	

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No.	Project Name	Description	Bucket	Funds Requested	Sponsor	Score	BOCC Approved	General Government
40	Business Services Staff Time	The administration of additional support provided to our local businesses has increased the time that staff is spending in this area, specifically in response to the COVID-19 pandemic and the increase in grant funds being issued to businesses in the area. The ADWorks! business services staff and leadership needs to charge their allocation of time spent on this initiative accordingly to APRA when working initiatives for business development in direct relation to pandemic recovery. In addition, this funding would allow the hiring of two temporary grant funded business services workforce specialist positions to assist with the increased demands of local businesses in recovery	Business Support	\$ 800,000	Community Resources	3.7	Yes	
41	Software Developer Pipeline	In Arapahoe County, software development is currently the employment area with the largest skills gap. There is a much greater business need than skilled talent available in this area. With remote work increasing due to the pandemic, this could pose a threat to our employment rate. Software development continues to surge in demand as technology changes driven by the pandemic are increasing the need for software development. Due to the current gap, Arapahoe County (ADWorks!) would benefit from implementing a public/private partnership that will create a training pipeline that leads software developers who are trained into the companies that have the most need. This project would allow for individuals who are assessed with a high proficiency in the areas of success in software development to receive an intensive 6 month training, by which they will then gain successful employment in the field, benefitting both the job seekers and the businesses	Business Support	\$ 250,000	Community Resources			X
42	Pretrial Fee Assistance	Pretrial release services are a cost-effective alternative to pretrial confinement in the jail and to the commercial bail bond industry. Pretrial supervision is utilized by the court as a means of ensuring public safety and court appearance without jail confinement. While pretrial is a lower-cost alternative, there are program costs borne by clients. These costs include a \$50 supervision fee, ongoing fees (paid to private vendors) for urinary analysis testing (\$10-\$15 per tests with some clients having multiple tests per week), SCRAM Alcohol Monitoring (\$12 per day) and for some cases GPS monitoring (\$14 per day). These costs add up for clients, many of whom are unable to pay. The pandemic has exacerbated this population's inability to pay for these services, risking their ability to continue with the program. This funding would assist pretrial clients with these mandatory fees to ensure that we keep our jail populations low during the pandemic as well as assist populations disproportionately impacted by the pandemic with payment for services. This was a service provided through CARES funding, and this request is to continue the assistance.	Vulnerable Populations	\$ 375,000	Community Resources	3.9	Yes	
43	Pretrial Mental Health Program Expansion	The pretrial mental health program is proven to improve the lives of its clients, and in so doing, reduce the chance of treatment relapse or recidivism. This program has resulted in millions of dollars avoided in justice system costs, namely jail bed days, and has streamlined an approach to connecting the justice-involved population to necessary services. This program should be expanded to serve a much broader population of criminal-accused clients. Expanding this existing program temporarily, during an increased time of need, will serve the goal of keeping the jail population low and due to intensive case management, it will not sacrifice public safety to achieve it.	Mental Health	\$ 480,000	Community Resources	3.9	Yes	

