

American Rescue Plan Act (ARPA) Overview and Update #4

BOARD OF COUNTY COMMISSIONERS STUDY SESSION

JANUARY 31, 2023



ARAPAHOE COUNTY

Purpose

- ARPA Overview
- Revenue Loss Funds
- Allocations to Date
- Updated Requests
- Status Updates
- Next Steps



ARAPAHOE COUNTY

ARPA Overview

Program Background

- \$1.9 trillion economic stimulus bill passed by Congress in March 2021.
- ARPA goals:
 - Support a strong public health response
 - Address negative economic impacts resulting from or exacerbated by the COVID-19 public health emergency
 - Replace public sector revenue loss
 - Address premium pay for essential workers
 - Invest in water, sewer and broadband infrastructure
- Built upon the CARES Act (March 2020) and Consolidated Appropriations Act (December 2020).



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Program Background

- Arapahoe County received a total of \$127.4 million; approximately half was received in 2021, remaining in 2022.
- Funds must be spent on eligible items in alignment with program goals and U.S. Department of Treasury rules.
- Funds must be obligated no later than December 31, 2024, and expended no later than December 31, 2026.
- Treasury has quarterly and annual reporting requirements.



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County Process

- Updated County's COVID-19 Response and Recovery Plan.
- Established clear goals and objectives.
- Held 14 stakeholder meetings to help guide investments.
- Identified planning assumptions:
 - Adopt the maximum amount of federally-defined revenue loss calculation available to the County to provide the Board flexibility to address general government concerns.
 - Ensure County-related programs/priorities are first to be funded by ARPA dollars.
 - Establish criteria to evaluate internal and third-party funding requests.
 - Align with recovery plan objectives and considerations.
 - Align allocations with stakeholder feedback.
 - All investments are within eligibility criteria defined by U.S. Treasury.



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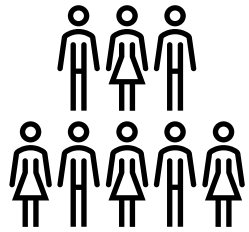
County Process

| Stakeholder Groups | Themes |
|--|---|
| <ul style="list-style-type: none">• Public and behavioral health providers• Educators (K-12 and community college)• Small business owners• Older adults• Homelessness professionals• Workforce professionals• Water and wastewater providers | <ul style="list-style-type: none">• Vulnerable populations still need assistance centered around food, housing, and eviction support.• COVID-19 exacerbated the root causes of homelessness, such as addiction and mental health disorders.• Businesses were interested in workforce readiness focused on long-term employment needs.• Schools need funds for capital investments to support specific programs and services.• Water and wastewater providers sought to use these one-time funds to advance regional, long-term investments to address growth, redundancy, and to “drought harden” our water system. |



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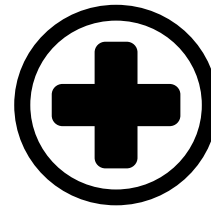
Investment Areas



