

AMERICAN RESCUE PLAN ACT - PROJECT TRACKING SHEET

1. PROJECT NAME

Affordable Housing Grant Program

2. PROJECT DESCRIPTION (50-250 words)

Arapahoe County Community Resources would like to create a grant with ARPA funding that would allow for development companies/housing authorities/local entities to apply for funding, in order to provide gap financing to assist in providing affordable housing in Arapahoe County. The affordable housing projects can potentially include transitional and supportive housing, anything that falls on the continuum of housing needs for lower income households.

3. PROJECT FUNDING "BUCKET" (Select One)

Homelessness

4. PROJECT ELIGIBILITY NEXUS DESCRIPTION:

Homelessness in Arapahoe County has increased during the pandemic and the cost of housing in the metro area continues to rise, risking more homelessness and causing more instability. The pandemic has demonstrated an increase in housing costs due to lower supply, availability, and costs. Affordable housing options that are currently available in the metro area are not sufficient to meet the needs of our lower wage workers, who are often our essential workers, and a population that is disproportionately impacted by pandemic. This funding will be used to promote developers to apply for grant funds to develop more affordable housing units and projects in the county. This would work to assure that there are more available affordable housing units, reducing homelessness. It will also attract more businesses who need a certain amount of lower wage workers to be able to live in the county to fully staff their businesses. Investing ARPA money into an affordable housing options and projects will ensure that our lower wage workers have housing that they can afford. This will reduce homelessness and increase the ability for small businesses to fully staff their businesses at all levels, which has proved challenging in the pandemic recovery.

5. PROJECT EXPENDITURE CATEGORY (Select one):

3.10 Housing Support: Affordable Housing* ^

NOTE: If the category selected above has a * or ^ at the end of the title, please complete the appropriate sections below.

6. PROJECT EXPENDITURE ESTIMATE (Total):

\$	10,000,000				
		FY 21	FY 22	FY 23	FY 24
One-Time Costs:		-	10,000,000	-	-
Ongoing Costs:		-	-	-	-
Total:		-	10,000,000	-	-

If ongoing funds extend beyond FY24, please describe how it will be funded below:

We anticipate uplifting the grant program in by January 2022. Once created, we will have an application process for funds that will remain open until the funds are all expended, not to exceed the end of the spending date.

7. PROJECT LEVERAGE/PARTNERSHIPS:

Local housing authorities, local developers, DOLA, CHFA, community service providers	
8. PROJECT STATUS (Select):	
Not Started	
9. PROJECT DEMOGRAPHIC DISTRIBUTION (Expenditure Category above with an asterisk (*) :	
This program will target households below 60% AMI	
10. USE OF EVIDENCE/EVIDENCE BASED APPROACH (Exp. Category above with a carrot (^) :	
<p>This will depend on the type of housing program that is funded through the grant process. If the project is a transitional or permanent supported housing program, we would look for a housing first approach. Permanent Supported Housing programs also have evidence based data that backs their success. Included are some links related to these approaches. https://endhomelessness.org/resource/housing-first/ https://www.usich.gov/solutions/housing/supportive-housing https://www.usich.gov/resources/uploads/asset_library/evidence-behind-approaches-that-end-homelessness.pdf</p>	
11. POPULATION SERVED:	
Low-wage workers and unsheltered households with AMI below 60%. The number of unique individuals served will depend on the project type and size. The application process will outline a preference for serving a higher number of households at the lowest cost, while still ensuring the necessary health and safety measures for housing.	
No. of Unique Individuals Served:	TBD
Percent that are Low-Income/Disproportionately Impacted:	100%
12. ORGANIZATIONAL ABILITY/CAPACITY:	
<p>This will be determined through the application process. We will not award funds to any organization or project that is not deemed to have to necessary capacity to fulfill the project and funding requirements. At a county level, we will utilize internal Community Resources staff, and may be able to leverage aid to agencies working group members, to review and approve applications as well as issue approved payments. As the applications are approved, the plan for funding projects will be reviewed with the BOCC through our normal processes.</p>	
13. PROJECT READINESS:	
Design/Pre-Work Needed (Yes/No)?	Yes
Ready to Begin Services/Construction (Yes/No)?	No
Notes:	
We are not yet ready as this is a brand new project idea that will need BOCC approval prior to planning	
14. ALIGNMENT WITH RECOVERY PLAN:	

1. Support the most vulnerable across the county. 2. Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan. 3. Support the economic recovery of our residents and businesses across the county, including rebuilding and/or enhancing the tax base.

15. ALIGNMENT WITH STRATEGIC PLAN:

Goal and Outcome: Be Community Focused- Provide thriving communities, foster personal safety and security
Guiding Principles:
Support economic vibrancy, protect community quality/well-being, understand and respond to what our community values

16. PROJECT SUBAWARDS:

Organization Name	Amount	Reimburse?
TBD- determined by application process and awards		

17. PROJECT PERFORMANCE MEASURE DESCRIPTIONS:

Cost, number of units constructed, number of households/individuals expected to be served, number served at AMI levels, location, access to transportation, supportive services availability.