Potential Project List for ARPA Investments

No.	Project Name	Description	Bucket	Funds Requested	Sponsor	Score	BOCC Approved	General Government
44	Arapahoe County Detention Center Diversion Project	Housing behavioral health impacted jail inmates in the unused wing of a community corrections facility, estimated service to 80 individuals at a time. Given the high prevalence of mental health and/or substance use disorders among inmates at the Arapahoe County Detention Facility, establishing an alternative, treatment-based facility, to serve these inmates in lieu of jail custody, is a means by which the County can meet these individuals' needs in a trauma-informed and clinical setting. Jail is a poor setting for treatment. Establishing a separate treatment facility for the justice involved whose nexus to their charge is due to untreated disorder or symptoms will reduce population pressure from the jail and extend the usable life of the facility. Additionally, the core competency of jail staff is to provide security and deterrence from crime. Adding a behavioral health treatment mission onto that staff creates conflict between core competency and mission. Establishing a separate unit within the Sheriff's Office to operate a care facility will closely align the core competency of that unit with the mission of mental health and substance use recovery. Arapahoe County's Justice Coordinating Committee has prioritized the need to explore providing comprehensive behavioral health alternatives to the jail. Currently, Arapahoe County's female community corrections facility (Arapahoe County Rehabilitation Center- ACRC) is owned and operated by the GEO group. This facility has been approved to be reconstructed to meet the needs of multiple populations. Arapahoe County would like to utilize this building to implement a pilot program that will work to truly serve as an alternative to the jail for those experiencing behavioral health needs. This would serve around 80 individuals who would otherwise be served in the Arapahoe County Detention Center, but are in need of mental health and substance abuse treatment to ensure success upon reentry into society.	Mental Health	\$ 2,500,000	Community Resources/ Sheriff's Office	3.1	Maybe	
45	Contracted Finance Assistance for Federal Grants	The workload of the Finance Department is currently strained with all of the administrative work that is required for the set up, tracking/monitoring, reporting, and compliance of American Rescue Plan (ARPA) and Emergency Rental Assistance (ERA) federal funds. The use of contract accounting assistance would help to greatly reduce the workload on staff that currently have a full-time workload of other responsibilities. We would propose to engage our auditors, CliftonLarsonAllen, for assistance with interpreting and implementing reporting and compliance procedures. We would also request temporary accounting assistance to assist with the day to day monitoring and tracking of the use of the federal funds.	County Operations	\$ 340,000	Finance		Yes	
46	Staffing for Recruiting Purposes	The pandemic has forced us to look at recruiting differently. During the pandemic employees and candidates learned they can work remotely and are assessing where they want to work and live; remote work has opened options up to many of the workforce. No longer, can we as an organization sit and wait for applicants to apply. We need to source candidates and conduct preemployment actions quicker than before. This requires face to face, proactive, brand marketing. If we do not adapt, applicants may well go to other employers who are able to move faster - conducting preemployment requirements quicker, able to make offers and on-board faster and easier. This will allow us to search out candidates from non-traditional resources (organizations for minorities, dyslexia, autism, etc.) which will also have an impact on our DEI program. Although we continue to look at business process improvement (reducing preemployment physical capabilities testing) COVID has and continues to have additional burdens - moving to remote orientation has added workload to this position. Those processes take away from the already required work the needs to be completed (more emails send to new employees, more follow up for paper completion and validation, etc.) and unfortunately, the potential for more to slip through the cracks, impacting compliance (I9s).	Business Support	\$ 568,055	Human Resources		Yes	
47	Vaccination Tracking Software	With the pending Federal COVID vaccination mandate being announced we will need a way to document employee vaccinations and accommodations. Additionally, a large portion of our employee base is already mandated by state order to be vaccinated (those entering State facilities). Qualtrix (Part of Success Factors our HCM provider) has developed a platform to manage the collection of these documents. This platform will allow employees to upload their documents directly into My Arapahoe and allow the program manager(s) or administrators to run reports on completions. These reports can be used to report vaccination compliance if/when required. • Confirm vaccination status and exemptions. Automate workflows to easily guide employees through the vaccination attestation process with triggered actions and reminders for uploading vaccination cards, test results, or proof of exemption. • Stay ahead of regulations and requirements. Increase program agility and flexibility as mandates and situations change with our lightweight and no-code solution setup. • Protect employee health information. Keep sensitive employee data secure with built-in features to separate PHI and vaccination information. Qualtrics is HITRUST and FedRAMP compliant and configurable to meet HIPAA requirements.	County Operations	\$ 96,000	Human Resources			