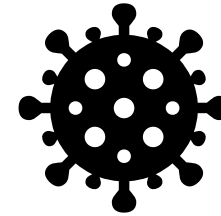
Vulnerable
Populations



Business
Support



Physical
Health



COVID-19
Response



County
Operations



Housing/
Homelessness



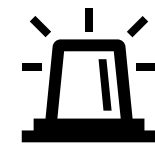
Water/Sewer



Mental
Health



Education

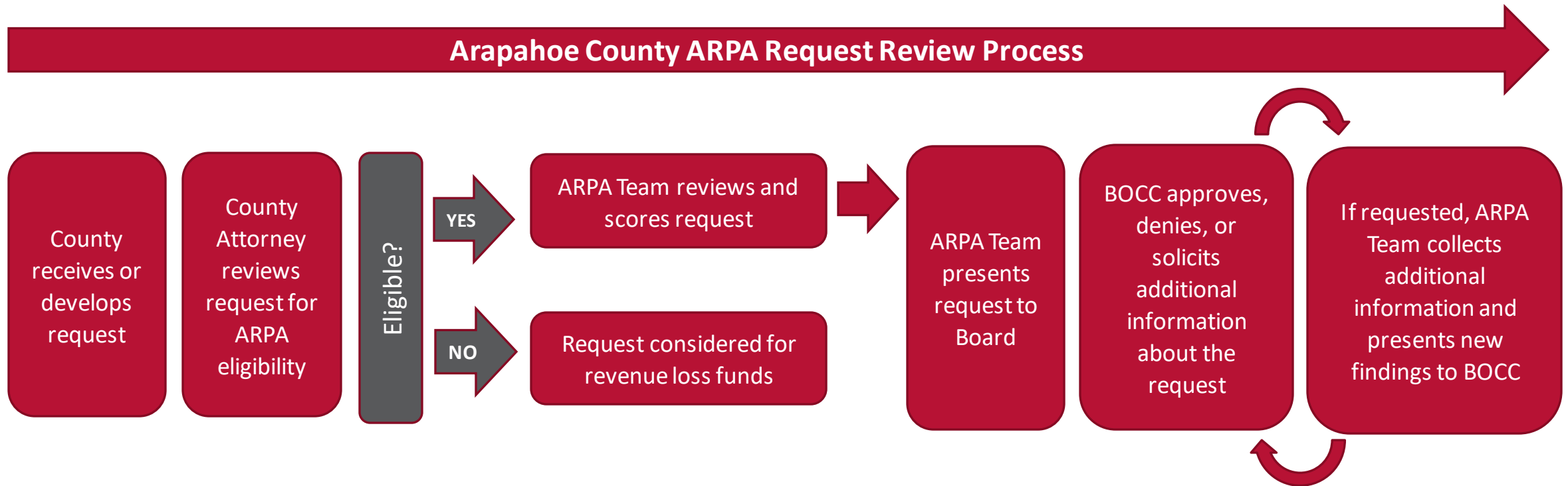


Emergency
Preparedness



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County Process



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County Process

- Interdisciplinary team reviewed requests and made recommendations to the Board.
 - Commissioners' Office
 - Community Resources
 - County Attorney's Office
 - Finance
 - Human Services
 - Office of Emergency Management
 - Open Spaces
- Evaluation Criteria:
 - Alignment with Recovery Plan (40%)
 - Outcomes of the Funds (30%)
 - Capacity and Organizational Ability (10%)
 - Readiness/Timeliness (10%)
 - Financial Impact (10%)