18. PROJECT LEAD DEPT/OFFICE:

Community Resources

19. PROJECT LEAD - INDIVIDUAL

Kathy Smith/Linda Haley

20. STAFF REVIEW:

Community Resources

DATE:

9/8/2021

21. BOCC REVIEW

DATE:

22. TREASURY PROJECT NUMBER:

23. INTERNAL ORDER #:

AMERICAN RESCUE PLAN ACT - PROJECT TRACKING SHEET

1. PROJECT NAME

Tri-Cities Ready to Work Bridge House

2. PROJECT DESCRIPTION (50-250 words)

The Tri-Cities policy group has identified a priority of opening a "Ready to Work" bridge house in the Tri-Cities area (Littleton, Englewood, Sheridan). The Ready to Work program is an established local program with successful locations in Aurora and Boulder. The Ready to Work program is a shelter concept that provides work and basic needs for a population of men over a transitional period of time (around 6 months). During that time, shelter and all basic needs are provided and employment is gained. The time in the program is utilized to attain self-sufficiency for the men involved so that when they have completed the program they have permanent employment and housing in the community. Currently, there are no shelter options in the Tri-Cities area of Arapahoe County. This project would enhance housing and shelter options for this area of the County, during a time where homelessness is increasing.

3. PROJECT FUNDING "BUCKET" (Select One)

Homelessness

4. PROJECT ELIGIBILITY NEXUS DESCRIPTION:

Homelessness and housing instability has increased during the pandemic. In addition, unemployment has risen, which has disproportionately impacted those who have low skill and experience, are justice involved, and are under or unemployed. Individuals who are currently homeless and who have low skill/job experience have been disproportionately impacted by the pandemic due to the increased difficulty for them to obtain employment and housing in the challenged market. The Tri-Cities policy group is currently working to invest in a Ready to Work shelter location in the Tri-Cities area of Arapahoe County. Ready to Work is an established program in the metro area that assists men with work experience, financial coaching, and housing to gain long-term self-sufficiency. Low skilled or justice involved men have had higher rates of impacts in employment and housing during the pandemic. The county currently has limited affordable housing options to address the increased need from the pandemic, especially in the western part of the county. Investing in Ready to Work's plan to develop a program in this area will assist with resources for those currently experiencing homelessness to gain long term and sustainable housing as well as long term self-sufficiency through employment.

5. PROJECT EXPENDITURE CATEGORY (Select one):

3.11 Housing Support: Services for Unhoused Persons* ^

NOTE: If the category selected above has a * or ^ at the end of the title, please complete the appropriate sections below.

6. PROJECT EXPENDITURE ESTIMATE (Total):

\$	1,000,000				
		FY 21	FY 22	FY 23	FY 24
One-Time Costs:	1,000,000	-	-	-	-
Ongoing Costs:	-	-	-	-	-
Total:	1,000,000	-	-	-	-

If ongoing funds extend beyond FY24, please describe how it will be funded below:

7. PROJECT LEVERAGE/PARTNERSHIPS:

This project would leverage the partnership with the existing Ready to Work program, which is a local entity who is working to build this shelter location in Arapahoe County. In addition, this project is an identified priority of our local municipalities (Littletton, Englewood, Sheridan). We would be leveraging funds with local municipalities on this effort.

8. PROJECT STATUS (Select):

Not Started

9. PROJECT DEMOGRAPHIC DISTRIBUTION (Expenditure Category above with an asterisk (*)) :

Adults experiencing homelessness with the capacity and desire to get back to work.

10. USE OF EVIDENCE/EVIDENCE BASED APPROACH (Exp. Category above with a carrot (^)) :

Ready to Work has best practices and an evidence based approach established through their two other successful locations- Bridge House Boulder and Ready to Work Aurora. Long Term ROI that has been demonstrated through the two existing locations includes: 72% graduation rate to mainstream employment and housing, 85% 1 year retention rate of employment and housing. The cost of the program is \$85k per unit vs \$400k+ for a traditional housing unit. Average time in the program is 10.88 months with 43,711 paid hours of labor. The current Ready to Work program has won the 2020 Governor's Award for Downtown Excellence as well as the Bank of America Neighborhood Builders Award.

11. POPULATION SERVED:

Adults experiencing homelessness with the capacity and desire to get back to work. The current programs (Boulder and Aurora) are serving 94 individuals at a time. This is on a continuum as one individual "graduates" another is served. We are estimating 50 beds in the Tri-Cities location.

No. of Unique Individuals Served:

50.00

Percent that are Low-Income/Disproportionately Impacted:

100%

12. ORGANIZATIONAL ABILITY/CAPACITY:

Existing Community Resources staff members will continue partnership with the Ready to Work program and Tri-Cities in order to collaborate on this project. Arapahoe County will partner in funding the project and will stay informed of progress, while also assisting in marketing for the project. The Ready to Work organization is an established program in our community who has identified their capacity and desire to expand. Based on their current staffing communicated as well as ability to meet the needs, it is determined that the organization does have the capacity and ability to complete this project.

13. PROJECT READINESS:

Design/Pre-Work Needed (Yes/No)?

Yes

Ready to Begin Services/Construction (Yes/No)?

No

Notes:

The Ready to Work program is currently looking for land/building acquisition. Additional funds on hand would assist them in being able to attain this more quickly to begin renovations.