Potential Project List for ARPA Investments

No.	Project Name	Description	Bucket	Funds Requested	Sponsor	Score	BOCC Approved	General Government
48	Backlog of Cases and Trials Due to Pandemic	There are concerns about the negative impacts on public safety caused by the tremendous backlog of cases and trials in Arapahoe county. This is true of the entire 18th Judicial District, but this request is specific to Arapahoe county and your constituents. Due to the court shutdown and lack of in-person hearings, we are carrying thousands of extra cases into our current year, and have nearly 1,000 trials set over the next six months. To put the depth of the problem in context, we were able to complete 24 trials over the last month in Arapahoe. Not only does the high caseload put victim services at risk, I am also concerned that the extra strain on my staff will lead to burnout and experienced prosecutors leaving for more pay and less stress in the private sector. To respond to this backlog in caseload, the District Attorney's Office is requesting fund the salaries and benefits of 14 temporary employees to include 8 deputy district attorneys, 3 victim witness assistants, 2 legal assistants, and 1 investigator. The cost also includes the necessary one-time technology and equipment to allow them to perform their jobs. This funding is required for up to two years to reduce and eliminate the backlog.	County Operations	\$ 1,358,000	District Attorney		Yes	
49	Replacement of Revenue Lost Due to Pandemic	The District Attorney's Office participated in a forum on the Black and Gray Marijuana grant, as part of the discussion we directly asked Rick Garcia, Executive Director of the Department of Local Affairs if the decrease in the 2021 grant funding was a direct result of the pandemic, his response was "yes a direct correlation between the decrease in State funding and the pandemic can be drawn." He also said he would be willing to provide additional documentation to support this conclusion. Based on this response we are seeking the difference between the 2020 grant award and the 2021 grant award. We saw a similar drop off in revenues for our VALE administration and Victim Compensation Administration funds. This funding comes from the State to the Office as a whole and is not allocated by counties. Using the 2021 budget allocation by population, Arapahoe's share would be \$60,001.	County Operations	\$ 275,150	District Attorney			
50	Micro-Segmentation of the County IT Network	Micro-segmentation of our network. By segmenting our network carefully, we can boost our security in case of malware getting into our systems/network. The idea is that only certain traffic is enabled over the micro-segment and all other traffic is effectively blocked. This requires some extensive design work to ensure that users and servers can still connect functionally. The proposal would be for that design work and assistance in implementing the design itself.	County Operations	\$ -	0	N/A		X
51	Accelerate Deployment of Meraki Switches	Accelerate the deployment of the new Meraki switches. Currently, we are in the first year of five in which we have planned to install new switches. These switches have the ability to detect when a non-County computer is connected to the network and either prohibit that connection or only give that computer access to the internet. This is a significant security boost as, today, we have no way to prevent someone from connecting a computer to an empty conference room network jack and gaining, with the help of some stealthy tools, access to our network. The proposal would be to complete the procurement of the remaining Meraki switches using ARPA funds and hiring 1-2 contractors to assist with the deployment of the switches.	County Operations	\$ -	0	N/A		X
52	Expand Fiber Network - Connecting to Municipal Infrastructure	Information Technology is interested in seeing if we could use some funds to expand our fiber network, connecting it to the City of Centennial fiber infrastructure, to link our data centers and avoid or reduce our CenturyLink/Comcast networking expense. I know that PWD is also interested in expanding broadband for traffic control, if this would be covered.	Capital Investments	\$ -	0	N/A		X
53	Denver South Proposal	Denver South has requested funding for a 2 year period to attract startup organizations, such as national or international industry accelerators, to catalyze our existing entrepreneurial community partners that will lead to job creation by local early-stage businesses. Startup organizations with an industry specialization, connections, business knowledge, local infrastructure and corporate partnerships are attractive to companies from around the world. As they deliver their programming, many startup organization contract with coworking or industrial space for their client cohorts, order meals from community caterers and restaurants and hire local employees to run events. Buying down the cost of expenses like these, help make Denver South more appealing to industry-specific, startup organizations and encourages their continued investment in the region. Our intent is to catalyze the initial investment of these startup programs and then ratchet down after one year. It is expected that this initial investment will lead to attraction of larger amounts of financial support from the state or other community partners.	Business Support	\$ 1,000,000	0	N/A		X
53	SBDC Proposal	Due to the tremendous increase in services requested by citizens, SBDC is in need of additional staff capacity in order to meet client needs. The plan is to fund two new positions beginning in 2021 and for three years into the future (2022, 2023, and 2024) in order to grow the economic impact in the South Metro area. These would include: Associate Director for the South Metro Area- \$125,000 annually; Full-time Consultant for the South Metro Area- \$100,000 annually; Programming/Operational budget need- \$25,000 annually	Business Support	\$ 960,000	0	N/A		X