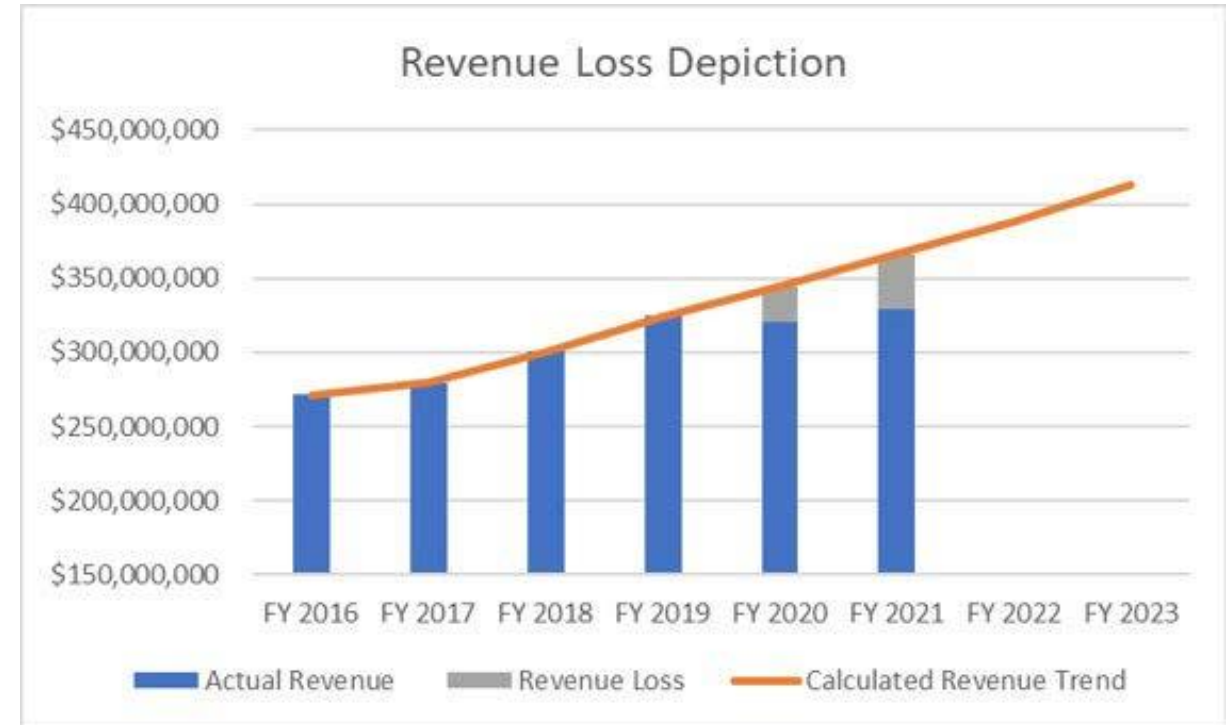


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Revenue Loss Funds

Revenue Loss Funds

- One goal of ARPA is to replace revenue lost during COVID-19.
- Treasury provided calculation for determining lost revenue.
 - Revenue trend three years prior to pandemic
 - Difference between estimate and actuals
- Revenue loss calculations:
 - FY20: \$24.8 million
 - FY21: \$37.4 million
 - FY22: TBD – late spring



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Revenue Loss Funds

- ARPA recipients can use funds on government services up to the calculated revenue loss amount.
- It is the most flexible eligible use category.
- Government services includes any service traditionally provided unless Treasury has stated otherwise.
- Specific prohibitions/restrictions on use:
 - Offset a reduction in net tax revenue enacted after March 3, 2021
 - Deposits into pension funds
 - Debt service or replenishing financial reserves
 - Settlements or judgments
 - Any use that conflicts or contravenes the purpose of ARPA



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Revenue Loss Funds

Strategic Priorities

At a June 27, 2022, study session, the Board approved allocations for most of revenue loss funds for four strategic priorities.

| Strategic Priority | Funding Allocation |
|---|---------------------|
| New Health Department | \$2,900,000 |
| 18 th Judicial District Transition | \$2,500,000 |
| Detention Center Improvements | \$30,000,000 |
| Deferred Capital | \$5,000,000 |
| Strategic Priority Revenue Loss Allocation | \$40,400,000 |

TOTAL REVENUE LOSS ALLOCATION:
\$42,700,000 (Total)
- \$40,400,000 (Strategic Priorities)
= \$2,300,000 (Department Requests)



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Revenue Loss Funds

Department Requests

- Approximately 30% of requests were better suited for revenue loss funds.
 - \$15.6 million of requests with \$2.3 million of available funds.
- Process:
 - County Attorney's Office reviewed each request for eligibility.
 - Ineligible requests were set aside for revenue loss consideration.
 - Commissioners' Office and Finance staff confirmed scope/budget for each request.
 - Reviewed during Executive Budget Committee process.
 - Approved projects were included in 2023 County budget.