14. ALIGNMENT WITH RECOVERY PLAN:

1. Support the economic recovery of our residents and businesses across the county, including rebuilding and/or enhancing the tax base.
2. Support the most vulnerable across the county.
3. Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan.

15. ALIGNMENT WITH STRATEGIC PLAN:

Goal and Outcome: Be Community Focused- Provide thriving communities, foster personal safety and security
Guiding Principles:
Support economic vibrancy, protect community quality/well-being, understand and respond to what our community values

16. PROJECT SUBAWARDS:

Organization Name	Amount	Reimburse?
Ready to Work	\$ 1,000,000	No

17. PROJECT PERFORMANCE MEASURE DESCRIPTIONS:

Obtaining a building for construction and implementing a Ready to Work program in Littleton, Englewood, or Sheridan. Begin serving the anticipated clientele by 2023, demonstrating similar outcomes that have been demonstrated at other ready to work locations.

18. PROJECT LEAD DEPT/OFFICE:

Community Resources

19. PROJECT LEAD - INDIVIDUAL

Kathy Smith/Abel Montoya

20. STAFF REVIEW:

Community Resources

DATE:

9/8/2021

21. BOCC REVIEW

DATE:

22. TREASURY PROJECT NUMBER:

23. INTERNAL ORDER #:

AMERICAN RESCUE PLAN ACT - PROJECT TRACKING SHEET

1. PROJECT NAME

Tri-Cities Navigation Center

2. PROJECT DESCRIPTION (50-250 words)

One of the primary needs in the Tri-Cities (Englewood, Littleton, and Sheridan) region with regards to addressing homelessness is the establishment of a Navigation Center. Such an initiative will greatly increase the level of coordination, strategy and capacity for data-driven approaches to serving the needs of individuals experiencing homelessness in the area. In order to formalize this work, the Tri-Cities Navigation Center will provide an independent nonprofit organization tasked with carrying forward navigation work in the tri-cities. Initially, the Center will have capacity to establish needed organizational structure around the aforementioned work being done already in the form of organizational infrastructure and

3. PROJECT FUNDING "BUCKET" (Select One)

Vulnerable Populations

4. PROJECT ELIGIBILITY NEXUS DESCRIPTION:

Homelessness and housing instability has increased during the pandemic. In addition, unemployment has risen, which has disproportionately effected those who have low skill and experience as well as those who are justice involved. Individuals who are currently homeless and who have low skill/job experience have been disproportionately impacted by the pandemic due to the increased difficulty for them to obtain employment and housing in the challenged market. The Tri-Cities policy group, in coordination with Change the Trend, is currently working to invest in a Navigation Center to assist the homeless population with resources and services during the day. Creating this resource would ensure a safe place for those experiencing homelessness to get services that will move them towards self-sufficiency. There are currently very limited services for homeless individuals in the western part of Arapahoe County. Investing in this project, which is being led by our partner municipalities, will leverage funding in order to meet the needs of our growing homeless population in the Tri- Cities area. Investing in the project currently being developed will assist in ensuring that resource and navigation needs are being met for our homeless population in the western part of the county. This investment will creact a partnership with our local municipalities to work to address homelessness, which has grown during the pandemic.

5. PROJECT EXPENDITURE CATEGORY (Select one):

3.11 Housing Support: Services for Unhoused Persons* ^

NOTE: If the category selected above has a * or ^ at the end of the title, please complete the appropriate sections below.

6. PROJECT EXPENDITURE ESTIMATE (Total):

\$	300,000				
		FY 21	FY 22	FY 23	FY 24
One-Time Costs:		-	300,000	-	-
Ongoing Costs:		-	-	-	-
Total:		-	300,000	-	-

If ongoing funds extend beyond FY24, please describe how it will be funded below:

This will be one-time funding assistance for the project

7. PROJECT LEVERAGE/PARTNERSHIPS:

This project has been named as a priority by the Tri-Cities policy group. It has been communicated that this project is a priority in ARPA and other local funding from Littleton, Englewood, and Sheridan. In addition, a newly formed Non-Profit agency- South Metro Community Foundation, has been formed to lead the effort in establishing this navigation center.

8. PROJECT STATUS (Select):

Completed Less Than 50 percent

9. PROJECT DEMOGRAPHIC DISTRIBUTION *(Expenditure Category above with an asterisk (*)) :*

Individuals served by the navigation center will be individuals experiencing homelessness. Homeless in the Tri-City area identified by the University of Denver's limited study were:

30 men and 20 women

Mostly middle-aged and older 41-60 (64 percent)

Mostly White (74 percent)

The majority having mental health issues (60 percent)

Many having alcohol/substance abuse problems (36 percent)

A high number with disabilities (34 percent)

And a smaller number who are veterans or fleeing domestic violence (18 percent)

10. USE OF EVIDENCE/EVIDENCE BASED APPROACH *(Exp. Category above with a carrot (^)) :*

There have been many models established across the county that demonstrate an evidence based and successful approach to addressing homelessness, that are similar to the navigation center in the Tri-Cities. An example of this is the San Francisco Model which meets clients where they are and contains a spectrum of services ranging from physical/mental health to housing support to Human Services. The cost to construct was \$3 million and ongoing costs are \$1 million per year. Savings is related to a reduction in public safety interactions. In addition, the local Burnes Tri-Cities homelessness study found the following: Family – Causes of homelessness – inability to pay rent; relationship issues; employment changes/loss of job; housing cost increase; mental health; domestic violence

Individual Chronic – loss of job; relationship issues; inability to pay rent; mental health; housing cost increases; disability

What prevents people from exiting homelessness – criminal justice/legal issues; domestic violence; employment; health issues and injuries; housing costs;

Both the causes of and the issues that prevent people from exiting homelessness point to a direct correlation with the need for a navigation center or “one stop shop” where people can find help in addressing these issues.