Potential Project List for ARPA Investments

No.	Project Name	Description	Bucket	Funds Requested	Sponsor	Score	BOCC Approved	General Government
54	Updated Postmortem Imaging Equipment	The acquisition of whole-body imaging capabilities would put Arapahoe County in a position to more efficiently process the increased caseload that we have faced since the beginning of the COVID-19 pandemic and anticipate experiencing throughout recovery. This infrastructure improvement would significantly improve the process of death investigations while protecting staff by reducing the turn-around-time and reducing radiation exposures while obtaining body radiographs and decreasing manual labor and potential disease exposure of body manipulation and positioning during the procedure. Although a whole-body imaging system will not decrease the caseload, it will certainly improve our processes and efficiency and thus free some time for MDIs and autopsy technicians to put toward other death investigation and autopsy responsibilities. This technology will contribute to our pandemic recovery and equilibration to the “new-normal” and going forward will be a tool for future response to mass fatalities and emergency operations. The current radiology room within our autopsy space meets the physical requirements for the Lodox whole-body imaging system, so it is anticipated that minimal facility adjustments will be necessary. The cost of the system, to include the imaging system, imaging gurney, system console and monitor, workstation computer, x-ray generator, and other components is quoted as \$475,000.00 (see accompanying quotation and specifications). Initial funding for required maintenance and warranty of this fixed asset is critical to its life cycle; we ask that service plan funding for the first three years initially be included (see accompanying service contract pricing). As future cost savings are anticipated due to this improved business process, we anticipate being able to absorb maintenance costs in the future.	County Operations	\$ 475,000	Coroner's Office			
55	Purchase of a New Microscope	The reliance on aging instruments decreases our efficiency during a period of significantly elevated workload; additionally, this increase in the number of autopsies that we have experienced over the course of the pandemic has placed us in a position of requiring additional forensic pathology staffing sooner than anticipated. National guidelines and accreditation requirements specify the numbers of examinations recommended per forensic pathologist, a number ACCO immediately exceeded due to the almost 25% increase in jurisdictional cases we have realized since the beginning of the pandemic. A new microscope would be immensely beneficial to our office as we work toward recovery and begin to address that critical need. The cost of a new microscope system has been quoted as \$16,092.15 (see accompanying quotation and specifications). As with our existing older microscopes, the service plan would be incorporated into our annual budget.	County Operations	\$ 16,100	Coroner's Office			
56	Purchase professional cubicle extensions (replace the temporaries built during COVID 2020)	Mitigate transmission to team members and concurrently the public by adding a more permanent and professional looking safety/health barrier.	County Operations	\$ 100,000	Clerk & Recorder			
57	Build a more formal outdoor eating space for Administration building	Socially distant and comfortable eating spaces. The micro-market is too small and we have numerous staff who just eat in their cars because they feel unsafe inside the micro-market.	County Operations	\$ 100,000	Clerk & Recorder			
58	Pay All Clerk and Recorder Staff \$100 for Proof of Vaccination	Mitigate transmission to team members and concurrently the public. This will help encourage good health, COVID immunity, Office staff coverage and ultimately a safe business environment.	County Operations	\$ 13,000	Clerk & Recorder			
59	Purchase 5 new hand sanitizing stations to be deployed at our various Clerk and Recorder Branch Offices	Promote and assist with creating a safe health business environment. Public safety and covid-19 mitigation.	County Operations	30 per unit	Clerk & Recorder			
60	Purchase HVAC filters that kill bacteria circulating through the office space	Promote and assist with creating a safe health business environment. Public safety and covid-19 mitigation.	County Operations	\$500/filter	Clerk & Recorder			
61	Purchase Anti-microbial-door handles for all doors	Promote and assist with creating a safe health business environment. Public safety and covid-19 mitigation.	County Operations	Unknown but very expensive	Clerk & Recorder			
62	Purchase automatic paper towel dispensers, automatic toilets, and automatic soap dispenses	Promote and assist with creating a safe health business environment. Public safety and covid-19 mitigation.	County Operations	\$400 toilet \$300 paper towel \$60 soap	Clerk & Recorder			
63	Index scanned documents in recording system to allow for more remote service access and delivery.	Reduce in-person traffic at branch offices by providing more accessible remote service delivery. This will help with COVID-19 mitigation and add public safety benefits.	County Operations	\$ 300,000	Clerk & Recorder			
64	Feather flags & sandbags to mark locations for outdoor voting (drop boxes, drive-thru drop offs)	Reduce in-person traffic at vote centers; encourage use of socially distant and outdoor secure ballot return methods.	County Operations	\$2000 for five items	Clerk & Recorder			
65	Installation of new 24-hour ballot drop box at Tri-County Clinic, Englewood	Reduce in-person traffic at vote centers; encourage use of socially distant and outdoor secure ballot return methods.	County Operations	\$8000 - \$9000	Clerk & Recorder			
66	Remote security camera recording and viewing system for 25 outdoor secure 24-hr ballot drop boxes	Replace and upgrade security camera system for ballot drop boxes that is reaching end of use; provide live monitoring for security assurance for voters use of these outdoor secure ballot return boxes. The more we expand and develop remote voting options, the better mitigation and public safety benefits.	County Operations	\$150,000 - \$200,000	Clerk & Recorder			
67	Colored vests for Election Ballot Processing teams	Promote social distancing and separate work teams for different parts of the process, ease of identifying visitors, movement between teams, able to protect health, proactively quarantine if needed, adjust operations for public health needs.	County Operations	\$2500 for 200 vest	Clerk & Recorder			