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Allocations to Date

ARPA Overview

Allocations to Date

| Investment Area | Allocation | Investment Area | Allocation |
|------------------------|---------------|--------------------------|--------------|
| Revenue Loss | \$42,700,000 | COVID-19 Response | \$700,000 |
| Vulnerable Populations | \$8,473,200 | Education | \$11,000,000 |
| Business Support | \$10,306,500 | Mental & Physical Health | \$7,662,060 |
| Housing/Homelessness | \$25,060,000 | Emergency Preparedness | \$254,432 |
| County Operations | \$11,991,000 | Water/Sewer | \$6,464,684 |
| Total Allocated | \$124,611,876 | | |
| Total Unallocated | \$2,923,034 | | |
| Total Spent to Date | \$51,905,246 | | |



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Revenue Loss/General Govt. Allocations

| Project | Allocation | Project | Allocation |
|---|--------------|--------------------------------------|---------------------|
| Detention Center Improvements | \$30,000,000 | Employee Gas Stipend | \$275,000 |
| Judicial District Transition | \$2,500,000 | Public Health Transition | \$2,900,000 |
| Deferred Capital | \$5,000,000 | <i>Harm Reduction Bridge Funding</i> | <i>\$612,000</i> |
| Warehouse Generator* | \$500,000 | <i>Building Lease Payment</i> | <i>\$150,000</i> |
| Coroner Microscope* | \$16,320 | <i>Public Health IT Costs</i> | <i>\$425,000</i> |
| Fiber Network* | \$345,500 | <i>Otowi Group Support</i> | <i>\$440,250</i> |
| Fiber Master Plan* | \$400,000 | <i>Remaining Balance</i> | <i>\$1,272,750</i> |
| Facility Space Study | \$200,000 | | |
| Total General Government Allocations | | | \$42,136,820 |



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Updated Requests

Additional/Updated Request

STRIDE Community Health Center

- Initial approval of \$1,590,000 allocation in December 2021 for dental services within Englewood.
 - Building on senior dental transition from Tri-County dissolution
 - Completed community assessment and market analysis
 - Leadership transition
- STRIDE transitioning to integrated whole person care approach for medically underserved
 - Ultimately will establish northeast Arapahoe County STRIDE campus (consolidating locations), providing team-centered family practice, behavioral health, dental care, women's health, urgent care, pharmacy and care coordination/patient navigation services.
- Change how allocation used:
 - Construct 3 dental bays and lab in current Englewood location
 - Expand oral health services and mobile health street medicine team
 - \$1,389,000 – personnel expenditures; \$57,000 – capital and operational costs; \$144,000 – administrative



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Additional/Updated Request

Gateway Domestic Violence Services

- Initial allocation of \$1,500,000 in September 2022 for south shelter expansion.
 - Only agency that provides emergency shelter and supportive services to victims and dependents
 - Aging facilities in Englewood and Aurora; limited space
 - Turned away 700 individuals needing services in 2022
- During project development, Gateway has identified opportunity to consolidate facilities into a single campus, with a trauma-informed design, increased capacity and expanded services in Aurora (Arapahoe County).
 - Building 1: Non-congregate emergency shelter, with 12-16 bedrooms
 - Building 2: 15-18 transitional private rooms with space for case management, partner organizations, and counseling services
- Seeking state grants, other local funding sources; allocation leveraged for matching funds



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Status Updates

ALLOCATIONS TO DATE

Status Updates

Terminology

- **Removed:** Project removed or cancelled following BOCC approval
- **Finalizing Details:** Tentatively approved by BOCC, gathering additional information
- **Agreement Pending:** BOCC approved, but waiting on other parties to finalize agreement (if agreement is needed)
- **Agreement Completed:** BOCC approved, agreement completed, waiting to begin work (if agreement is needed)
- **In Progress:** BOCC approved, agreement completed (if needed), actively in progress
- **Complete:** Funds expended and final billing complete



ARAPAHOE COUNTY

Vulnerable Populations: \$8,473,200

| # | Project | Allocation | October '22 Status | January '23 Status |
|-----|---------------------------|-------------|--------------------|--------------------|
| 1 | GOALS | \$1,200,000 | In Progress | In Progress |
| 2 | Family Resource Pavilion | \$1,000,000 | In Progress | In Progress |
| 4 | Food Assistance | \$2,300,000 | In Progress | In Progress |
| 106 | Eastern Food Box Program | \$100,000 | In Progress | In Progress |
| 3 | Temporary Caseworkers | \$657,000 | In Progress | In Progress |
| 5 | VEC Vaccine Incentive | \$1,000,000 | In Progress | In Progress |
| 6 | VEC Low Wage Worker Fund | \$250,000 | In Progress | In Progress |
| 42 | Pretrial Fee Support | \$375,000 | In Progress | In Progress |
| 131 | Gateway Domestic Violence | \$1,500,000 | Finalizing Details | Finalizing Details |