Navigation Center can also address the human dignity issues of access to showers, laundry, mail, storage, etc.

11. POPULATION SERVED:

Each year, the Homeless Navigation Center will serve more than 300 individuals and families with children who are identified as homeless (living on the street, living with friends/relatives, living in cars, etc.).

While it is difficult to identify the exact number of unhoused people in the tri-cities, Sheridan and Englewood Public Schools have each identified a shocking 25% of their students as homeless, with 81% of Sheridan K-12 students living in poverty and receiving free or reduced-cost lunches. Englewood recently identified 132 homeless people by name.

No. of Unique Individuals Served: 300.00

Percent that are Low-Income/Disproportionately Impacted: 100%

12. ORGANIZATIONAL ABILITY/CAPACITY:

The current organization is in the initial development stages. With the local support of the South Metro Community Foundation, Change the Trend, and the Tri-Cities, it is believed there is sufficient capacity to create this navigation center.

13. PROJECT READINESS:

Design/Pre-Work Needed (Yes/No)? Yes

Ready to Begin Services/Construction (Yes/No)? No

Notes:

This program/project is in the early development phases

14. ALIGNMENT WITH RECOVERY PLAN:

1. Support the economic recovery of our residents and businesses across the county, including rebuilding and/or enhancing the tax base. 2. Support the most vulnerable across the county. 3. Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan.

15. ALIGNMENT WITH STRATEGIC PLAN:

Goal and Outcome: Be Community Focused- Provide thriving communities, foster personal safety and security

Guiding Principles:

Support economic vibrancy, protect community quality/well-being, understand and respond to what our community values

16. PROJECT SUBAWARDS:

Organization Name	Amount	Reimburse?
South Metro Community Foundation	\$ 300,000	No

17. PROJECT PERFORMANCE MEASURE DESCRIPTIONS:

Number of individuals served, services provided, outcomes of individuals served

18. PROJECT LEAD DEPT/OFFICE:

Community Resources

19. PROJECT LEAD - INDIVIDUAL

Kathy Smith/Abel Montoya

20. STAFF REVIEW:

Community Resources

DATE:

9/8/2021

21. BOCC REVIEW

DATE:

22. TREASURY PROJECT NUMBER:

23. INTERNAL ORDER #:

AMERICAN RESCUE PLAN ACT - PROJECT TRACKING SHEET

1. PROJECT NAME

Permanent Supported Housing Toolkit to serve Justice Involved

2. PROJECT DESCRIPTION (50-250 words)

Arapahoe County has been heavily involved in leading the way on a local PSH Toolkit project to serve the Justice involved population. This project would include land acquisition and construction of a 100 bed facility to house clients of several justice rehabilitation program partners, including the 18th judicial district problem solving courts, the Arapahoe County Pretrial Mental Health program, Diversion clients of the 18th Judicial District Attorney's Office, the Probation Mental Health Program, Project SAFER, Veterans Treatment Court, jail reentry, and defendants being restored to competency out of custody. This facility will improve the health, safety and rehabilitation of approximately 100 justice involved clients at a time by addressing rehabilitation needs for those with mental health or substance use disorders.

3. PROJECT FUNDING "BUCKET" (Select One)

Homelessness

4. PROJECT ELIGIBILITY NEXUS DESCRIPTION:

Homelessness in the county has increased during the pandemic. Housing costs are rising, which makes it even more of a challenge for the justice-involved population to locate and attain housing. In addition, this population suffers from a high percentage of mental illness and substance use disorders, which have increased prevalence during the pandemic as well. The justice involved population is almost entirely unemployed and have many barriers to employment, making them some of the lowest income and most disproportionately impacted populations from the pandemic. This project will work to ensure housing, mental health, and substance abuse supports for the justice-involved population to help gain long term self-sufficiency and reduce the rates of recidivism in the jails. This is a project that Arapahoe County has been heavily involved in developing. The ability to utilize funding to support this effort will help to ensure that it is funded adequately in order to get developed quickly, to meet the needs of the justice involved during the pandemic.

5. PROJECT EXPENDITURE CATEGORY (Select one):

3.10 Housing Support: Affordable Housing* ^

NOTE: If the category selected above has a * or ^ at the end of the title, please complete the appropriate sections below.