Potential Project List for ARPA Investments

No.	Project Name	Description	Bucket	Funds Requested	Sponsor	Score	BOCC Approved	General Government
68	Large White Board for conference room training use (possible Smart board)	Enhance ability to use County-installed remote conference room technology to conduct election judge trainings remotely. 200-500 judges trained a year and long term social distancing and health benefits to completing more training remotely before final in-person hands-on simulations.	County Operations	\$350 - \$500	Clerk & Recorder			
69	Renovations and upgrades to Election Warehouse & Ballot Processing facility, including: (1) Build employee kitchen area with running water, 2) Add large training room in back corner of warehouse, (3) Expand existing training room with moveable divider wall, (4) Add small enclosed office for Elections Director/Clerk use, (5) Add wall to split up larger room to create secure separate voting systems tabulation room, (6) Install ceilings in lobby, signature verification, and tabulation rooms to separate air flow from other operational areas	Adjustments will improve public health, social distancing, partial quarantines, remote election judge training, support remote work options, support security of voting systems, and ensure continuity of operations in current conditions and in case of future public health emergencies.	County Operations	\$500,000 - \$700,000	Clerk & Recorder			
70	Purchase TVs for each Motor Vehicle branch office. TVs will be located back office and will display customer appointment traffic and various back office operations.	Reduce back office traffic and assist with team member social distancing. Better manage in-person customer traffic, further mitigating COVID-19 and adding additional public safety.	County Operations	\$ 4,000	Clerk & Recorder			
71	Purchase additional computer data drops at greeter stations at each Motor Vehicle Branch office.	Better manage in-person traffic at offices; further mitigating COVID-19 and adding additional public safety.	County Operations	\$ 500	Clerk & Recorder			
72	Expand our Qmatic Clerk and Recorder appointment page to include a Spanish language page	Improve community access for appointment services, further improving public safety and the mitigation of COVID-19.	County Operations	\$ 7,000	Clerk & Recorder			
73	Expand Motor Vehicle Phone Bank Operation: Identify and/or Expand phone bank space, Purchase 12-15 data drops and 12 CDOR (State) computers	Expand remote service delivery options like payment over the phone and basic customer service, which in turn will further mitigate COVID-19 impacts and increase public safety by reducing in-person traffic and multiple customer visits.	County Operations	\$ 30,000	Clerk & Recorder			
74	Water and Wastewater Modernization Projects	The original potable water and sewer mains in Inverness Water and Sanitation District (Inverness) were constructed in the early 1970's using asbestos cement and vitrified clay. Approximately 23,200 LF of water lines and 15,800 LF of sewer mains have reached the end of their useful life and need to be replaced.	Capital Investments	\$ 11,800,000	Communication & Admin Svcs			
75	Water and Wastewater Modernization Projects	Inverness has focused on using reuse water for non-potable irrigation, but the pipeline it uses to deliver reuse water was constructed in the early 1970's. The line is a buried 12-inch ductile iron pipe that is corroding and in constant need of repair. Inverness needs to construct a new reuse main water line that will provide more capacity to convert more commercial properties to non-potable irrigation.	Capital Investments	\$ 6,800,000	Communication & Admin Svcs			
76	Water and Wastewater Modernization Projects	•Inverness and Meridian Metropolitan District have joined forces to build a 1 MG water storage tank that will allow them to decrease their reliance on energy-consuming pumps and enhance their ability to provide a more sustainable and reliable potable supply to approximately 23,000 customers.	Capital Investments	\$ 6,500,000	Communication & Admin Svcs			
77	Water & Wastewater Supply Enhancement Projects	Cherry Creek is a source of renewable water for more than 41,000 customers of Arapahoe County Water and Wastewater Authority (ACWWA) and Cottonwood Water and Sanitation District (Cottonwood), but the water must first be treated to remove iron and manganese in order to meet Safe Drinking Water Act (SDWA) requirements. The current treatment system can only remove 50% of these metals, resulting in water going to customers that can be discolored and of less-than-optimal taste. This project will build an additional 3.3 MGD of filtration capacity and related infrastructure that will increase the amount of water they can take from Cherry Creek to 5.3 MGD. This is a 165% increase in capacity and will improve the water quality for their customers.	Capital Investments	\$ 4,400,000	Communication & Admin Svcs			
78	Water & Wastewater Supply Enhancement Projects	ACWWA and Cottonwood, are building an 18-inch pipeline that will allow them to re-use 4.0 MGD of non-renewable supplies during drought conditions. This cooperative project would optimize the infrastructure needed by these entities to firm their drought supply plans. Without this pipeline, that water will be unavailable when it is needed the most. See Figure 5. Note there are options to phase	Capital Investments	\$ 8,500,000	Communication & Admin Svcs			
79	Water & Wastewater Supply Enhancement Projects	ACWWA and Cottonwood have teamed up to build an additional 0.5 MGD of wastewater treatment capacity that will allow them to use and reuse more of their renewable supplies of water by treating waste concentrate resulting from potable water treatment process, offsetting approximately 2,500 acre-feet/year of non-renewable supplies. See Figure 6.	Capital Investments	\$ 12,750,000	Communication & Admin Svcs			