ARAPAHOE COUNTY

Vulnerable Populations: \$8,473,200 (cont.)

| # | Project | Allocation | October '22 Status | January '23 Status |
|-----|--|------------|--------------------|--------------------|
| 134 | Senior Transportation Services Program Match | \$75,000 | N/A | In Progress |
| 135 | FFN Childcare Collaborative | \$16,200 | In Progress | Agreement Pending |



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Business Support: \$10,306,500

| # | Project | Allocation | October '22 Status | January '23 Status |
|----|------------------------------|-------------|--------------------|--------------------|
| 36 | Commercial Rent Rescue | \$4,500,000 | Complete | Complete |
| 37 | SBDC Small Business Support | \$2,500,000 | In Progress | In Progress |
| 38 | Retrain Arapahoe | \$2,500,000 | In Progress | In Progress |
| 40 | Business Services Staff Time | \$800,000 | In Progress | In Progress |
| 39 | AwardForce Software Renewal | \$6,500 | Complete | Complete |



ARAPAHOE COUNTY

Homelessness/Housing: \$25,060,000

| # | Project | Allocation | October '22 Status | January '23 Status |
|-----|---------------------------------------|--------------|--------------------|--------------------|
| 33 | Homeless Program Administrator | \$260,000 | In Progress | In Progress |
| 24 | CLS Eviction Pilot Program | \$1,500,000 | In Progress | In Progress |
| 30 | Affordable Housing Grants | \$10,000,000 | In Progress | Agreement Pending |
| 34 | Supportive Housing (Justice-Involved) | \$3,000,000 | Agreement Pending | Agreement Pending |
| 31 | Ready to Work (Western County) | \$1,000,000 | Agreement Complete | Agreement Complete |
| 32 | Tri-Cities Navigation Center | \$300,000 | Agreement Complete | Agreement Complete |
| 35 | Aurora Shelter/Safe Housing Options | \$5,000,000 | Finalizing Details | Finalizing Details |
| 104 | Ridge View Campus | \$2,000,000 | Finalizing Details | Finalizing Details |
| 122 | SAFER Transitional Housing | \$2,000,000 | Finalizing Details | Finalizing Details |



ARAPAHOE COUNTY

Mental Health: \$6,072,060

| # | Project | Allocation | October '22 Status | January '23 Status |
|----|--|-------------|--------------------|--------------------|
| 18 | AllHealth Colorado Spirit Program | \$488,060 | In Progress | In Progress |
| 20 | Aurora Mental Health Potomac Safety Net Campus | \$5,000,000 | In Progress | In Progress |
| 23 | Aurora Mental Health Suicide Prevention | \$104,000 | In Progress | In Progress |
| 43 | Expansion of Pretrial Mental Health Programs | \$480,000 | In Progress | In Progress |
| 44 | Detention Center Diversion Pilot | - | Removed | Removed |



ARAPAHOE COUNTY

Water/Sewer: \$6,464,684

| # | Project | Allocation | October '22 Status | January '23 Status |
|-----|-------------------------------------|-------------|--------------------|--------------------|
| 97 | Countywide Water Availability Study | \$300,000 | Agreement Pending | In Progress |
| 74 | Byers Water System Improvements | \$1,257,000 | Finalizing Details | Agreement Pending |
| 75 | Redundancy Line | \$500,000 | Finalizing Details | Agreement Pending |
| 77 | Treatment Plant | \$800,000 | Finalizing Details | Agreement Pending |
| 76 | Local Connections | \$200,000 | Finalizing Details | Agreement Pending |
| 119 | Inverness Drive Inlets | \$300,000 | In Progress | In Progress |
| 98 | Stormwater – Culvert Replacements | \$1,064,884 | In Progress | In Progress |