6. PROJECT EXPENDITURE ESTIMATE (Total):

\$	3,000,000				
		FY 21	FY 22	FY 23	FY 24
One-Time Costs:	3,000,000		-	-	-
Ongoing Costs:	-	-	-	-	-
Total:	3,000,000	-	-	-	-

If ongoing funds extend beyond FY24, please describe how it will be funded below:

This would be one-time funding for the current PSH toolkit developer to utilize for land acquisition and construction as gap funding.

7. PROJECT LEVERAGE/PARTNERSHIPS:

This project would continue to leverage existing partnerships that have been formed in working on the PSH Toolkit idea and committee, with a strong emphasis on the partnership with the current developer of Archway Communities. In addition, this project would continue strengthening existing partnerships between the 18th Judicial District Problem solving Courts, the Arapahoe county Pretrial Mental Health Program, the 18th Judicial District Attorney's office, Probation, Veteran's treatment court, and other community providers and stakeholders. This project is also tied closely to the Arapahoe County Justice Coordinating Committee's current goals and objectives.

8. PROJECT STATUS (Select):

Completed Less Than 50 percent

9. PROJECT DEMOGRAPHIC DISTRIBUTION (Expenditure Category above with an asterisk (*)) :

This facility will improve the health, safety, and rehabilitation of approximately 100 justice involved clients at time, who are experiencing behavioral health needs. This population lacks stable, safe, and affordable housing and is also in need of rehabilitative treatment. The individuals are unemployed and homeless.

10. USE OF EVIDENCE/EVIDENCE BASED APPROACH (Exp. Category above with a carrot (^)) :

The Permanent Supportive Housing Toolkit method and approach is an approach recognized by HUD as the best housing first practice, Colorado Department of Local Affairs, and jurisdictions throughout the US including Pasadena, CA. Below are links supporting the evidence based approach to PSH Toolkits:

<https://homelessstrategy.com/evidence-based-practices-california/>

<https://www.usich.gov/solutions/housing/supportive-housing>

https://www.usich.gov/resources/uploads/asset_library/evidence-behind-approaches-that-end-homelessness.pdf

11. POPULATION SERVED:

The facility will serve approximately 100 justice involved clients at a time, who are in need of treatment for behavioral health needs.

No. of Unique Individuals Served:

100.00

Percent that are Low-Income/Disproportionately Impacted:

100%

12. ORGANIZATIONAL ABILITY/CAPACITY:

The current developer, Archway Communities, is an established provider and vendor in the Denver Metro area with a history of providing housing and supportive services for disadvantaged populations in the area. They are well-versed in the process to apply for and leverage funding in this area to meet the project and program needs. Arapahoe County will continue utilizing existing staff for involvement in the committee and project as it is today.

13. PROJECT READINESS:

Design/Pre-Work Needed (Yes/No)?

Yes

Ready to Begin Services/Construction (Yes/No)?

No

Notes:

The project does have a developer and is ready to begin services and construction once land/building is acquired.

14. ALIGNMENT WITH RECOVERY PLAN:

1. Support the most vulnerable across the county.
2. Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan.

15. ALIGNMENT WITH STRATEGIC PLAN:

Goal and Outcome: Be Community Focused- Provide thriving communities, foster personal safety and security

Guiding Principles:

Support economic vibrancy, protect community quality/well-being, understand and respond to what our community values

16. PROJECT SUBAWARDS:

Organization Name	Amount	Reimburse?
Archway Communitites	\$ 3,000,000	No

17. PROJECT PERFORMANCE MEASURE DESCRIPTIONS:

Acquisition of land; development of program services in coordination with the PSH Toolkit committee; delivery of services and reduction of recitivism and homelessness in the target population

18. PROJECT LEAD DEPT/OFFICE:

Community Resources

19. PROJECT LEAD - INDIVIDUAL

Kathy Smith/ Todd Spanier and Kally Enright

20. STAFF REVIEW:

Community Resources

DATE:

9/8/2021

21. BOCC REVIEW

DATE:

22. TREASURY PROJECT NUMBER:

23. INTERNAL ORDER #:

AMERICAN RESCUE PLAN ACT - PROJECT TRACKING SHEET

1. PROJECT NAME

Aurora Shelter Campus/Alternative Sheltering Options

2. PROJECT DESCRIPTION (50-250 words)

The City of Aurora has requested partnership with Arapahoe County on initiatives related to addressing homelessness in the City of Aurora, by leveraging the use of ARPA funds. The projects that are currently being discussed as a city include a Homelessness Services Campus/Shelter as well as other Alternative Sheltering options in the city such as pallet shelters, tiny homes, safe camping, and safe parking. The City of Aurora has requested \$20 million from Arapahoe County for these efforts. The project estimation for the Homelessness Services Campus is \$50-\$60 million and the Alternative Sheltering Options is \$1.5 million.

3. PROJECT FUNDING "BUCKET" (Select One)

Homelessness

4. PROJECT ELIGIBILITY NEXUS DESCRIPTION:

The population of individuals experiencing homelessness in Aurora is increasing due to COVID-19 and at this time it is estimated that the City of Aurora currently has 462 people without homes and approximately 150 permanent shelter beds in the community. Homelessness in Arapahoe County, and specifically Aurora, has increased during the pandemic and the cost of housing in the metro area continues to rise, risking more homelessness and causing more instability. The pandemic has demonstrated an increase in housing costs due to lower supply, availability, and costs. This funding will be used to partner with the City of Aurora on initiatives to increase shelter bed capacity and services in

5. PROJECT EXPENDITURE CATEGORY (Select one):

NOTE: If the category selected above has a * or ^ at the end of the title, please complete the appropriate sections below.