Potential Project List for ARPA Investments

No.	Project Name	Description	Bucket	Funds Requested	Sponsor	Score	BOCC Approved	General Government
80	Water & Wastewater Future Infrastructure	•The Water Supply and Infrastructure Efficiency Partnership consists of ten water providers, Aurora Water and Denver Water under a perpetual water supply delivery agreement. Because under the agreement deliveries can be interrupted, the members would benefit from a reservoir situated near the Peter D. Binney Water Purification Facility. This storage would allow water supplies to be regulated and would prevent any future delivery interruptions. In addition, the reservoir could be used by county residents for possible trails, bird watching and other open space benefits. The selected site is located immediately east of Aurora Reservoir, on the State Land Board’s Lowry Range. By purchasing the land from the State now, attention can be shifted to process to engage stakeholders in the long-term planning of the site and its amenities. See Figure 7.	Capital Investments	\$ 25,000,000	Communication & Admin Svcs			
81	Prevention of Excessive Alcohol Consumption	Funds to cover staff time to convene stakeholders, develop strategic plans aligned with synergistic program areas, and implement strategies focused on reducing excessive alcohol consumption and binge drinking. Will be focused on reducing excessive consumption among adults and aligning efforts already existing for youth prevention. Alcohol sales from stores have increased throughout the pandemic as more people are spending time at home rather than going out. Localities have also increased alcohol availability and access – a known risk factor for youth use as well as adult overuse – by allowing common consumption areas, alcohol delivery, to-go cocktails, and others to support businesses impacted by COVID	Public Health	\$ 53,500	TCHD			
82	Healthy Aging	Funds to cover staff time to convene stakeholders, develop strategic plans aligned with synergistic program areas, and implement strategies focused on promoting healthy aging and preventing Alzheimer’s Disease and related dementias. The population continues to age, and older adults make up an ever-increasing proportion of the population, with the population of adults over age 55 expected to increase by 55% by 2040. As older adults were the highest risk population for COVID-19 sickness, complications, and death, many have felt added fear, stress, and isolation during this time. Older adults encompass more than one generation across four decades. Older adults have experienced disparities in pandemic impacts, including stigmatization. Ageism has been an issue in our community in need of addressing, and it has intensified through this experience.	Public Health	\$ 83,500	TCHD			
83	Enhanced Wages and Supports for Essential Workers in Impacted Industries	Leverage TCHD business and community networks to facilitate recovery of essential workers. Health equity and racial equity best practices to be implemented with every activity. Strategies include: Facilitate the recovery of lost income and premium pay to essential workers; support essential workers facing food, housing or other financial insecurities; engage employers in implementing sustainable policy, systems and environmental changes to retain employees and stabilize workforce; support employers with family-friendly policies and the transition to alignment with Paid Family Leave law.	Public Health	\$ 2,000,000	TCHD			
84	Compensation for Childcare Workers	County-level implementation of increased compensation and/or benefits for licensed childcare workers. Funds could be administered via early childhood councils in partnership with TCHD. Cost TBD in partnership with TCHD EH division.	Public Health	unknown	TCHD			