ARAPAHOE COUNTY

Water/Sewer: \$6,464,684 (cont.)

| # | Project | Allocation | October '22 Status | January '23 Status |
|-----|-------------------------------|------------|--------------------|--------------------|
| 124 | ACWWA – Lift Station (VCC) | \$500,000 | Finalizing Details | Agreement Pending |
| 125 | ACWWA – Lift Station (Peoria) | \$500,000 | Finalizing Details | Agreement Pending |
| 126 | ACWWA – Alluvial Wells | \$500,000 | Finalizing Details | Agreement Pending |
| 127 | ACWWA – Critical Valve | \$100,000 | Finalizing Details | Agreement Pending |
| 132 | Walker Reservoir | \$229,600 | N/A | Agreement Pending |
| 133 | Cherry Creek Water Conveyance | \$213,200 | N/A | Agreement Pending |



ARAPAHOE COUNTY

Physical Health: \$1,590,000

| # | Project | Allocation | October '22 Status | January '23 Status |
|----|--------------------------------|-------------|--------------------|--------------------|
| 29 | STRIDE Community Health Center | \$1,590,000 | In Progress | In Progress |



ARAPAHOE COUNTY

Emergency Preparedness: \$254,432

| # | Project | Allocation | October '22 Status | January '23 Status |
|-----|-----------------------------|------------|--------------------|--------------------|
| 128 | SMFR Onsite Wellness Clinic | \$254,432 | Finalizing Details | Finalizing Details |



ARAPAHOE COUNTY

Education: \$11,000,000

| # | Project | Allocation | October '22 Status | January '23 Status |
|-----|---|-------------|-----------------------------|------------------------------------|
| 17 | ACC Health Innovation Simulation Center | \$3,500,000 | In Progress | In Progress |
| 120 | CCA Center for STEM, Power Mechanics & Sustainable Energy | \$3,500,000 | In Progress | In Progress |
| 28 | K-12 Grant Program | \$4,000,000 | Agreements Pending/Complete | In Progress/ Agreements Pending |



ARAPAHOE COUNTY

County Operations: \$11,991,000

| # | Project | Allocation | October '22 Status | January '23 Status |
|-----|---------------------------------------|-------------|--------------------|--------------------|
| 12 | Detention Center Food/Laundry Service | \$2,000,000 | In Progress | In Progress |
| 46 | Temporary HR Staffing | \$568,000 | In Progress | In Progress |
| 45 | Temporary FD Staffing | \$340,000 | In Progress | In Progress |
| 48 | DA Temporary Staffing | \$1,358,000 | In Progress | In Progress |
| 111 | COVID-19 Communications | \$1,600,000 | In Progress | In Progress |
| 112 | Facility Improvements | \$850,000 | In Progress | In Progress |
| 114 | Facility Cleaning | \$500,000 | Complete | Complete |



ARAPAHOE COUNTY

County Operations: \$11,991,000 (cont.)

| # | Project | Allocation | October '22 Status | January '23 Status |
|-------------|--------------------------------------|-------------|--------------------|--------------------|
| 115/ 117 | Leaves/Other Needs | \$700,000 | Complete | Complete |
| 54 | Updated Postmortem Imaging Equipment | \$475,000 | In Progress | In Progress |
| 105 | Employee Premium Pay | \$3,600,000 | Complete | Complete |



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Next Steps

- **April 2023:** ARPA Update #5 (update on current projects & identify projects to monitor)
- **July 2023:** ARPA Update #6 (more in-depth updates on identified projects)
- **October 2023:** ARPA Update #7 (determine “go/no go” projects and consider potential new requests)
- **January 2024:** ARPA Update #8 (finalize "go/no go determinations and additional funding allocations)



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Questions?

Thank you!