6. PROJECT EXPENDITURE ESTIMATE (Total):

\$	20,000,000				
		FY 21	FY 22	FY 23	FY 24
One-Time Costs:		-	20,000,000	-	-
Ongoing Costs:		-	-	-	-
Total:		-	20,000,000	-	-

If ongoing funds extend beyond FY24, please describe how it will be funded below:

This would be a one-time payment to the City of Aurora to partner on the above projects

7. PROJECT LEVERAGE/PARTNERSHIPS:

This project would leverage funding from the City of Aurora for these priorities, as well as the possibility of funding from Adams County. In addition, it would leverage partnerships with existing community providers such as Comitis and Aurora Mental Health in service delivery. A partnership with STRIDE on this project would also be beneficial for necessary medical and vaccine services.

8. PROJECT STATUS (Select):

Not Started

9. PROJECT DEMOGRAPHIC DISTRIBUTION (Expenditure Category above with an asterisk (*)):

Individuals and families experiencing homelessness

10. USE OF EVIDENCE/EVIDENCE BASED APPROACH (Exp. Category above with a carrot (^) :

There are many examples of successful campus style facilities around the country that provide shelter. One is listed below and more can be added.

Haven for Hope in San Antonio opened in 2010 as a transformational campus model including street outreach, a safe outdoor space, indoor sheltering, medical and dental, behavioral health, workforce and over 100 partners. Cost was \$101 million and over 60% of the funding came from private donors.

Brian Garcia Welcome Center Phoenix is another example of collaborating resources including assessment, health, legal, PO services, Meals, shelter, housing, employment, day center, etc. In addition, the idea of alternative housing options such as safe camping, safe parking, and pallet homes have been utilized and demonstrated success in other areas. Links below included:

<https://palletshelter.com/case-studies/los-angeles/>

<https://www.fastcompany.com/90365347/pallet-shelters-let-cities-offer-quick-housing-to-the-homeless>

<https://www.huduser.gov/portal/sites/default/files/pdf/Understanding-Encampments.pdf>

<https://academic.oup.com/jof/article/118/2/139/5664700>

11. POPULATION SERVED:

Homeless individuals and families in the City of Aurora

No. of Unique Individuals Served:

TBD

Percent that are Low-Income/Disproportionately Impacted:

100%

12. ORGANIZATIONAL ABILITY/CAPACITY:

Currently, the City of Aurora is just generating this idea and has not fully approved or started the project(s). The City of Aurora does have a large team dedicated to housing and homeless efforts and a proven track record and ability to meet the demands and needs of programs they launch.

13. PROJECT READINESS:

Design/Pre-Work Needed (Yes/No)?

Yes

Ready to Begin Services/Construction (Yes/No)?

No

Notes:

This is in the idea/approval/funding generation phase

14. ALIGNMENT WITH RECOVERY PLAN:

1. Support the most vulnerable across the county.
2. Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan.

15. ALIGNMENT WITH STRATEGIC PLAN:

Goal and Outcome: Be Community Focused- Provide thriving communities, foster personal safety and security
 Guiding Principles:
 Support economic vibrancy, protect community quality/well-being, understand and respond to what our community values

16. PROJECT SUBAWARDS:

Organization Name	Amount	Reimburse?
The City of Aurora Housing	\$ 20,000,000	No

17. PROJECT PERFORMANCE MEASURE DESCRIPTIONS:

Acquisition of land and development of services

18. PROJECT LEAD DEPT/OFFICE:

Community Resources

19. PROJECT LEAD - INDIVIDUAL

Kathy Smith/Abel Montoya

20. STAFF REVIEW:

Community Resources

DATE:

9/8/2021

21. BOCC REVIEW

DATE:

22. TREASURY PROJECT NUMBER:

23. INTERNAL ORDER #:

AMERICAN RESCUE PLAN ACT - PROJECT TRACKING SHEET

1. PROJECT NAME

CLS Eviction Pilot Program

2. PROJECT DESCRIPTION (50-250 words)

CLS would implement its eviction pilot program in Arapahoe County, similar to programs implemented in Adams and Denver counties. The program provides landlord-tenant legal clinics and serves/represents clients in landlord-tenant and other housing disputes, with a goal to reduce preventable evictions, mitigate eviction-related consequences, and connect tenants with community resources. The pilot program provides a dedicated attorney, paralegal within existing Courthouse office space to provide these services. Arapahoe County has a high rate of eviction filings and limited resources to support those who need help, especially as a result of the pandemic.