85	Improved Childcare Facilities	Grants to fund improved food prep areas, water bottle filling stations, and touchless bathroom fixtures in licensed childcare facilities and family childcare homes which would support disease prevention as well as other HEAL priorities (increased access to healthy foods, reduced reliance on processed foods, access to tap water, promote increased CACFP participation) and food security. This use of funds would also contribute to creation of more equitable childcare environments. Funds could potentially be administered via early childhood councils in partnership with TCHD.	Public Health	Unknown	TCHD			
86	Support and Replace Budget Cuts to Parks, Recreation Areas, and Open Space Departments	Funding could be prioritized and administered directly from county and/or municipal budgets. Alternately, grants to parks/rec/open space departments could be administered through TCHD-supportive programs; using TCHD-designed mapping, investments back into parks and recreational areas could be prioritized by geographic area to align with those most heavily impacted by the pandemic.	Public Health	Unknown	TCHD			
87	Screening, Navigation, and Care Coordination for Children and Youth with Special Healthcare Needs	Through 2024, targeted screening, navigation/referral, and care coordination for health-related social needs would be provided to families and caregivers of children and youth with special healthcare needs, particularly those most at risk (e.g., foster youth and families with children discharged from NICU), via TCHD’s Nursing Division, building on strategies and systems such as TCHD’s COVID Response Community Services Branch and HCP Program. Connection to COVID recovery: Aligns with guidance prioritizing “Addressing health disparities	Public Health	\$ 400,000	TCHD			
88	Temporary Employee Retention	Enhanced benefits for temp employees for retention (anticipate we will need to continue to employ CI/CT, epi, and communications staff into 2024)	Public Health	\$ 250,000	TCHD			
89	Premium pay for TCHD employees	One-Time	Public Health	\$200,000 - \$400,000	TCHD			
90	Mobile Van for Clinical Services	One-Time cost to provide clinical services/outreach	Public Health	\$ 75,000	TCHD			
91	Technology support	varying technology needs that were heightened during COVID	Public Health	\$ 300,000	TCHD			
92	Mobility in low income areas to improve such for residents	An example of one project here could be adding curb/gutter/sidewalk along Valentia Street leading from Low/Mod condos to transit along Mississippi. If eligible we could identify other locations, as well as consider locations for inclusivity which is a goal of the act.	Capital Investments	Unknown	PWD			
93	HUTF Revenue Loss	Reimburse the loss of HUTF revenue to road and bridge during pandemic	County Operations	Unknown	PWD			
94	Demolition of Barn Store	Under stronger neighborhoods, demo of buildings is covered - ie Barn Store on Iliff Avenue. This could also include other properties if a health/ safety/ property maintenance ordinance is adopted by BOCC	County Operations	Unknown	PWD			
95	Improved Connectivity	With COVID we had more employees having connectivity through VPN and/or Hot Spot and/or dedicated services.	County Operations	Unknown	PWD			
96	Essential Worker premium pay	Applicable PWD Staff	County Operations	Unknown	PWD			

Potential Project List for ARPA Investments

No.	Project Name	Description	Bucket	Funds Requested	Sponsor	Score	BOCC Approved	General Government
97	Eastern Water Availablity Study		County Operations	Unknown	PWD			
98	Stormwater projects	Projects outside of SEMSWA or storm water associated with a county capital roadway project	Capital Investments	Unknown	PWD			
99	Replacement of Revenue Loss due to the Pandemic	During 2020 the County Fairgrounds served as an alternative care facility for Emergency Management purposes. Additionally due to public health orders, the majority of the events and activities normally hosted at the Fairgrounds were canceled.	County Operations	\$570,000	Open Spaces			
100	Essential Worker premium pay	Applicable Open Spaces Staff	County Operations	Unknown	Open Spaces			