3. PROJECT FUNDING "BUCKET" (Select One)

Homelessness

4. PROJECT ELIGIBILITY NEXUS DESCRIPTION:

The COVID-19 pandemic has disproportionately impacted low-income households and their ability to remain in stable housing. Since March 16, numerous complicated Orders have been passed by the Arapahoe County Chief Judge, the Colorado Supreme Court, the Governor of Colorado, Congress, and the Centers for Disease Control and Prevention. Relevant laws include: The CARES Act, passed by Congress on March 27, 2020, that placed a 120-day eviction moratorium for tenants living in properties receiving federal funding; Colorado Executive Order D-2020-051, issued by the Governor of Colorado on April 30, 2020, suspending most eviction filings and proceedings for 30 days; and The The Temporarily Halt on Residential Evictions to Further Prevent the Spread of Covid-19 Order (CDC Order) issued by the Centers for Disease Control and Prevention on September 4, 2020, temporarily halting all evictions for covered tenants between September 4, 2020 through December 31, 2020. Governor Polis also issued Orders on October 21, 2020 and November 18, 2020 expanding and clarifying the CDC Order for Colorado residents which, orders are in effect until December 18, 2020. Since that time the state and federal eviction moratorium has expired, which resulted in a significant increase in filings and cases. The pilot program would provide legal assistance to these households to help prevent or mitigate the adverse familial and societal impacts of involuntary displacement and/or homelessness.

5. PROJECT EXPENDITURE CATEGORY (Select one):

2.5 Household Assistance: Eviction Prevention* ^

NOTE: If the category selected above has a * or ^ at the end of the title, please complete the appropriate sections below.

6. PROJECT EXPENDITURE ESTIMATE (Total):

\$	1,500,000				
		FY 21	FY 22	FY 23	FY 24
One-Time Costs:		500,000	500,000	250,000	250,000
Ongoing Costs:					
Total:		500,000	500,000	250,000	250,000

If ongoing funds extend beyond FY24, please describe how it will be funded below:

7. PROJECT LEVERAGE/PARTNERSHIPS:

The primary funding source for CLS is the Legal Services Corporation (LSC); CLS is the only recipient of federal funds from LSC in Colorado. The remainder of CLS' funding comes from a variety of other federal, state and local sources. To qualify for CLS's services, an applicant's income may not exceed 125% of the current federal poverty guidelines. If certain designated exception factors exist, however, CLS is permitted, pursuant to federal regulations, to represent applicants whose income is between 125% - 200% of the current federal poverty guidelines, and even above 200% with certain public funding. In addition to the direct provision of legal services to low-income individuals, CLS has also secured the commitment of hundreds of private attorneys in the state who regularly accept referrals from CLS offices and who provide pro bono and significantly reduced fee (paid for pursuant to contracts with CLS) legal assistance to eligible clients. All legal assistance provided by CLS is without charge to its clients. Currently the need is so great, which is why the pilot program is necessary to help add dedicated resources within Arapahoe County.

8. PROJECT STATUS (Select):

Not Started

9. PROJECT DEMOGRAPHIC DISTRIBUTION *(Expenditure Category above with an asterisk (*)) :***The Program/Service will serve, or have (select best option):**

Eligibility criteria are such that the primary intended beneficiaries earn <60% of median income for county.

Notes/Further Description:

Arapahoe County has a high rate of eviction filings. In 2019 those filings totaled 10,183; in early 2020, they were nearly 7,000.

10. USE OF EVIDENCE/EVIDENCE BASED APPROACH *(Exp. Category above with a carrot (^)) :*

Building on a similar pilot in Adams-Broomfield counties, from 12/18/18 - 10/15/20, the program represented 363 households, representing 695 people in those households of which 408 were children. 85% of those households retained their housing, more time to move or a voucher and 85% did not have an eviction judgement.

11. POPULATION SERVED:

To qualify for CLS's services, an applicant's income may not exceed 125% of the current federal poverty guidelines. If certain designated exception factors exist, however, CLS is permitted, pursuant to federal regulations, to represent applicants whose income is between 125% - 200% of the current federal poverty guidelines, and even above 200% with certain public funding.

No. of Unique Individuals Served:

Percent that are Low-Income/Disproportionately Impacted:

12. ORGANIZATIONAL ABILITY/CAPACITY:

Colorado Legal Services (CLS) is a private, non-profit corporation that provides high quality free legal assistance in civil matters to indigent clients throughout the State of Colorado. CLS is the only agency in the state that provides free legal services, including direct representation, in civil cases to indigent clients in every Colorado county. CLS has 13 local offices located throughout the state, in both urban and rural locations. CLS employs knowledgeable and committed attorneys who are skilled in all areas of poverty law, including housing law and eviction defense. CLS attorneys conduct in-depth interviewing, case investigation, extensive witness preparation, and representation in court or administrative hearings or trials, that all serve to achieve the best possible legal results for clients.

13. PROJECT READINESS:**Design/Pre-Work Needed (Yes/No)?**

No

Ready to Begin Services/Construction (Yes/No)?

Yes

Notes:**14. ALIGNMENT WITH RECOVERY PLAN:**

Support the most vulnerable across the County.

Support the economic recovery of our residents and businesses across the county, including rebuilding and/or enhancing the tax base.

Make strategic and impactful investments that position the County for long-term vs. short-term success.

15. ALIGNMENT WITH STRATEGIC PLAN:

Be Community Focused

Promote thriving communities

Foster personal safety and security

Nurture individual and collective opportunities

16. PROJECT SUBAWARDS:**Organization Name****Amount****Reimburse?****17. PROJECT PERFORMANCE MEASURE DESCRIPTIONS:**

of households served

% of households that maintain stable housing

18. PROJECT LEAD DEPT/OFFICE:

Communication & Admin Svcs

19. PROJECT LEAD - INDIVIDUAL**20. STAFF REVIEW:****DATE:****21. BOCC REVIEW****DATE:****22. TREASURY PROJECT NUMBER:****23. INTERNAL ORDER #:**

AMERICAN RESCUE PLAN ACT - PROJECT TRACKING SHEET

1. PROJECT NAME

AuMHC Homeless Services Facilities Improvements

2. PROJECT DESCRIPTION (50-250 words)

AuMHC's Pathways to Home program provides street outreach, drop-in services and clinical case management, transition care to access long-term care teams and mental health providers, and housing case management to access permanent, affordable long-term housing options to over 850 individuals annually. We target individuals with behavioral health conditions and provide specialized care that addresses level of functioning and symptom severity that can create additional barriers to access and stability in housing. Our services are essential to help individuals maintain symptom stability, access psychiatric medications, receive prosocial supports, and obtain housing financial assistance for homeless prevention, rapid rehousing, and shelter.

The Pathways to Home facility at 1544 Elmira Street is a key community-based access point for all services, including drop-in to address immediate needs and provision of ongoing behavioral health treatment. The facility is in need of multiple renovations to improve client ability to access services in a safe, trauma-informed, and welcoming environment. We request funding to invest in an updated wheelchair ramp for access for individuals with disabilities, install cleanable and sanitary flooring and furniture to adhere to COVID-19 precautions, update the front door with electronic security to support staff and client safety, install white noise throughout the facility to improve client privacy, and other minor improvements to support client experience of care. Although this facility is in Adams County, close to the border between Adams and Arapahoe Counties, 65% of all clients served indicated they reside in Arapahoe County.

3. PROJECT FUNDING "BUCKET" (Select One)

Homelessness

4. PROJECT ELIGIBILITY NEXUS DESCRIPTION:

These individuals experiencing homelessness who additionally have a mental illness or substance use disorder not only have increased risk of exposure and impact of COVID-19 on their physical health, but will have heightened stressors, trauma and negative mental health impacts due to increased isolation and diminished community resources.

5. PROJECT EXPENDITURE CATEGORY (Select one):

3.11 Housing Support: Services for Unhoused Persons* ^

NOTE: If the category selected above has a * or ^ at the end of the title, please complete the appropriate sections below.

6. PROJECT EXPENDITURE ESTIMATE (Total):

\$	197,500				
		FY 21	FY 22	FY 23	FY 24
One-Time Costs:			197,500	-	-
Ongoing Costs:		-	-	-	-
Total:		-	197,500	-	-

If ongoing funds extend beyond FY24, please describe how it will be funded below:

7. PROJECT LEVERAGE/PARTNERSHIPS:

8. PROJECT STATUS (Select):

Not Started

9. PROJECT DEMOGRAPHIC DISTRIBUTION (Expenditure Category above with an asterisk (*) :**The Program/Service will serve, or have (select best option):**

Eligibility criteria are such that the primary intended beneficiaries earn <60% of median income for county.

Notes/Further Description:**10. USE OF EVIDENCE/EVIDENCE BASED APPROACH** (Exp. Category above with a carrot (^) :

In Arapahoe County, the 2020 Point In Time survey identified that of the 245 individuals experiencing homelessness, 34% of homeless individuals surveyed indicated they had a mental health issue, 38% indicated a substance abuse issue, and many have reported that they are unable to stay at the local shelter due to behavioral issues stemming from their condition. The Point In Time study is a significant

11. POPULATION SERVED:

AuMHC typically serves over 20,000 individuals annually, and reaches an additional 2,300 community members through trainings and events. We serve a diverse client population, including children under

No. of Unique Individuals Served:

Percent that are Low-Income/Disproportionately Impacted:

12. ORGANIZATIONAL ABILITY/CAPACITY:

Aurora Mental Health Center is a key member of the healthcare safety net for Arapahoe County, providing a comprehensive continuum of proven prevention, treatment intervention, and wraparound recovery support services since 1975. Our dedicated staff provide individual, group and family

13. PROJECT READINESS:

Design/Pre-Work Needed (Yes/No)?

Yes

Ready to Begin Services/Construction (Yes/No)?

No

Notes:**14. ALIGNMENT WITH RECOVERY PLAN:**

Support the most vulnerable across the county.

Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan.

15. ALIGNMENT WITH STRATEGIC PLAN:

Be Community Focused

Support opportunities for physical health and mental health

Promote thriving communities

16. PROJECT SUBAWARDS:

Organization Name		Amount	Reimburse?
17. PROJECT PERFORMANCE MEASURE DESCRIPTIONS:			
18. PROJECT LEAD DEPT/OFFICE:		19. PROJECT LEAD - INDIVIDUAL	
Communication & Admin Svcs			
20. STAFF REVIEW:	DATE:	21. BOCC REVIEW	DATE:
22. TREASURY PROJECT NUMBER:		23. INTERNAL ORDER #:	